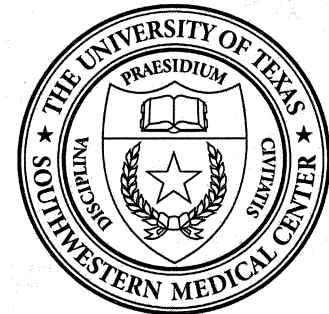

**LEGISLATIVE APPROPRIATIONS REQUEST
FISCAL YEARS 2014 AND 2015**



Submitted to the Governor's Office of Budget, Planning
and Policy and the Legislative Budget Board

**THE UNIVERSITY OF TEXAS
SOUTHWESTERN MEDICAL CENTER**

August 2012

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Agency Code: 729	Agency Name: The University of Texas Southwestern Medical Center	Prepared By: Arnim Dontes	Date: August 2012	Request Level: Base
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For the schedules identified below, the University of Texas Southwestern Medical Center either has no information to report or the schedule is not applicable. Accordingly, these schedules have been excluded from the U.T. Southwestern Medical Center Legislative Appropriations Request for the 2014-15 biennium.

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OVERVIEW

This Legislative Appropriations Request for FY 2014-15 is based upon a strategic assessment of the future of UT Southwestern Medical Center as well as an awareness of the continuing budget challenges faced by the State. This Request is also based upon important statewide issues for Health Related Institutions, such as providing the resources necessary to: educate a world-class healthcare and research workforce, improve the quality and availability of healthcare for all Texans, expand the Texas economy by increasing its institutions' ability to bring external research dollars to Texas, and to establish the first research excellence fund expressly dedicated to achieving a Top 10 nationally-ranked medical school in Texas within the next ten years.

UT Southwestern (UTSW) has been very successful in achieving the public policy goals it was established to pursue, and has shown great effectiveness in being able to leverage the State's investment in these goals to obtain multiples of additional federal and private support for them. The State's investment in UTSW pays dividends many times greater than the cost, both in terms of external dollars generated for the State and in terms of results produced. Since its formation in makeshift quarters in 1943, UTSW has grown into a multifaceted academic health science university engaged in education, research, patient care, and community service. UTSW has expanded from an initial faculty of 20, housed in WWI barracks, to a faculty of over 2,000, occupying approximately 11 million square feet of space. UTSW is internationally regarded as one of the world's best research institutions, and its Medical School is the only medical school in Texas ranked nationally in the Top 20 and 25, respectively, for research and primary care. Its Graduate School of Biomedical Sciences and its School of Health Professions are also highly regarded, and its Simmons Cancer Center is the only NCI-designated cancer center in North Texas.

Members of the UTSW faculty have achieved national and international recognition for accomplishments in biomedical research, patient care and education, and many of our programs are internationally renowned. Remarkably, a star faculty member recruited back to UTSW from California last year only months later won the 2011 Nobel Prize in Medicine or Physiology for seminal work in immunology accomplished on our campus in the 1990s. Now home to five Nobel Prize winners – four of whom remain active as faculty members – UTSW also leads Texas in having 19 members of our faculty in the National Academy of Sciences – the “hall of fame” for American scientists – and 19 members of the Institute of Medicine. In addition, UTSW has the most Howard Hughes Medical Institute investigators and members elected to the Association of American Physicians and the American Society of Clinical Research – two of the most objective national measures of faculty excellence – in Texas.

UT Southwestern is also poised to open its new William P. Clements Jr. University Hospital in late 2014, ahead of schedule and under budget. Construction is being accomplished using no State funds and paid in large part with faculty physician earnings that they have elected to invest in this transformative hospital, specifically designed to integrate teaching and research missions while maximizing quality and efficiency in patient care. The goal for UTSW is to forge a pioneering patient-centric University Hospital offering broad clinical expertise so that Texas residents need never again leave Texas to access comprehensive patient care on par with world-renowned centers like the Mayo Clinic.

In the inextricably linked education, research and patient care missions of all nationally-ranked medical centers, UTSW has grown remarkably over the past 20 years, both in size and quality. Yet, such accomplishments and this trajectory towards top-ranked excellence are not inevitable. Constant care and strategic State investment – especially important in economic downturns in which all sources of funding contract – are essential to maintaining excellence and to advancing the quest to produce Texas' first Top 10 school.

FY 2012-13 KEY BUDGET DECISIONS AND IMPACT

Key Budget Decisions

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As is true for all the State higher education institutions, UTSW absorbed a considerable reduction in State funding for FY12-13. Decisions made with the funds available for the Health Related Institutions' (HRIs) principal sources of State funding have affected UTSW and its operations. For example, Graduate Medical Education and Research, two of the largest and most important activities at UTSW, receive less funding and received relatively greater reductions in the 82nd Session. The two activities that receive more funding and were reduced less during the 82nd Session, the I&O (Student) Formula and Patient Care, are also principal activities but are not designed to sustain mature, research-intensive institutions like UTSW. UTSW owns and operates State hospitals and provides approximately 10% of its annual operating budget in uncompensated care, but it does not request or receive patient care funding. While UTSW has one of the largest medical school class sizes in the U.S. and Texas, it is at capacity and the quality of education would suffer with any increase in enrollment. Yet, the formula compensates growth in the absence of full funding for statewide enrollment increases.

Funding decisions over the last several biennia resulted in UTSW receiving less funding in FY10-11 than in FY08-09. In fact, UTSW now receives less funding in FY12-13 than it received in FY06-07.

Impact on UT Southwestern

While committed to making the best use of any funds provided and to balancing UTSW's budget with the funds provided, absorbing a significant reduction for FY12-13 after receiving a net loss in FY10-11 could not be accomplished without significant impact to the operations that support our core education, patient care and research missions.

In FY10-11, UTSW absorbed its reduction in the following areas: reductions in medical school faculty through elimination of strategic initiatives; reductions in classified staff in Administration and Physical Plant Services; replacement of leased space with owned space; reductions in travel and communications budget; and exhaustive savings through long-term fixed-price utility contracts, computer vendor contracts, and other efficiencies.

In FY12-13, UTSW is thus necessarily absorbing its reduced funding through reductions to operations, increased tuition and patient care. Our strategy was to apply the impact of the budget cut over the entire scope of UTSW's operating budget, across all services and fund groups (subject to limitations imposed by statute/regulation), including clinical programs that are not directly supported by State funds, to mitigate the impact on academic programs traditionally funded by the State. The following areas were impacted:

Reductions in Force – 320 FTE positions reduced: While the reduction was applied to non-faculty positions, some unfilled faculty positions were eliminated in the absence of funds. Medical and resident education, research and the role it plays in basic sciences education are most affected.

School of Health Professions Downsized – two programs eliminated: Baccalaureate in Medical Laboratory Sciences and the Master of Arts in Biomedical Communications programs were closed, eliminating educational opportunities for Texas students at one of the only schools of health professions that offered these programs in North Texas.

Patient Care Programs Impacted – needed growth curtailed: Clinical revenues needed to fund increasing patient care demand used as a stop-gap for educational programs traditionally funded by the State. This stop gap measure immediately impacts patient care and is not a long-term solution.

Student Revenue – tuition/fees raised: With a relatively small enrollment of approximately 2,500, tuition is not a large source of revenue yet had to be raised to generate

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income in FY12-13.

Adding to the impact are reductions in other parts of the State budget that also affect UTSW. For example, reductions to Medicaid and Higher Education Group Insurance, as well as programs administered by the Higher Education Coordinating Board such as the Advanced Research Program and Primary Care Residency Program.

It is important to note that philanthropy, external research support and other funds cannot make up for the loss of State funds, as their specific uses are mandated by donors or the research sponsors and cannot be redirected to other purposes to offset reductions in State funds. State funds seed the research needed to secure competitive funding and are the bedrock of our mission to educate physicians, residents and the best and brightest scientists for Texas.

FY 2014-15 IMPACT OF REDUCTION PLAN SUBMITTED AND CURRENT FUNDING LEVELS

Impact of 10% Reduction Plan Submitted

UTSW has submitted the required plan to decrease its non-formula funding for FY14-15 by 10%. At UTSW, this would result in a reduction to important Special Item programs. UTSW has already identified, realized and maximized cost-saving opportunities and implemented personnel reductions to achieve our total reduction for FY12-13. An additional 10% non-formula reduction would need to be absorbed through more reductions in personnel. This reduction would further affect the services, activities and outcomes from Special Item programs, impacting research and the role it plays in education in the basic sciences.

UTSW research Special Items provide high value to Texas and have been highly successful, as evidenced in thorough reviews by external scientists on behalf of the Higher Education Coordinating Board. All programs reviewed have received the highest scores and accolades, such as the following comments made by external reviewers:

- “Every measurable record of academic productivity, performance, and quality has been achieved.”
- “... highly successful and indicative of the wisdom of targeting funding based on programmatic quality.”
- “This program is absolutely a good investment for the state.”

UTSW's research Special Items are leveraged to bring many millions to Texas in new external research funding on an ongoing basis – which fuels economic development. State funding is essential to seed the research infrastructure needed for researchers to be competitive for grants. The additional 10% reduction would restrict UTSW's ability to retain the current level of external dollars brought to Texas and to make life-changing and cost-saving discoveries for Texans. Reducing by another 10% our clinical care item, the Regional Burn Center, would inhibit our ability to serve the injured. Reducing our “STARS” special item, which helps science teachers from hundreds of Texas public schools be more effective teachers, would impact science education for their middle and high-school students. The FY12-13 reduction to our Primary Care Residency Training item reduced the number of residents supported. A further reduction would lead to more Texas medical school graduates seeking residency training out of state, reduce our capacity to provide indigent care and our ability to help address one of the most pressing areas of physician shortage in Texas.

Impact of Current Funding Levels

Separate from the impact of the additional 10% non-formula GR reduction plan requested, if the current levels of reduced funding are ongoing, impact on educational programs and personnel on par with what was implemented at UTSW in FY12-13 will be necessary.

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Near-Term: Impact on Operations

- Reduction in GME pipeline of new physicians: Although GME is the most effective source of physicians in Texas, UTSW subsidizes GME significantly, which makes the reduction of residents the most immediately available source of cost reductions.
- Further downsizing of the School of Health Professions: The pipeline of Physician Assistants and other health professionals will be further compromised.
- Reduction in enrollment of biomedical science students: Reductions in this essential part of Texas' STEM workforce training will impact Texas' ability to create or attract biotech companies.
- Downsizing of Patient Care programs: Reduction of Family Medicine resident/care programs will decrease access to primary care for North Texas patients.
- Additional Reductions in Force – including faculty: Will impact educational programs, support services and morale.
- Freezes on merit salary increases for FY14-15: Will impact retention of top performers.

Long-Term: Impact on UT Southwestern and Texas

- Lose Best and Brightest: Faculty recruitment and retention – and quest for a Texas Top 10 school – will be set back.
- Lose External Grant Funding: Given UTSW's historic 7 to 1 leverage ratio for every State research \$1 received, reductions in research support lead to loss in external grants and biotech start-up company jobs based on UTSW technologies.
- Lose Medical Discoveries: Royalty income, healthcare cost reductions made possible by discoveries, relocations of hi-tech companies, and promise for novel treatments for patients will be lost.

EXCEPTIONAL ITEM REQUESTS

Knowing the continuing budget challenge anticipated by the Legislature, UTSW's Exceptional Item requests are focused on providing significant ROI to the State. Leveraging of State dollars has always been a priority for UTSW. From 2011 data, on average, UTSW leveraged each \$1 invested in research at UTSW with \$7 secured from external resources. These requests are also made in the spirit of responsibility to be sure that the Legislature is informed of the needs of this institution to optimally fulfill its mission for Texas, and with the understanding that these will be assessed by the Legislature within the context of resources available and competing needs. Institute for Translational Research

Translational research efforts by UTSW faculty to apply their basic discoveries to specific disease conditions have contributed to its long and successful history in the bench-to-bedside development of discoveries into new treatments. UTSW is now at a pivotal point for advancing its faculty's discoveries, with their efforts further and uniquely supported by essential significant infrastructure: a new University Hospital, opening in 2014 and specifically designed to support cutting-edge clinical research, and a licensing revenue-funded BioCenter, a state-of-the-art commercial campus facility strategically positioned for the biomedical industry to interact with clinical

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medicine and academic science to accelerate bench-to-bedside progress. Recent examples of translational research successes at UTSW are:

- A way to direct the heart's own cells to regenerate to heal injury caused by heart attack and other disease, with drugs already in development by a newly formed biotech company
- A biochemical pathway and molecule with promise to actually prevent Alzheimer's, with a vaccine already in trials
- A new drug to control cholesterol already in trials with patients showing reductions of up to 75% for up to 3 months with a single injection.

Yet, development of basic discoveries into transformative patient care therapies at UTSW requires extensive research infrastructure and funding for the earliest steps in translational research. State funding of \$7.5 million per year would provide the infrastructure needed to support the extension of basic discoveries from the lab and seed the earliest steps in translational research for which there are no grant or investor sources of funding, yet are essential for fostering basic discoveries – with tremendous promise for bettering patient care, lowering healthcare costs, and ROI to the State – into novel patient therapies.

Tuition Revenue Bond Funding

Two Exceptional Items requested are for Tuition Revenue Bond funds to repair and restore UTSW's oldest research labs, 54-years-old in some cases, and to construct additional critically-needed research facilities.

UTSW currently conducts \$423 million in biomedical research per year – a major economic driver in North Texas – with an expected increase to \$675 million per year over the next 10 years. Without these renovations and additional facilities, UTSW will be challenged to accommodate such growth, with a resulting loss of opportunity to bring both star researchers and external research dollars into Texas, and impact on current faculty productivity. UTSW faculty excel by many research productivity measures, but adequate facilities to support their work are essential to maintaining their productivity. Based on approximately 2,000 current faculty members, \$366 million in external research expenditures and 1.3 million square feet of actual research space, each faculty generates \$274 per square foot of research space for a total of \$190,000 generated per faculty per year in external research alone. Even greater productivity can be expected with modern South Campus facilities and critically-needed North Campus animal research quarters to accommodate research growth.

STATEWIDE PRIORITIES

In addition to our institutional Exceptional Items, UTSW joins the University of Texas System to support statewide funding increases in two key areas. First, UT System notes that funding for the current formulas may not serve the changing profile and needs of all the state's health-related institutions, particularly those that are mature and cannot significantly increase their class sizes. It is important for the State to incentivize and catalyze the development of biomedical research at HRIs, consistent with the push for outcome-based funding for general academic institutions and recent efforts to maintain and increase research capacity and excellence at academic institutions. One of the largest returns for the State on the investments it makes with limited resources comes from its top research schools; each state research dollar is leveraged as much as 7 to 1 with external grants brought into Texas. Furthermore, to echo UT System, promoting success in producing research that matters and that improves the human condition will also enhance educational and patient care missions at our state's health-related institutions. Investing in top medical research programs is as important as investing in STEM initiatives and research at emerging schools, to drive the development of a skilled workforce and because these programs can have immediate impact on Texas' economic recovery, and are poised to claim status as Texas' first Top 10 nationally-ranked schools.

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Incentivizing research and providing research infrastructure through a research excellence match fund for HRIs is important for several reasons. First, graduate science education, which fuels a STEM workforce, is not possible without research. In contrast to other educational paths, formal classes are a small part of the education of graduate students and post docs. Instead they receive their education over 4 to 7 years primarily by doing research side-by-side with their mentors. Therefore, without vibrant research, Texas cannot have a full STEM-trained workforce and a globally-competitive high tech industry. Furthermore, grant funding alone cannot support a research enterprise. Graduate students throughout the country receive stipends of approximately \$28,000 per year, and if Texas researchers cannot pay competitive stipends, good graduate science students will simply go elsewhere. Their eventual research mentors pay the stipend with grants, but State research funding for graduate assistant stipends is essential during the first 1 to 2 years.

Second, recruitment of both rising-star and top established faculty is critical for Texas' future, but investment is essential. Great science is never done in a vacuum, and top scientists are needed to attract other top scientists. Although star scientists bring or soon win many grants, attracting them requires substantial investment in infrastructure and start-up costs; often the only reason for change is access to rare multi-million-dollar facilities and state-of-the-art new equipment. This makes recruitment packages for star faculty \$1 million to more than \$2 million. If Texas were to choose not to make these investments, the opportunity costs of not bringing in such researchers would be millions more.

Another issue of importance for UT System, UTSW, and indeed for Texas, is the need for the State to complete the important initiative undertaken in 2005 to provide formula funding for the costs of faculty time expended in the education of clinical residents (GME). Such education costs are distinct from the salaries of the residents and costs of supervising the care residents provide. The adoption of the principle that resident education should be formula-funded was an important achievement of the 79th Legislature. Nevertheless, the formula now funds approximately one quarter of the education costs, per the Texas Higher Education Coordinating Board. As pressure on other sources of funds continues to increase, State investment is needed to help UTSW maintain its residency programs, some of the largest in the country. State investment is especially needed as sustained growth in medical school enrollment promises that Texas in FY14-15 will graduate more students than can be absorbed in existing residency programs in the state, as Texas' growing population steadily contributes to an increasing physician shortage – in primary and specialty care, and as evidence continues to show that the single best source of practicing doctors for Texas is an increase in residency positions.

In summary, UTSW joins the UT System in supporting statewide funding policies for HRIs that provide resources necessary to develop a world-class healthcare and research workforce; that enhance research capacity; that expand the Texas economy through technology; and that improve the quality and availability of healthcare for all Texans. Objective measures demonstrate that UTSW provides exceptional value to Texas per State dollar received, and UTSW pledges to return the State's investment many times over, while assuring quality education and health services for future generations of Texans.

The University of Texas System is governed by a Board of Regents.

AGENCY STATUTORY AUTHORITY TO CONDUCT BACKGROUND CHECKS

The statutory authority for conducting background checks is Government Code Section 411.094 and Education Code section 51.215. UT Southwestern Human Resources Policy Memorandum 1.020 states:

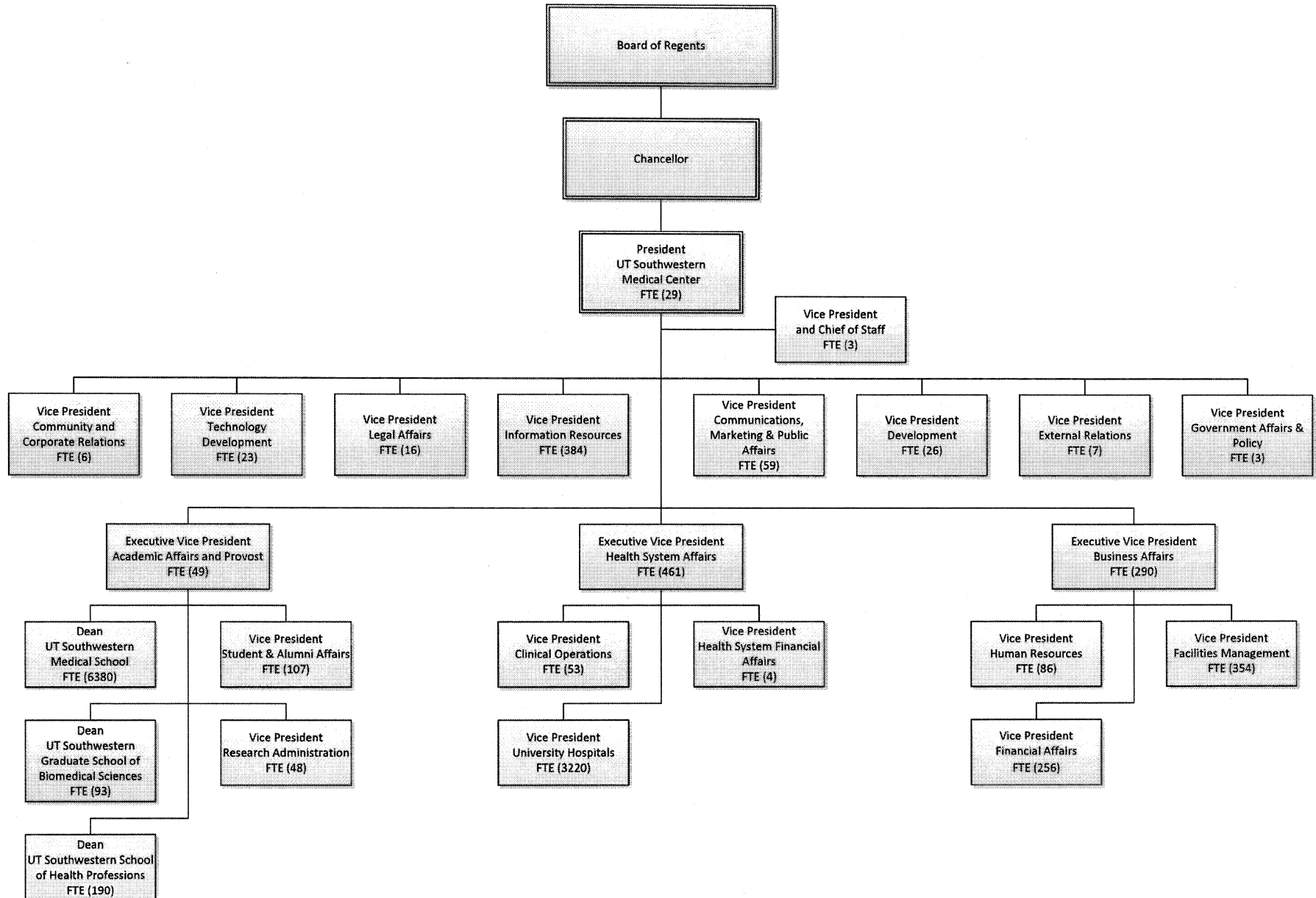
"Positions shall be designated as security-sensitive if they are senior level administrator positions, or positions with authority for committing the financial resources of the university, or if duties of the position include handling currency, access to a computer, access to a master key, patient care, child-care in a child-care facility, access to or responsibility for pharmaceuticals, other controlled substances or hazardous substances, or the shipping, transporting, possession, receipt or access to any select agent (as defined in 18 U.S.C. Section 175b) or provide access to an area in which such agents are stored, used, disposed of, or present, or access to an area of the institution which has been designated as a security sensitive area. A criminal background check will be performed on the finalist for a security sensitive position, and if circumstances

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require that an offer of employment be made before the completion of an investigation, the offer will be in writing and include the following: This offer is contingent on the completion of a satisfactory criminal background investigation. An individual will not begin work until completion of a background check and determination by the Office of Human Resources that the individual's background is suitable for employment."

Background checks for UT Southwestern are run through a third party vendor, GroupOne Services, Inc., a division of the DFW Hospital Council. Information provided to UT Southwestern by GroupOne Services include criminal history (Dallas Co., Tarrant Co. and TX DPS), educational history, employment history, address verification, address locator, verification of licensure, motor vehicle record (if required for job), terrorist suspect/OFAC list, social security verification, state Medicaid sanctions, OIG Medicare sanctions and individually selected federal searches if the candidate has lived outside the state of Texas.

UT Southwestern Medical Center Organizational Chart



**THE UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER
LEGISLATIVE APPROPRIATIONS FOR FY 2014 – 2015
MANAGEMENT STRUCTURE OF AGENCY**

President – leads the medical center which includes three degree-granting institutions: UT Southwestern Medical School, UT Southwestern Graduate School of Biomedical Sciences, and UT Southwestern Allied Health Sciences School as well as the University Hospitals and physician practice plan. The President leads one of the country's leading academic medical centers, patient-care providers and research institutions.

Vice President and Chief of Staff – key adviser to the president, working with faculty and staff on a wide range of issues as his personal representative and will collaborate on a regular basis with other members of the senior leadership team, in a number of areas, most notably the implementation of plans emerging from the several task forces focused on the strategic priorities.

Provost and Executive Vice President for Academic Affairs – serves as the principal executive and administrative officer for all academically related operations of UT Southwestern, including oversight for UT Southwestern's three schools.

Dean, Southwestern Medical School – responsible for the oversight of all academic affairs of the medical school and the education of medical students in basic sciences, fundamental mechanisms of disease, basic clinical skills, specialized medical care, and practical patient care at UT Southwestern's affiliated teaching hospitals and clinics.

Dean, Southwestern Graduate School of Biomedical Sciences – responsible for the oversight of the education of advanced degree students in three divisions of biomedical sciences; Division of Applied Science, Division of Basic Science, and Division of Clinical Science.

Dean, Southwestern Allied Health Sciences School – responsible for the oversight of the education and academic preparation of allied health professionals at various levels; post-associate certificate, baccalaureate degree, post-baccalaureate certificate, and master's degree in various health science fields.

Executive Vice President for Business Affairs – serves as the principal executive and administrative officer for all business related operations of UT Southwestern, including oversight of such departments as financial affairs, human resources, facilities management and university police.

Executive Vice President for Health System Affairs – responsible for the overall management of university outpatient clinics, University Hospitals, and the integrated health system.

Vice President for External Relations – serves as the administrative officer for university relations of UT Southwestern, represents UT Southwestern in university relations support activities, coordinates and facilitates development activities, coordinates non-medical patient services and special events, develops a positive vision for patient-care environment, and represents the president and UT Southwestern before community groups, as designated by the president.

**THE UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER
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MANAGEMENT STRUCTURE OF AGENCY**

Vice President for Technology Development – serves as the principal administrative officer for technology development for UT Southwestern and is responsible for participating in administrative consideration of all policies, plans, and programs relating to technology development of intellectual property at UT Southwestern, representing UT Southwestern on matters pertaining to technology development, and coordinating and facilitating the development of technology at UT Southwestern.

Vice President for Health System Financial Affairs – responsible for the overall financial management, accounting, and budgeting of UT Southwestern physician activities and the integrated health system.

Vice President for Information Resources – responsible for the support of UT Southwestern Medical Center, including its Hospitals and Clinics, by providing computing, networking, audiovisual, voice and data telecommunication, and television services to all client organizations.

Vice President for University Hospitals – serves as the principal executive and administrative officer for the University Hospitals.

Vice President for Facilities Management – responsible for the support of UT Southwestern Medical Center, including its Hospitals and Clinics, by providing general services, building maintenance, utilities services, planning, design and construction, site wide services, and landscaping services to the medical center.

Vice President for Human Resources – responsible for the oversight of the Office of Human Resources, which is responsible for employee relations, compensation and performance management, organization development and training, and recruitment and retention of employees.

Vice President for Clinical Operations – has responsibility for the development, review and recommendation of “best practices” for primary care and specialty services through the clinical services initiative which was established to lead UT Southwestern’s plan for transforming patient care.

Vice President for Financial Affairs – responsible for oversight of fiscally related operations such as accounting, budget, financial planning, and purchasing.

Vice President for Legal Affairs – serves as the administrative officer for legal affairs of UT Southwestern, including the representation of UT Southwestern in legal matters, on and off campus. The Vice President of Legal Affairs is also responsible for coordinating and facilitating legal and technology transfer matters with UT System administration, including the Office of General Counsel, and coordinating with the Office of the Attorney General and outside counsel as needed.

**THE UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER
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MANAGEMENT STRUCTURE OF AGENCY**

Vice President for Development – responsible for the oversight of the Office of Development, which receives gift donations and keeps records of all gifts donated to UT Southwestern and works to enlist new donors.

Vice President for Community and Corporate Relations – serves as the principal administrative officer for community and corporate relations for UT Southwestern and represents UT Southwestern in community and corporate relations support activities as well as coordinating and facilitating community and corporate relations activities which affect UT Southwestern.

Vice President for Student & Alumni Affairs – leads The Office of Student and Alumni Affairs, which is responsible for providing students with support from the beginning of an application for admission until long after graduation. Many of the services provided include admissions, student records, financial aid, student life and support services.

Vice President for Government Affairs & Policy – serves as the administrative officer for government affairs and policy for UT Southwestern.

Vice President for Research Administration – leads The Office of Research Administration, which is responsible for supporting and promoting research conducted by UT Southwestern faculty, staff, and students at our medical center and in our partner hospitals.

Vice President for Communications, Marketing and Public Affairs – serves as the administrative officer for communications, marketing and public affairs for UT Southwestern.

2.A. Summary of Base Request by Strategy

8/20/2012 5:36:35PM

83rd Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

729 The University of Texas Southwestern Medical Center

Goal / Objective / STRATEGY	Exp 2011	Est 2012	Bud 2013	Req 2014	Req 2015
1 Provide Instructional and Operations Support					
1 <i>Instructional Programs</i>					
1 MEDICAL EDUCATION (1)	41,147,400	41,833,286	38,645,963	0	0
2 BIOMEDICAL SCIENCES TRAINING (1)	8,980,229	10,155,802	9,134,431	0	0
3 ALLIED HEALTH PROFESSIONS TRAINING (1)	5,927,169	6,610,000	5,945,232	0	0
4 GRADUATE MEDICAL EDUCATION (1)	7,308,797	6,826,606	6,826,606	0	0
2 <i>Operations - Staff Benefits</i>					
1 STAFF GROUP INSURANCE PREMIUMS	227,390	1,054,986	1,116,127	1,511,198	1,590,042
2 WORKERS' COMPENSATION INSURANCE	66,577	203,493	185,395	189,102	192,885
3 UNEMPLOYMENT INSURANCE	81,928	33,060	34,576	35,267	35,973
3 <i>Operations - Statutory Funds</i>					
1 TEXAS PUBLIC EDUCATION GRANTS	1,166,337	1,102,790	1,104,622	1,104,622	1,104,622
2 MEDICAL LOANS	148,832	115,804	118,948	118,948	118,948

(1) - Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

2.A. Summary of Base Request by Strategy

8/20/2012 5:36:35PM

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Automated Budget and Evaluation System of Texas (ABEST)

729 The University of Texas Southwestern Medical Center

Goal / Objective / STRATEGY		Exp 2011	Est 2012	Bud 2013	Req 2014	Req 2015
TOTAL, GOAL	1	\$65,054,659	\$67,935,827	\$63,111,900	\$2,959,137	\$3,042,470
2 Provide Research Support						
1 Research Activities						
1 RESEARCH ENHANCEMENT (1)		5,285,842	6,087,595	5,356,384	0	0
TOTAL, GOAL	2	\$5,285,842	\$6,087,595	\$5,356,384	\$0	\$0
3 Provide Infrastructure Support						
1 Operations and Maintenance						
1 E&G SPACE SUPPORT (1)		22,663,163	24,470,227	22,030,046	0	0
2 Infrastructure Support						
1 TUITION REVENUE BOND RETIREMENT		12,332,049	12,333,374	12,331,036	12,328,747	12,330,403
TOTAL, GOAL	3	\$34,995,212	\$36,803,601	\$34,361,082	\$12,328,747	\$12,330,403
4 Provide Special Item Support						

(1) - Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

2.A. Summary of Base Request by Strategy

8/20/2012 5:36:35PM

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Automated Budget and Evaluation System of Texas (ABEST)

729 The University of Texas Southwestern Medical Center

Goal / Objective / STRATEGY	Exp 2011	Est 2012	Bud 2013	Req 2014	Req 2015
1 <i>Residency Training Special Items</i>					
1 PRIMARY CARE RESIDENCY TRAINING	1,479,625	1,183,694	1,183,694	1,183,694	1,183,694
2 <i>Research Special Items</i>					
1 INSTITUTE FOR NOBEL/NA BIO RESEARCH	7,885,649	6,266,867	6,266,867	6,266,867	6,266,867
2 INNOVATIONS IN MED TECHNOLOGY	8,374,764	6,839,993	6,839,993	6,839,708	6,839,708
3 METROPLEX COMP MED IMAGING CENTER	7,164,578	5,699,992	5,699,992	5,699,992	5,699,992
4 CNTR OBESITY, DIABETES & METAB RSCH	8,573,833	6,839,992	6,839,992	6,839,992	6,839,992
5 INSTITUTE GENETIC MOLECULAR DISEASE	6,429,699	0	0	0	0
6 CENTER FOR TREATMENT OF SICKLE CELL	1,428,992	1,139,992	1,139,992	1,139,992	1,139,992
3 <i>Health Care Special Items</i>					
1 REGIONAL BURN CARE CENTER	119,000	94,992	94,992	94,992	94,992
4 <i>Public Service Special Items</i>					
1 SCIENCE TEACHER ACCESS TO RESOURCES	713,422	569,992	569,992	569,992	569,992

2.A. Summary of Base Request by Strategy

8/20/2012 5:36:35PM

83rd Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

729 The University of Texas Southwestern Medical Center

Goal / Objective / STRATEGY	Exp 2011	Est 2012	Bud 2013	Req 2014	Req 2015
<u>5</u> Institutional Support Special Items					
1 INSTITUTIONAL ENHANCEMENT	860,927	759,992	759,992	759,992	759,992
<u>6</u> Exceptional Item Request					
1 EXCEPTIONAL ITEM REQUEST	0	0	0	0	0
TOTAL, GOAL 4	\$43,030,489	\$29,395,506	\$29,395,506	\$29,395,221	\$29,395,221
<u>5</u> Institutional Operations					
<u>1</u> Institutional Operations					
1 INSTITUTIONAL OPERATIONS	0	0	0	4,000,000	4,000,000
TOTAL, GOAL 5	\$0	\$0	\$0	\$4,000,000	\$4,000,000
<u>6</u> Tobacco Funds					
<u>1</u> Tobacco Earnings for Eminent Scholars					
1 TOBACCO EARNINGS - UT SWMC DALLAS	2,566,587	2,994,160	2,970,301	2,865,000	2,865,000
2 TOBACCO - PERMANENT HEALTH FUND	2,382,927	3,053,784	2,845,613	2,742,759	2,742,759

2.A. Summary of Base Request by Strategy

8/20/2012 5:36:35PM

83rd Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

729 The University of Texas Southwestern Medical Center

Goal / Objective / STRATEGY	Exp 2011	Est 2012	Bud 2013	Req 2014	Req 2015
TOTAL, GOAL 6	\$4,949,514	\$6,047,944	\$5,815,914	\$5,607,759	\$5,607,759
TOTAL, AGENCY STRATEGY REQUEST	\$153,315,716	\$146,270,473	\$138,040,786	\$54,290,864	\$54,375,853
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST*				\$0	\$0
GRAND TOTAL, AGENCY REQUEST	\$153,315,716	\$146,270,473	\$138,040,786	\$54,290,864	\$54,375,853

2.A. Summary of Base Request by Strategy

8/20/2012 5:36:35PM

83rd Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

729 The University of Texas Southwestern Medical Center

Goal / Objective / STRATEGY	Exp 2011	Est 2012	Bud 2013	Req 2014	Req 2015
METHOD OF FINANCING:					
General Revenue Funds:					
1 General Revenue Fund	134,999,645	132,644,068	124,634,539	45,723,968	45,725,624
SUBTOTAL	\$134,999,645	\$132,644,068	\$124,634,539	\$45,723,968	\$45,725,624
General Revenue Dedicated Funds:					
704 Bd Authorized Tuition Inc	334,875	409,700	409,700	0	0
770 Est Oth Educ & Gen Inco	6,601,983	7,168,761	7,180,633	2,959,137	3,042,470
SUBTOTAL	\$6,936,858	\$7,578,461	\$7,590,333	\$2,959,137	\$3,042,470
Federal Funds:					
369 Fed Recovery & Reinvestment Fund	6,429,699	0	0	0	0
SUBTOTAL	\$6,429,699	\$0	\$0	\$0	\$0
Other Funds:					
810 Permanent Health Fund Higher Ed	2,382,927	3,053,784	2,845,613	2,742,759	2,742,759
813 Permanent Endowment FD UT SW MED	2,566,587	2,994,160	2,970,301	2,865,000	2,865,000
SUBTOTAL	\$4,949,514	\$6,047,944	\$5,815,914	\$5,607,759	\$5,607,759
TOTAL, METHOD OF FINANCING	\$153,315,716	\$146,270,473	\$138,040,786	\$54,290,864	\$54,375,853

*Rider appropriations for the historical years are included in the strategy amounts.

2.B. Summary of Base Request by Method of Finance
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

8/20/2012 5:36:36PM

Agency code: **729** Agency name: **The University of Texas Southwestern Medical Center**

METHOD OF FINANCING	Exp 2011	Est 2012	Bud 2013	Req 2014	Req 2015
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GENERAL REVENUE

1 General Revenue Fund

REGULAR APPROPRIATIONS

Regular Appropriations from MOF Table (2010-11 GAA)

\$152,125,964	\$0	\$0	\$0	\$0
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Regular Appropriations from MOF Table (2012-13 GAA)

\$0	\$118,350,815	\$118,340,715	\$0	\$0
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Regular Appropriations

\$0	\$0	\$0	\$45,723,968	\$45,725,624
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RIDER APPROPRIATION

Art IX, Sec 12.04, Lost Property Reduction (2012-13 GAA)

\$0	\$(570)	\$0	\$0	\$0
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SUPPLEMENTAL, SPECIAL OR EMERGENCY APPROPRIATIONS

HB 4, Sec. 47, 82nd Leg, Regular Session, Supplemental Appropriations

\$8,000,000	\$0	\$0	\$0	\$0
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HB 4, Sec. 39, 82nd Leg, Regular Session, Supplemental Appropriations

2.B. Summary of Base Request by Method of Finance
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

8/20/2012 5:36:36PM

Agency code: 729		Agency name: The University of Texas Southwestern Medical Center			
METHOD OF FINANCING	Exp 2011	Est 2012	Bud 2013	Req 2014	Req 2015
<u>GENERAL REVENUE</u>					
	\$0	\$12,587,647	\$0	\$0	\$0
HB 4, 82nd Leg, Regular Session, Sec 1(a) General Revenue Reductions.					
	\$(17,034,842)	\$0	\$0	\$0	\$0
Comments: 5% and 2.5% Reductions					
HB 4, 82nd Leg, Regular Session, Sec 1(a) General Revenue Reductions.					
	\$(91,477)	\$0	\$0	\$0	\$0
Comments: TRB Reductions					
<i>UNEXPENDED BALANCES AUTHORITY</i>					
HB 4, Sec. 47, 82nd Leg, Regular Session, UB Authority					
	\$(8,000,000)	\$8,000,000	\$0	\$0	\$0
HB 4, Sec. 39, 82nd Leg, Regular Session, UB Authority					
	\$0	\$(6,293,824)	\$6,293,824	\$0	\$0
TOTAL, General Revenue Fund	\$134,999,645	\$132,644,068	\$124,634,539	\$45,723,968	\$45,725,624
TOTAL, ALL GENERAL REVENUE	\$134,999,645	\$132,644,068	\$124,634,539	\$45,723,968	\$45,725,624

2.B. Summary of Base Request by Method of Finance
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

8/20/2012 5:36:36PM

Agency code: 729 Agency name: The University of Texas Southwestern Medical Center

METHOD OF FINANCING	Exp 2011	Est 2012	Bud 2013	Req 2014	Req 2015
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GENERAL REVENUE FUND - DEDICATED

704 GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704

REGULAR APPROPRIATIONS

Regular Appropriations from MOF Table (2010-11 GAA)

\$405,000	\$0	\$0	\$0	\$0
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Regular Appropriations from MOF Table (2012-13 GAA)

\$0	\$405,000	\$405,000	\$0	\$0
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Revised Receipts

\$(70,125)	\$4,700	\$4,700	\$0	\$0
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TOTAL, GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704

\$334,875	\$409,700	\$409,700	\$0	\$0
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770 GR Dedicated - Estimated Other Educational and General Income Account No. 770

REGULAR APPROPRIATIONS

Regular Appropriations from MOF Table (2010-11 GAA)

\$10,567,084	\$0	\$0	\$0	\$0
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Regular Appropriations from MOF Table (2012-13 GAA)

\$0	\$8,591,328	\$8,653,286	\$0	\$0
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2.B. Summary of Base Request by Method of Finance
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

8/20/2012 5:36:36PM

Agency code: 729		Agency name: The University of Texas Southwestern Medical Center			
METHOD OF FINANCING	Exp 2011	Est 2012	Bud 2013	Req 2014	Req 2015
<u>GENERAL REVENUE FUND - DEDICATED</u>					
Revised Receipts	\$(3,965,101)	\$(1,422,567)	\$(1,472,653)	\$0	\$0
Regular Appropriations	\$0	\$0	\$0	\$2,959,137	\$3,042,470
TOTAL, GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$6,601,983	\$7,168,761	\$7,180,633	\$2,959,137	\$3,042,470
TOTAL GENERAL REVENUE FUND - DEDICATED - 704, 708 & 770	\$6,936,858	\$7,578,461	\$7,590,333	\$2,959,137	\$3,042,470
TOTAL, ALL GENERAL REVENUE FUND - DEDICATED	\$6,936,858	\$7,578,461	\$7,590,333	\$2,959,137	\$3,042,470
TOTAL, GR & GR-DEDICATED FUNDS	\$141,936,503	\$140,222,529	\$132,224,872	\$48,683,105	\$48,768,094

FEDERAL FUNDS

369 Federal American Recovery and Reinvestment Fund
 UNEXPENDED BALANCES AUTHORITY

Art. XII, Sec. 4, UB Authority (2010-11 GAA)

2.B. Summary of Base Request by Method of Finance
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

8/20/2012 5:36:36PM

Agency code: 729		Agency name: The University of Texas Southwestern Medical Center				
METHOD OF FINANCING	Exp 2011	Est 2012	Bud 2013	Req 2014	Req 2015	
<u>FEDERAL FUNDS</u>						
	\$6,429,699	\$0	\$0	\$0	\$0	
TOTAL, Federal American Recovery and Reinvestment Fund	\$6,429,699	\$0	\$0	\$0	\$0	
TOTAL, ALL FEDERAL FUNDS	\$6,429,699	\$0	\$0	\$0	\$0	

OTHER FUNDS

810 Permanent Health Fund for Higher Education
REGULAR APPROPRIATIONS

Regular Appropriations from MOF Table (2010-11 GAA)	\$2,079,000	\$0	\$0	\$0	\$0
Regular Appropriations from MOF Table (2012-13 GAA)	\$0	\$2,705,360	\$2,705,360	\$0	\$0
Revised Receipts	\$636,066	\$34,457	\$37,399	\$0	\$0
Regular Appropriations	\$0	\$0	\$0	\$2,742,759	\$2,742,759

2.B. Summary of Base Request by Method of Finance
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

8/20/2012 5:36:36PM

Agency code: 729		Agency name: The University of Texas Southwestern Medical Center				
METHOD OF FINANCING	Exp 2011	Est 2012	Bud 2013	Req 2014	Req 2015	
<u>OTHER FUNDS</u>						
<i>UNEXPENDED BALANCES AUTHORITY</i>						
Art. III, Rider 3, UB Authority	\$84,682	\$416,821	\$102,854	\$0	\$0	
Art. III, Rider 3, UB Authority	\$(416,821)	\$(102,854)	\$0	\$0	\$0	
TOTAL, Permanent Health Fund for Higher Education	\$2,382,927	\$3,053,784	\$2,845,613	\$2,742,759	\$2,742,759	
813 Permanent Endowment Fund, UT Southwestern Medical Center at Dallas						
<i>REGULAR APPROPRIATIONS</i>						
Regular Appropriations from MOF Table (2010-11 GAA)	\$2,250,000	\$0	\$0	\$0	\$0	
Regular Appropriations from MOF Table (2012-13 GAA)	\$0	\$2,770,000	\$2,770,000	\$0	\$0	
Revised Receipts	\$526,136	\$35,000	\$95,000	\$0	\$0	

2.B. Summary of Base Request by Method of Finance
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

8/20/2012 5:36:36PM

Agency code: 729		Agency name: The University of Texas Southwestern Medical Center			
METHOD OF FINANCING	Exp 2011	Est 2012	Bud 2013	Req 2014	Req 2015
<u>OTHER FUNDS</u>					
Regular Appropriations	\$0	\$0	\$0	\$2,865,000	\$2,865,000
<i>UNEXPENDED BALANCES AUTHORITY</i>					
Art. III, Rider 3, UB Authority	\$84,912	\$294,461	\$105,301	\$0	\$0
Art. III, Rider 3, UB Authority	\$(294,461)	\$(105,301)	\$0	\$0	\$0
TOTAL, Permanent Endowment Fund, UT Southwestern Medical Center at Dallas	\$2,566,587	\$2,994,160	\$2,970,301	\$2,865,000	\$2,865,000
TOTAL, ALL OTHER FUNDS	\$4,949,514	\$6,047,944	\$5,815,914	\$5,607,759	\$5,607,759
GRAND TOTAL	\$153,315,716	\$146,270,473	\$138,040,786	\$54,290,864	\$54,375,853

2.B. Summary of Base Request by Method of Finance
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

8/20/2012 5:36:36PM

Agency code: 729		Agency name: The University of Texas Southwestern Medical Center				
METHOD OF FINANCING	Exp 2011	Est 2012	Bud 2013	Req 2014	Req 2015	
FULL-TIME-EQUIVALENT POSITIONS						
REGULAR APPROPRIATIONS						
Regular Appropriations from MOF Table (2010-11 GAA)	2,025.2	0.0	0.0	0.0	0.0	
Regular Appropriations from MOF Table (2012-13 GAA)	0.0	2,006.8	2,006.8	0.0	0.0	
Regular Appropriations	0.0	0.0	0.0	1,746.5	1,746.5	
UNAUTHORIZED NUMBER OVER (BELOW) CAP						
Unauthorized Number Over (Below) Cap	(96.4)	(262.9)	(260.3)	0.0	0.0	
TOTAL, ADJUSTED FTES	1,928.8	1,743.9	1,746.5	1,746.5	1,746.5	
NUMBER OF 100% FEDERALLY FUNDED FTES	0.0	0.0	0.0	0.0	0.0	

2.C. Summary of Base Request by Object of Expense
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

8/20/2012 5:36:36PM

729 The University of Texas Southwestern Medical Center

OBJECT OF EXPENSE	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
1001 SALARIES AND WAGES	\$74,241,776	\$74,924,675	\$68,169,309	\$16,083,544	\$16,097,841
1002 OTHER PERSONNEL COSTS	\$1,691,636	\$1,661,197	\$1,325,936	\$709,907	\$718,595
1005 FACULTY SALARIES	\$56,129,034	\$52,392,713	\$51,546,473	\$20,383,470	\$20,436,120
2001 PROFESSIONAL FEES AND SERVICES	\$1,559	\$3,174	\$2,485	\$2,117	\$2,016
2003 CONSUMABLE SUPPLIES	\$44,526	\$61,429	\$53,049	\$45,967	\$44,072
2004 UTILITIES	\$25,019	\$39,721	\$35,281	\$30,711	\$29,498
2006 RENT - BUILDING	\$14,607	\$0	\$0	\$0	\$0
2007 RENT - MACHINE AND OTHER	\$2,256	\$3,843	\$3,288	\$2,844	\$2,725
2008 DEBT SERVICE	\$12,332,049	\$12,333,374	\$12,331,036	\$12,328,747	\$12,330,403
2009 OTHER OPERATING EXPENSE	\$4,567,718	\$4,280,063	\$4,119,168	\$4,314,895	\$4,343,998
5000 CAPITAL EXPENDITURES	\$4,265,536	\$570,284	\$454,761	\$388,662	\$370,585
OOE Total (Excluding Riders)	\$153,315,716	\$146,270,473	\$138,040,786	\$54,290,864	\$54,375,853
OOE Total (Riders)					
Grand Total	\$153,315,716	\$146,270,473	\$138,040,786	\$54,290,864	\$54,375,853

2.D. Summary of Base Request Objective Outcomes
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

8/20/2012 5:36:36PM

729 The University of Texas Southwestern Medical Center

Goal/ Objective / Outcome	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
1 Provide Instructional and Operations Support					
1 Instructional Programs					
KEY 1 % Medical School Students Passing NLE Part 1 or Part 2 on First Try	98.36%	98.00%	98.00%	98.00%	98.00 %
KEY 2 % Medical School Graduates Practicing Primary Care in Texas	18.40%	19.00%	19.00%	19.00%	19.00 %
KEY 3 % Med School Grads Practicing Primary Care in Texas Underserved Area	2.36%	2.00%	2.00%	2.00%	2.00 %
KEY 4 Percent of Medical Residency Completers Practicing in Texas	73.24%	60.00%	60.00%	60.00%	60.00 %
5 Total Uncompensated Care Provided by Faculty	143,889,328.00	147,841,879.00	152,277,135.00	156,845,449.00	161,550,813.00
6 Total Net Patient Revenue by Faculty	406,019,492.00	399,308,845.00	419,274,287.00	440,238,001.00	462,249,901.00
KEY 7 Percent Allied Health Grads Passing Certif/Licensure Exam First Try	93.33%	93.00%	93.00%	93.00%	93.00 %
KEY 8 Percent Allied Health Graduates Licensed or Certified in Texas	88.60%	88.00%	88.00%	88.00%	88.00 %
KEY 9 Administrative (Instit Support) Cost As % of Total Expenditures	3.93%	4.20%	4.20%	4.20%	4.20 %
10 Value of Lost or Stolen Property	10,694.00	50,000.00	50,000.00	50,000.00	50,000.00
11 Percent of Property Lost or Stolen	0.00%	0.02%	0.02%	0.02%	0.02 %
KEY 12 % Medical School Graduates Practicing in Texas	55.10%	53.00%	53.00%	53.00%	53.00 %

2.D. Summary of Base Request Objective Outcomes
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

8/20/2012 5:36:36PM

729 The University of Texas Southwestern Medical Center

<i>Goal/ Objective / Outcome</i>	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
2 Provide Research Support					
1 Research Activities					
KEY 1 Total External Research Expenditures					
	326,060,854.00	327,000,000.00	328,000,000.00	332,000,000.00	335,000,000.00
2 External Research Expends As % of Total State Appropriations					
	211.86%	262.35%	263.17%	266.38%	268.79 %
3 External Research Expends As % of State Appropriations for Research					
	846.18%	1,027.84%	1,030.98%	1,043.56%	1,052.99 %
4 Research Expenditures Supported by the Hughes Institute and VA Center					
	19,965,631.00	20,000,000.00	20,000,000.00	20,000,000.00	20,000,000.00

2.E. Summary of Exceptional Items Request
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 8/20/2012
 TIME : 5:36:37PM

Agency code: 729

Agency name: The University of Texas Southwestern Medical Center

Priority	Item	2014			2015			Biennium	
		GR and GR/Dedicated	All Funds	FTEs	GR and GR/Dedicated	All Funds	FTEs	GR and GR/Dedicated	All Funds
1	Inst. for Translational Research	\$7,500,000	\$7,500,000	54.1	\$7,500,000	\$7,500,000	54.1	\$15,000,000	\$15,000,000
2	Debt Service North Campus	\$5,230,000	\$5,230,000	0.0	\$5,230,000	\$5,230,000	0.0	\$10,460,000	\$10,460,000
3	Debt Service South Campus	\$4,535,000	\$4,535,000	0.0	\$4,535,000	\$4,535,000	0.0	\$9,070,000	\$9,070,000
Total, Exceptional Items Request		\$17,265,000	\$17,265,000	54.1	\$17,265,000	\$17,265,000	54.1	\$34,530,000	\$34,530,000

Method of Financing

General Revenue	\$17,265,000	\$17,265,000		\$17,265,000	\$17,265,000		\$34,530,000	\$34,530,000
General Revenue - Dedicated								
Federal Funds								
Other Funds								
	\$17,265,000	\$17,265,000		\$17,265,000	\$17,265,000		\$34,530,000	\$34,530,000

Full Time Equivalent Positions

54.1 54.1

Number of 100% Federally Funded FTEs

0.0 0.0

2.F. Summary of Total Request by Strategy
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 8/20/2012
 TIME : 5:36:37PM

Agency code: 729		Agency name: The University of Texas Southwestern Medical Center				
Goal/Objective/STRATEGY	Base 2014	Base 2015	Exceptional 2014	Exceptional 2015	Total Request 2014	Total Request 2015
1 Provide Instructional and Operations Support						
<i>1 Instructional Programs</i>						
1 MEDICAL EDUCATION	\$0	\$0	\$0	\$0	\$0	\$0
2 BIOMEDICAL SCIENCES TRAINING	0	0	0	0	0	0
3 ALLIED HEALTH PROFESSIONS TRAINING	0	0	0	0	0	0
4 GRADUATE MEDICAL EDUCATION	0	0	0	0	0	0
<i>2 Operations - Staff Benefits</i>						
1 STAFF GROUP INSURANCE PREMIUMS	1,511,198	1,590,042	0	0	1,511,198	1,590,042
2 WORKERS' COMPENSATION INSURANCE	189,102	192,885	0	0	189,102	192,885
3 UNEMPLOYMENT INSURANCE	35,267	35,973	0	0	35,267	35,973
<i>3 Operations - Statutory Funds</i>						
1 TEXAS PUBLIC EDUCATION GRANTS	1,104,622	1,104,622	0	0	1,104,622	1,104,622
2 MEDICAL LOANS	118,948	118,948	0	0	118,948	118,948
TOTAL, GOAL 1	\$2,959,137	\$3,042,470	\$0	\$0	\$2,959,137	\$3,042,470
2 Provide Research Support						
<i>1 Research Activities</i>						
1 RESEARCH ENHANCEMENT	0	0	0	0	0	0
TOTAL, GOAL 2	\$0	\$0	\$0	\$0	\$0	\$0

2.F. Summary of Total Request by Strategy
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 8/20/2012
 TIME : 5:36:37PM

Agency code: 729		Agency name: The University of Texas Southwestern Medical Center				
Goal/Objective/STRATEGY	Base 2014	Base 2015	Exceptional 2014	Exceptional 2015	Total Request 2014	Total Request 2015
3 Provide Infrastructure Support						
<i>1 Operations and Maintenance</i>						
1 E&G SPACE SUPPORT	\$0	\$0	\$0	\$0	\$0	\$0
<i>2 Infrastructure Support</i>						
1 TUITION REVENUE BOND RETIREMENT	12,328,747	12,330,403	9,765,000	9,765,000	22,093,747	22,095,403
TOTAL, GOAL 3	\$12,328,747	\$12,330,403	\$9,765,000	\$9,765,000	\$22,093,747	\$22,095,403

2.F. Summary of Total Request by Strategy
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 8/20/2012
 TIME : 5:36:37PM

Agency code:	729	Agency name:	The University of Texas Southwestern Medical Center				
Goal/Objective/STRATEGY	Base 2014	Base 2015	Exceptional 2014	Exceptional 2015	Total Request 2014	Total Request 2015	
4 Provide Special Item Support							
1 Residency Training Special Items							
1 PRIMARY CARE RESIDENCY TRAINING	\$1,183,694	\$1,183,694	\$0	\$0	\$1,183,694	\$1,183,694	
2 Research Special Items							
1 INSTITUTE FOR NOBEL/NA BIO RESEARCH	6,266,867	6,266,867	0	0	6,266,867	6,266,867	
2 INNOVATIONS IN MED TECHNOLOGY	6,839,708	6,839,708	0	0	6,839,708	6,839,708	
3 METROPLEX COMP MED IMAGING CENTER	5,699,992	5,699,992	0	0	5,699,992	5,699,992	
4 CNTR OBESITY, DIABETES & METAB RSCH	6,839,992	6,839,992	0	0	6,839,992	6,839,992	
5 INSTITUTE GENETIC MOLECULAR DISEASE	0	0	0	0	0	0	
6 CENTER FOR TREATMENT OF SICKLE CELL	1,139,992	1,139,992	0	0	1,139,992	1,139,992	
3 Health Care Special Items							
1 REGIONAL BURN CARE CENTER	94,992	94,992	0	0	94,992	94,992	
4 Public Service Special Items							
1 SCIENCE TEACHER ACCESS TO RESOURCES	569,992	569,992	0	0	569,992	569,992	
5 Institutional Support Special Items							
1 INSTITUTIONAL ENHANCEMENT	759,992	759,992	0	0	759,992	759,992	
6 Exceptional Item Request							
1 EXCEPTIONAL ITEM REQUEST	0	0	7,500,000	7,500,000	7,500,000	7,500,000	
TOTAL, GOAL 4	\$29,395,221	\$29,395,221	\$7,500,000	\$7,500,000	\$36,895,221	\$36,895,221	
5 Institutional Operations							
1 Institutional Operations							
1 INSTITUTIONAL OPERATIONS	4,000,000	4,000,000	0	0	4,000,000	4,000,000	
TOTAL, GOAL 5	\$4,000,000	\$4,000,000	\$0	\$0	\$4,000,000	\$4,000,000	

2.F. Summary of Total Request by Strategy
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 8/20/2012
 TIME : 5:36:37PM

Agency code: 729 Agency name: The University of Texas Southwestern Medical Center						
Goal/Objective/STRATEGY	Base 2014	Base 2015	Exceptional 2014	Exceptional 2015	Total Request 2014	Total Request 2015
6 Tobacco Funds						
<i>1 Tobacco Earnings for Eminent Scholars</i>						
1 TOBACCO EARNINGS - UT SWMC DALLAS	\$2,865,000	\$2,865,000	\$0	\$0	\$2,865,000	\$2,865,000
2 TOBACCO - PERMANENT HEALTH FUND	2,742,759	2,742,759	0	0	2,742,759	2,742,759
TOTAL, GOAL 6	\$5,607,759	\$5,607,759	\$0	\$0	\$5,607,759	\$5,607,759
TOTAL, AGENCY STRATEGY REQUEST	\$54,290,864	\$54,375,853	\$17,265,000	\$17,265,000	\$71,555,864	\$71,640,853
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST						
GRAND TOTAL, AGENCY REQUEST	\$54,290,864	\$54,375,853	\$17,265,000	\$17,265,000	\$71,555,864	\$71,640,853

2.F. Summary of Total Request by Strategy
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 8/20/2012
 TIME : 5:36:37PM

Agency code: 729		Agency name: The University of Texas Southwestern Medical Center				
Goal/Objective/STRATEGY	Base 2014	Base 2015	Exceptional 2014	Exceptional 2015	Total Request 2014	Total Request 2015
General Revenue Funds:						
1 General Revenue Fund	\$45,723,968	\$45,725,624	\$17,265,000	\$17,265,000	\$62,988,968	\$62,990,624
	\$45,723,968	\$45,725,624	\$17,265,000	\$17,265,000	\$62,988,968	\$62,990,624
General Revenue Dedicated Funds:						
704 Bd Authorized Tuition Inc	0	0	0	0	0	0
770 Est Oth Educ & Gen Inco	2,959,137	3,042,470	0	0	2,959,137	3,042,470
	\$2,959,137	\$3,042,470	\$0	\$0	\$2,959,137	\$3,042,470
Federal Funds:						
369 Fed Recovery & Reinvestment Fund	0	0	0	0	0	0
	\$0	\$0	\$0	\$0	\$0	\$0
Other Funds:						
810 Permanent Health Fund Higher Ed	2,742,759	2,742,759	0	0	2,742,759	2,742,759
813 Permanent Endowment FD UT SW MED	2,865,000	2,865,000	0	0	2,865,000	2,865,000
	\$5,607,759	\$5,607,759	\$0	\$0	\$5,607,759	\$5,607,759
TOTAL, METHOD OF FINANCING	\$54,290,864	\$54,375,853	\$17,265,000	\$17,265,000	\$71,555,864	\$71,640,853
FULL TIME EQUIVALENT POSITIONS	1,746.5	1,746.5	54.1	54.1	1,800.6	1,800.6

2.G. Summary of Total Request Objective Outcomes
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

Date : 8/20/2012
 Time: 5:36:37PM

Agency code: 729 Agency name: The University of Texas Southwestern Medical Center

Goal/ Objective / Outcome

	BL 2014	BL 2015	Excp 2014	Excp 2015	Total Request 2014	Total Request 2015
1 Provide Instructional and Operations Support						
1 <i>Instructional Programs</i>						
KEY 1 % Medical School Students Passing NLE Part 1 or Part 2 on First Try	98.00%	98.00%			98.00%	98.00 %
KEY 2 % Medical School Graduates Practicing Primary Care in Texas	19.00%	19.00%			19.00%	19.00 %
3 % Med School Grads Practicing Primary Care in Texas Underserved Area	2.00%	2.00%			2.00%	2.00 %
KEY 4 Percent of Medical Residency Completers Practicing in Texas	60.00%	60.00%			60.00%	60.00 %
5 Total Uncompensated Care Provided by Faculty	156,845,449.00	161,550,813.00			156,845,449.00	161,550,813.00
6 Total Net Patient Revenue by Faculty	440,238,001.00	462,249,901.00			440,238,001.00	462,249,901.00
KEY 7 Percent Allied Health Grads Passing Certif/Licensure Exam First Try	93.00%	93.00%			93.00%	93.00 %
KEY 8 Percent Allied Health Graduates Licensed or Certified in Texas	88.00%	88.00%			88.00%	88.00 %

2.G. Summary of Total Request Objective Outcomes
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

Date: 8/20/2012
 Time: 5:36:37PM

Agency code: 729

Agency name: The University of Texas Southwestern Medical Center

Goal/ Objective / Outcome

	BL 2014	BL 2015	Excp 2014	Excp 2015	Total Request 2014	Total Request 2015
KEY	9 Administrative (Instit Support) Cost As % of Total Expenditures					
	4.20%	4.20%			4.20%	4.20 %
	10 Value of Lost or Stolen Property					
	50,000.00	50,000.00			50,000.00	50,000.00
	11 Percent of Property Lost or Stolen					
	0.02%	0.02%			0.02%	0.02 %
KEY	12 % Medical School Graduates Practicing in Texas					
	53.00%	53.00%			53.00%	53.00 %
2	Provide Research Support					
1	Research Activities					
KEY	1 Total External Research Expenditures					
	332,000,000.00	335,000,000.00			332,000,000.00	335,000,000.00
	2 External Research Expend As % of Total State Appropriations					
	266.38%	268.79%	251.26%	253.53%	251.26%	253.53 %
	3 External Research Expend As % of State Appropriations for Research					
	1,043.56%	1,052.99%	844.48%	852.11%	844.48%	852.11 %
	4 Research Expenditures Supported by the Hughes Institute and VA Center					
	20,000,000.00	20,000,000.00			20,000,000.00	20,000,000.00

3.A. Strategy Request
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

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729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 0
 OBJECTIVE: 1 Instructional Programs Service Categories:
 STRATEGY: 1 Medical Education Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014 ⁽¹⁾	BL 2015 ⁽¹⁾
Output Measures:						
	1 Minority Graduates as a Percent of Total Graduates (All Schools)	16.60 %	15.00 %	15.00 %	15.00 %	15.00 %
	2 Minority Graduates As a Percent of Total MD/DO Graduates	24.20 %	24.00 %	24.00 %	24.00 %	24.00 %
	3 Total Number of Outpatient Visits	2,111,128.00	2,180,991.00	2,246,421.00	2,313,813.00	2,383,228.00
	4 Total Number of Inpatient Days	490,264.00	495,936.00	500,896.00	505,905.00	510,964.00
	5 Total Number of Postdoctoral Research Trainees (All Schools)	448.00	440.00	440.00	440.00	440.00
	6 # Indigent Pregnant Women Seen by Faculty/Residents in Clinic Setting	20,351.00	20,000.00	20,000.00	20,000.00	20,000.00
KEY 7	Number of Combined MD/PhD Graduates	8.00	10.00	10.00	10.00	10.00
Explanatory/Input Measures:						
KEY 1	Minority Admissions As % of Total First-year Admissions (All Schools)	11.30 %	13.00 %	13.00 %	13.00 %	13.00 %
KEY 2	Minority MD Admissions As % of Total MD Admissions	19.13 %	20.00 %	20.00 %	20.00 %	20.00 %
KEY 3	% Medical School Graduates Entering a Primary Care Residency	47.83	47.00	47.00	47.00	47.00

Objects of Expense:

(1) - Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

3.A. Strategy Request
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

8/20/2012 5:36:38PM

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 0
 OBJECTIVE: 1 Instructional Programs Service Categories:
 STRATEGY: 1 Medical Education Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014 ⁽¹⁾	BL 2015 ⁽¹⁾
1001	SALARIES AND WAGES	\$25,990,300	\$26,423,532	\$23,611,408	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$407,401	\$414,192	\$287,599	\$0	\$0
1005	FACULTY SALARIES	\$14,749,699	\$14,995,562	\$14,746,956	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$41,147,400	\$41,833,286	\$38,645,963	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$41,147,400	\$39,455,192	\$36,254,791	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$41,147,400	\$39,455,192	\$36,254,791	\$0	\$0
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$0	\$2,378,094	\$2,391,172	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$0	\$2,378,094	\$2,391,172	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$41,147,400	\$41,833,286	\$38,645,963	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		640.9	602.8	603.1	568.4	568.4

(1) - Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

3.A. Strategy Request
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

8/20/2012 5:36:38PM

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Instructional Programs
 STRATEGY: 1 Medical Education

Statewide Goal/Benchmark: 2 0
 Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
					(1)	(1)

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, student services and institutional support. The formula for this strategy is based on weighted medical student headcounts. The rate per weighted student headcount or full time equivalent is established by the Legislature each biennium.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

3.A. Strategy Request

8/20/2012 5:36:38PM

83rd Regular Session, Agency Submission, Version I
Automated Budget and Evaluation System of Texas (ABEST)

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 0
OBJECTIVE: 1 Instructional Programs Service Categories:
STRATEGY: 2 Graduate Training in Biomedical Sciences Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014 ⁽¹⁾	BL 2015 ⁽¹⁾
Objects of Expense:						
1001	SALARIES AND WAGES	\$4,911,912	\$5,554,914	\$4,881,351	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$88,914	\$100,554	\$67,999	\$0	\$0
1005	FACULTY SALARIES	\$3,979,403	\$4,500,334	\$4,185,081	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$8,980,229	\$10,155,802	\$9,134,431	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$8,645,354	\$9,578,476	\$8,566,678	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$8,645,354	\$9,578,476	\$8,566,678	\$0	\$0
Method of Financing:						
704	Bd Authorized Tuition Inc	\$334,875	\$409,700	\$409,700	\$0	\$0
770	Est Oth Educ & Gen Inco	\$0	\$167,626	\$158,053	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$334,875	\$577,326	\$567,753	\$0	\$0

(1) - Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

3.A. Strategy Request
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

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729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Instructional Programs
 STRATEGY: 2 Graduate Training in Biomedical Sciences

Statewide Goal/Benchmark: 2 0
 Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014 ⁽¹⁾	BL 2015 ⁽¹⁾
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$8,980,229	\$10,155,802	\$9,134,431	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		135.7	124.7	125.5	118.1	118.1

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, student services and institutional support. The formula for this strategy is based on weighted biomedical student full time equivalent. The rate per weighted student headcount or full time equivalent is established by the Legislature each biennium.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

3.A. Strategy Request
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 Automated Budget and Evaluation System of Texas (ABEST)

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729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 0
 OBJECTIVE: 1 Instructional Programs Service Categories:
 STRATEGY: 3 Allied Health Professions Training Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014 ⁽¹⁾	BL 2015 ⁽¹⁾
Objects of Expense:						
1001	SALARIES AND WAGES	\$2,893,554	\$3,226,902	\$2,798,572	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$58,686	\$65,447	\$44,258	\$0	\$0
1005	FACULTY SALARIES	\$2,974,929	\$3,317,651	\$3,102,402	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$5,927,169	\$6,610,000	\$5,945,232	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$5,927,169	\$6,234,242	\$5,575,704	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$5,927,169	\$6,234,242	\$5,575,704	\$0	\$0
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$0	\$375,758	\$369,528	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$0	\$375,758	\$369,528	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$5,927,169	\$6,610,000	\$5,945,232	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		82.8	76.2	76.7	72.1	72.1

(1) - Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

3.A. Strategy Request
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729 The University of Texas Southwestern Medical Center

GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	0	
OBJECTIVE:	1	Instructional Programs	Service Categories:			
STRATEGY:	3	Allied Health Professions Training	Service: 19	Income: A.2	Age: B.3	
				(1)	(1)	
CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, student services and institutional support. The formula for this strategy is based on weighted allied health student full time equivalent. The rate per weighted student headcount or full time equivalent is established by the Legislature each biennium.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

3.A. Strategy Request
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729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Instructional Programs
 STRATEGY: 4 Graduate Medical Education

Statewide Goal/Benchmark: 2 0
 Service Categories:
 Service: 18 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014 ⁽¹⁾	BL 2015 ⁽¹⁾
Output Measures:						
KEY 1	Total Number of MD or DO Residents	1,427.00	1,473.00	1,475.00	1,475.00	1,475.00
Explanatory/Input Measures:						
KEY 1	Minority MD or DO Residents as a Percent of Total MD or DO Residents	11.49%	12.00%	12.00%	12.00%	12.00%
Objects of Expense:						
1002	OTHER PERSONNEL COSTS	\$72,365	\$67,591	\$50,819	\$0	\$0
1005	FACULTY SALARIES	\$7,236,432	\$6,759,015	\$6,775,787	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$7,308,797	\$6,826,606	\$6,826,606	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$7,308,797	\$6,826,606	\$6,826,606	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$7,308,797	\$6,826,606	\$6,826,606	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$7,308,797	\$6,826,606	\$6,826,606	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		48.8	44.9	45.2	45.2	45.2

(1) - Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

3.A. Strategy Request
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729 The University of Texas Southwestern Medical Center

GOAL:	1	Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2	0	
OBJECTIVE:	1	Instructional Programs	Service Categories:			
STRATEGY:	4	Graduate Medical Education	Service: 18	Income: A.2	Age: B.3	
				(1)	(1)	
CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Graduate Medical Education formula allocates funding based on the number of medical residents. These funds shall be used to support the number of resident slots in the State of Texas as well as faculty costs related to GME.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

3.A. Strategy Request
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729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 2 Operations - Staff Benefits
 STRATEGY: 1 Staff Group Insurance Premiums

Statewide Goal/Benchmark: 2 0
 Service Categories:
 Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$227,390	\$1,054,986	\$1,116,127	\$1,511,198	\$1,590,042
TOTAL, OBJECT OF EXPENSE		\$227,390	\$1,054,986	\$1,116,127	\$1,511,198	\$1,590,042
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$227,390	\$1,054,986	\$1,116,127	\$1,511,198	\$1,590,042
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$227,390	\$1,054,986	\$1,116,127	\$1,511,198	\$1,590,042
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$1,511,198	\$1,590,042
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$227,390	\$1,054,986	\$1,116,127	\$1,511,198	\$1,590,042

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy is to provide proportional share of staff group insurance premiums paid from Other Educational and General funds.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

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729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 2 Operations - Staff Benefits
 STRATEGY: 2 Workers' Compensation Insurance

Statewide Goal/Benchmark: 2 0
 Service Categories:
 Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$66,577	\$203,493	\$185,395	\$189,102	\$192,885
TOTAL, OBJECT OF EXPENSE		\$66,577	\$203,493	\$185,395	\$189,102	\$192,885
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$66,577	\$203,493	\$185,395	\$189,102	\$192,885
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$66,577	\$203,493	\$185,395	\$189,102	\$192,885
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$189,102	\$192,885
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$66,577	\$203,493	\$185,395	\$189,102	\$192,885

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy funds the Worker's Compensation payments related to Educational and General funds.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

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729 The University of Texas Southwestern Medical Center

GOAL:	1 Provide Instructional and Operations Support	Statewide Goal/Benchmark:	2 0
OBJECTIVE:	2 Operations - Staff Benefits	Service Categories:	
STRATEGY:	3 Unemployment Insurance	Service: 06	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
1002	OTHER PERSONNEL COSTS	\$36,801	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$45,127	\$33,060	\$34,576	\$35,267	\$35,973
TOTAL, OBJECT OF EXPENSE		\$81,928	\$33,060	\$34,576	\$35,267	\$35,973
Method of Financing:						
1	General Revenue Fund	\$81,928	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$81,928	\$0	\$0	\$0	\$0
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$0	\$33,060	\$34,576	\$35,267	\$35,973
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$0	\$33,060	\$34,576	\$35,267	\$35,973
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$35,267	\$35,973
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$81,928	\$33,060	\$34,576	\$35,267	\$35,973
FULL TIME EQUIVALENT POSITIONS:						

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729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 2 Operations - Staff Benefits
 STRATEGY: 3 Unemployment Insurance

Statewide Goal/Benchmark: 2 0
 Service Categories:
 Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
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STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy funds the Unemployment Insurance payments related to Educational and General funds.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

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729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 0
 OBJECTIVE: 3 Operations - Statutory Funds Service Categories:
 STRATEGY: 1 Texas Public Education Grants Service: 20 Income: A.1 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$1,166,337	\$1,102,790	\$1,104,622	\$1,104,622	\$1,104,622
TOTAL, OBJECT OF EXPENSE		\$1,166,337	\$1,102,790	\$1,104,622	\$1,104,622	\$1,104,622
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$1,166,337	\$1,102,790	\$1,104,622	\$1,104,622	\$1,104,622
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$1,166,337	\$1,102,790	\$1,104,622	\$1,104,622	\$1,104,622
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$1,104,622	\$1,104,622
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$1,166,337	\$1,102,790	\$1,104,622	\$1,104,622	\$1,104,622

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy represents tuition set aside for the Texas Public Education Grants program as required by Section 56.033 of the Texas Education Code.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

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729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support Statewide Goal/Benchmark: 2 0
 OBJECTIVE: 3 Operations - Statutory Funds Service Categories:
 STRATEGY: 2 Medical Loans Service: 20 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$148,832	\$115,804	\$118,948	\$118,948	\$118,948
TOTAL, OBJECT OF EXPENSE		\$148,832	\$115,804	\$118,948	\$118,948	\$118,948
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$148,832	\$115,804	\$118,948	\$118,948	\$118,948
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$148,832	\$115,804	\$118,948	\$118,948	\$118,948
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$118,948	\$118,948
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$148,832	\$115,804	\$118,948	\$118,948	\$118,948

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

Section 61.539 of the Texas Education Code requires the 2% of the resident medical school tuition be transferred for repayment of student loans of physicians serving in designated state agencies or economically distressed or rural medically underserved areas of the State.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

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729 The University of Texas Southwestern Medical Center

GOAL: 2 Provide Research Support
 OBJECTIVE: 1 Research Activities
 STRATEGY: 1 Research Enhancement

Statewide Goal/Benchmark: 2 0
 Service Categories:
 Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014 ⁽¹⁾	BL 2015 ⁽¹⁾
Objects of Expense:						
1001	SALARIES AND WAGES	\$3,057,667	\$3,521,452	\$2,912,116	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$52,336	\$60,274	\$39,875	\$0	\$0
1005	FACULTY SALARIES	\$2,175,839	\$2,505,869	\$2,404,393	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$5,285,842	\$6,087,595	\$5,356,384	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$5,285,842	\$5,741,534	\$5,023,456	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$5,285,842	\$5,741,534	\$5,023,456	\$0	\$0
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$0	\$346,061	\$332,928	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$0	\$346,061	\$332,928	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$5,285,842	\$6,087,595	\$5,356,384	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		80.3	73.8	74.3	69.9	69.9

(1) - Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

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729 The University of Texas Southwestern Medical Center

GOAL: 2 Provide Research Support
 OBJECTIVE: 1 Research Activities
 STRATEGY: 1 Research Enhancement

Statewide Goal/Benchmark: 2 0
 Service Categories:
 Service: 21 Income: A.2 Age: B.3
 (1) (1)
BL 2014 **BL 2015**

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
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STRATEGY DESCRIPTION AND JUSTIFICATION:

The Research Enhancement formula allocates a base amount to each institution in addition to a percent of the research expenditures as reported to the Texas Higher Education Coordinating Board. These funds are used to support the research activities of the institution.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

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729 The University of Texas Southwestern Medical Center

GOAL: 3 Provide Infrastructure Support
 OBJECTIVE: 1 Operations and Maintenance
 STRATEGY: 1 E&G Space Support

Statewide Goal/Benchmark: 2 0
 Service Categories:
 Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014 ⁽¹⁾	BL 2015 ⁽¹⁾
Objects of Expense:						
1001	SALARIES AND WAGES	\$22,438,774	\$24,227,946	\$21,866,049	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$224,389	\$242,281	\$163,997	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$22,663,163	\$24,470,227	\$22,030,046	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$22,663,163	\$23,079,138	\$20,660,762	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$22,663,163	\$23,079,138	\$20,660,762	\$0	\$0
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$0	\$1,391,089	\$1,369,284	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$0	\$1,391,089	\$1,369,284	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$22,663,163	\$24,470,227	\$22,030,046	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		472.6	434.4	437.3	408.9	408.9

(1) - Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

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729 The University of Texas Southwestern Medical Center

GOAL: 3 Provide Infrastructure Support
 OBJECTIVE: 1 Operations and Maintenance
 STRATEGY: 1 E&G Space Support

Statewide Goal/Benchmark: 2 0
 Service Categories:
 Service: 10 Income: A.2 Age: B.3
 (1) (1)
BL 2014 **BL 2015**

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
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STRATEGY DESCRIPTION AND JUSTIFICATION:

The Infrastructure Support formula distributes funding associated with plant support and utilities. This formula is driven by the predicted square feet for health related institutions produced by the Coordinating Board Space Projection Model.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2014-15 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL:	3	Provide Infrastructure Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2	Infrastructure Support	Service Categories:		
STRATEGY:	1	Tuition Revenue Bond Retirement	Service:	10	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
2008	DEBT SERVICE	\$12,332,049	\$12,333,374	\$12,331,036	\$12,328,747	\$12,330,403
TOTAL, OBJECT OF EXPENSE		\$12,332,049	\$12,333,374	\$12,331,036	\$12,328,747	\$12,330,403
Method of Financing:						
1	General Revenue Fund	\$12,332,049	\$12,333,374	\$12,331,036	\$12,328,747	\$12,330,403
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$12,332,049	\$12,333,374	\$12,331,036	\$12,328,747	\$12,330,403
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$12,328,747	\$12,330,403
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$12,332,049	\$12,333,374	\$12,331,036	\$12,328,747	\$12,330,403

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This amount is required for tuition revenue debt service obligations previously authorized by the Legislature for campus expansion program. Debt Service for outstanding Tuition Revenue Bond's has been requested based on actual, known TRB debt service requirements for FY 2014 and 2015.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

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729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Special Item Support Statewide Goal/Benchmark: 2 0
OBJECTIVE: 1 Residency Training Special Items Service Categories:
STRATEGY: 1 Primary Care Residency Training Program Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
1001	SALARIES AND WAGES	\$1,464,977	\$1,171,974	\$1,174,882	\$1,174,882	\$1,174,882
1002	OTHER PERSONNEL COSTS	\$14,648	\$11,720	\$8,812	\$8,812	\$8,812
TOTAL, OBJECT OF EXPENSE		\$1,479,625	\$1,183,694	\$1,183,694	\$1,183,694	\$1,183,694
Method of Financing:						
1	General Revenue Fund	\$0	\$1,183,694	\$1,183,694	\$1,183,694	\$1,183,694
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$0	\$1,183,694	\$1,183,694	\$1,183,694	\$1,183,694
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$1,479,625	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$1,479,625	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$1,183,694	\$1,183,694
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$1,479,625	\$1,183,694	\$1,183,694	\$1,183,694	\$1,183,694
FULL TIME EQUIVALENT POSITIONS:		33.5	33.5	33.6	33.6	33.6

729 The University of Texas Southwestern Medical Center

GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1	Residency Training Special Items	Service Categories:		
STRATEGY:	1	Primary Care Residency Training Program	Service:	19	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
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STRATEGY DESCRIPTION AND JUSTIFICATION:

Medical education is only partially complete when the M.D. degree is awarded; further education in accredited residency programs is essential for the development of the full range of knowledge and skills to perform medical diagnosis and treatment and the certification required before a doctor is qualified to practice. This residency education function is a major part of the primary mission of all Texas medical schools. UTSW shoulders the burden of training the vast majority of residents, in primary and specialty care, in all of N Texas. Consequently, it has more residents than every other State institution, and thus bears the greatest share of the State's resident costs. Serving the mission of training residents has significant costs, and the primary cost borne by medical schools is that of providing education by faculty. A portion of the costs associated with faculty supervising the care residents provide are paid with some sources of GME funds from Medicare. Other than the State's GME formula, which pays only 1/4 of the costs, there are no dedicated funds for residents' education.

This strategy helps fund the disproportionate cost UTSW bears in educating the State's largest number of primary care residents, including direct support for 15 residents through payment of resident stipends. It is essential to continue the number and quality of primary care residency programs at UTSW since they are the most important source of primary care doctors in North Texas and statewide.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

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729 The University of Texas Southwestern Medical Center

GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2	Research Special Items	Service Categories:		
STRATEGY:	1	Institute for Nobel/National-Academy Biomedical Research	Service:	21	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
1001	SALARIES AND WAGES	\$2,424,898	\$1,546,410	\$1,561,798	\$1,561,798	\$1,561,798
1002	OTHER PERSONNEL COSTS	\$51,572	\$62,056	\$46,668	\$46,668	\$46,668
1005	FACULTY SALARIES	\$5,331,614	\$4,658,401	\$4,658,401	\$4,658,401	\$4,658,401
2009	OTHER OPERATING EXPENSE	\$77,565	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$7,885,649	\$6,266,867	\$6,266,867	\$6,266,867	\$6,266,867
Method of Financing:						
1	General Revenue Fund	\$6,930,317	\$6,266,867	\$6,266,867	\$6,266,867	\$6,266,867
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$6,930,317	\$6,266,867	\$6,266,867	\$6,266,867	\$6,266,867
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$955,332	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$955,332	\$0	\$0	\$0	\$0

729 The University of Texas Southwestern Medical Center

GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2	Research Special Items	Service Categories:		
STRATEGY:	1	Institute for Nobel/National-Academy Biomedical Research	Service:	21	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$6,266,867	\$6,266,867
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$7,885,649	\$6,266,867	\$6,266,867	\$6,266,867	\$6,266,867
FULL TIME EQUIVALENT POSITIONS:		84.5	62.0	62.3	62.3	62.3

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Institute for Nobel/National-Academy Biomedical Research began in 2004, predicated on the fact that Texas' long-term success in biomedical science and biotechnology industry depends on having research leaders at our health institutions who rank among the greatest in the world, and this Institute is extremely effective in facilitating this for Texas' future. The National Academy of Sciences is the "scientific hall of fame" and election as a member is the highest honor in the U.S. for a scientist. With 70% of all National Academy members at Texas health institutions at UT Southwestern, and with four of its now five Nobel laureates as active faculty members, UTSW is exclusively positioned in Texas for the Institute for Nobel/National-Academy Biomedical Research. Investigators of Nobel Prize and National Academy caliber conduct cutting-edge research, bring to Texas millions in grants, and attract the best and brightest co-workers.

UTSW is working to further leverage the success of our globally-recognized research leaders in order to expand research opportunities, recruit more world-class collaborators, and secure more funds from sources outside of Texas. Special Item funding has been appropriated specifically to:

- Provide incentives for these highly sought-after scientists to remain in Texas,
- Bring many millions in outside grants to Texas,
- Cultivate cutting-edge research and commercializable technologies,
- Recruit rising-star scientists mentored by these scientists.

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GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2	Research Special Items	Service Categories:		
STRATEGY:	1	Institute for Nobel/National-Academy Biomedical Research	Service: 21	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

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GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2	Research Special Items	Service Categories:		
STRATEGY:	2	Institute for Innovations in Medical Technology	Service: 21	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
1001	SALARIES AND WAGES	\$5,640,683	\$4,393,649	\$4,386,963	\$4,386,678	\$4,386,678
1002	OTHER PERSONNEL COSTS	\$94,595	\$74,746	\$62,874	\$62,874	\$62,874
1005	FACULTY SALARIES	\$2,557,492	\$2,371,598	\$2,390,156	\$2,390,156	\$2,390,156
2009	OTHER OPERATING EXPENSE	\$81,994	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$8,374,764	\$6,839,993	\$6,839,993	\$6,839,708	\$6,839,708
Method of Financing:						
1	General Revenue Fund	\$7,465,426	\$6,839,993	\$6,839,993	\$6,839,708	\$6,839,708
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$7,465,426	\$6,839,993	\$6,839,993	\$6,839,708	\$6,839,708
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$909,338	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$909,338	\$0	\$0	\$0	\$0

729 The University of Texas Southwestern Medical Center

GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2	Research Special Items	Service Categories:		
STRATEGY:	2	Institute for Innovations in Medical Technology	Service: 21	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$6,839,708	\$6,839,708
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$8,374,764	\$6,839,993	\$6,839,993	\$6,839,708	\$6,839,708
FULL TIME EQUIVALENT POSITIONS:		105.6	94.9	90.3	90.3	90.3

STRATEGY DESCRIPTION AND JUSTIFICATION:

The mission of this Institute for Innovations in Medical Technology (IIMT) is to cultivate cutting-edge research with potential to develop into commercializable technologies, and to help transition them from discovery to patient care. This is being accomplished by developing and maintaining a rare collection of specialized "Core" Laboratory facilities that support such research affordably and efficiently, retaining an extraordinary concentration of innovative biomedical scientists on our faculty and recruiting rising star faculty to Texas, bringing millions in federal and private grants to Texas, and maintaining enhanced infrastructure and expert staff to facilitate commercialization and to attract vital biotechnology partners to North Texas.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

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729 The University of Texas Southwestern Medical Center

GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2	Research Special Items	Service Categories:		
STRATEGY:	3	Metroplex Comprehensive Medical Imaging Center	Service:	21	
			Income:	A.2	
			Age:	B.3	

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
1001	SALARIES AND WAGES	\$1,668,285	\$1,513,420	\$1,523,357	\$1,523,357	\$1,523,357
1002	OTHER PERSONNEL COSTS	\$39,578	\$56,444	\$46,507	\$46,507	\$46,507
1005	FACULTY SALARIES	\$5,386,169	\$4,130,128	\$4,130,128	\$4,130,128	\$4,130,128
2009	OTHER OPERATING EXPENSE	\$70,546	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$7,164,578	\$5,699,992	\$5,699,992	\$5,699,992	\$5,699,992
Method of Financing:						
1	General Revenue Fund	\$6,733,449	\$5,699,992	\$5,699,992	\$5,699,992	\$5,699,992
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$6,733,449	\$5,699,992	\$5,699,992	\$5,699,992	\$5,699,992
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$431,129	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$431,129	\$0	\$0	\$0	\$0

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GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2	Research Special Items	Service Categories:		
STRATEGY:	3	Metroplex Comprehensive Medical Imaging Center	Service:	21	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$5,699,992	\$5,699,992
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$7,164,578	\$5,699,992	\$5,699,992	\$5,699,992	\$5,699,992
FULL TIME EQUIVALENT POSITIONS:		76.4	57.8	58.0	58.0	58.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

Modern imaging techniques permit exquisite views of both structure and function—from views of every atom in a protein molecule to functional magnetic resonance images of the neural activities that underlie complex behaviors in humans. With such amazing opportunities, the Imaging Center’s scientists and doctors are engaged in both the development of imaging technologies and their exploitation to understand and treat disease. The goals of the Center are to:

- Provide the only imaging center of its kind in the Southwest, allowing UT Southwestern researchers and collaborators to investigate molecular and cellular mechanisms of disease.
- Advance the diagnosis, treatment, and prevention of numerous debilitating diseases through the development and use of advanced medical imaging.
- Retain highly sought-after basic and clinical researchers and recruit rising star faculty to Texas.
- Bring millions in federal and private grants to Texas.

To achieve these goals, the Center at UT Southwestern encompasses a broad spectrum of imaging activities. The Advanced Imaging Research Center—established in collaboration with UT Dallas and UT Arlington—houses necessary state-of-the-art instruments and a variety of other imaging capabilities are encompassed in Core Labs. Ultimately, the unprecedented images and measurements of healthy and diseased tissue that modern imaging provides are crucial to developing more effective treatments for the sick and, eventually, preventive care to the well.

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GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2	Research Special Items	Service Categories:		
STRATEGY:	3	Metroplex Comprehensive Medical Imaging Center	Service: 21	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:
 Additional information for this strategy is available in Schedule 9, Special Item Information.

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GOAL:	4 Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2 Research Special Items	Service Categories:		
STRATEGY:	4 Center for Obesity, Diabetes and Metabolism Research	Service: 21	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
1001	SALARIES AND WAGES	\$1,661,326	\$1,745,685	\$1,751,151	\$1,751,151	\$1,751,151
1002	OTHER PERSONNEL COSTS	\$23,794	\$67,002	\$61,536	\$61,536	\$61,536
1005	FACULTY SALARIES	\$6,804,058	\$5,027,305	\$5,027,305	\$5,027,305	\$5,027,305
2009	OTHER OPERATING EXPENSE	\$84,655	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$8,573,833	\$6,839,992	\$6,839,992	\$6,839,992	\$6,839,992
Method of Financing:						
1	General Revenue Fund	\$7,656,180	\$6,839,992	\$6,839,992	\$6,839,992	\$6,839,992
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$7,656,180	\$6,839,992	\$6,839,992	\$6,839,992	\$6,839,992
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$917,653	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$917,653	\$0	\$0	\$0	\$0

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GOAL:	4 Provide Special Item Support	Statewide Goal/Benchmark:	2 0
OBJECTIVE:	2 Research Special Items	Service Categories:	
STRATEGY:	4 Center for Obesity, Diabetes and Metabolism Research	Service: 21	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$6,839,992	\$6,839,992
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$8,573,833	\$6,839,992	\$6,839,992	\$6,839,992	\$6,839,992
FULL TIME EQUIVALENT POSITIONS:		77.0	69.9	69.9	69.9	69.9

STRATEGY DESCRIPTION AND JUSTIFICATION:

Since it was founded in 2007, the interdisciplinary Center for Obesity, Diabetes and Metabolism Research has become widely recognized as the top obesity center in the world and uniquely positioned to tackle a medical crisis that costs Texas \$10 billion annually and continues to spiral out of control. The trends in obesity and related diseases are frightening, with the percent of overweight Texans increasing from 43% to 63% in just 15 years. What was once unheard of—Type II diabetes occurring in children—is now common, and obesity dramatically increases not only the risk of diabetes but also heart disease, kidney failure, stroke, high blood pressure, respiratory problems and other chronic conditions. UT Southwestern’s Obesity Center is committed to developing novel treatments for the prevention and treatment of obesity, to continued outreach to thousands of Dallas ISD elementary students to provide early intervention and an effective model for Texas, and to ensuring significant benefit to Texas from millions in external grant funding secured and eventual cost savings and revenue possible from breakthrough treatments.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

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GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2	Research Special Items	Service Categories:		
STRATEGY:	5	Institute for Genetic and Molecular Disease	Service: 21	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
1001	SALARIES AND WAGES	\$250,366	\$0	\$0	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$111,919	\$0	\$0	\$0	\$0
1005	FACULTY SALARIES	\$592,347	\$0	\$0	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$7,827	\$0	\$0	\$0	\$0
2006	RENT - BUILDING	\$14,607	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$1,478,135	\$0	\$0	\$0	\$0
5000	CAPITAL EXPENDITURES	\$3,974,498	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$6,429,699	\$0	\$0	\$0	\$0
Method of Financing:						
369	Fed Recovery & Reinvestment Fund					
	84.397.000 Stabilization - Govt Services - Stm	\$6,429,699	\$0	\$0	\$0	\$0
CFDA Subtotal, Fund	369	\$6,429,699	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (FEDERAL FUNDS)		\$6,429,699	\$0	\$0	\$0	\$0

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GOAL:	4 Provide Special Item Support	Statewide Goal/Benchmark:	2 0
OBJECTIVE:	2 Research Special Items	Service Categories:	
STRATEGY:	5 Institute for Genetic and Molecular Disease	Service: 21	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$6,429,699	\$0	\$0	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		10.8	0.0	0.0	0.0	0.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Institute was created at the beginning of 2010 and funded by the American Recovery and Reinvestment Act (ARRA) for FY2010-11. UT Southwestern Medical Center has been successful in obtaining external awards to fund further research related to Genetic and Molecular Diseases. Additional funding is not requested for this Special Item.

UT Southwestern's historical core strength in uncovering the genetic and molecular causes of disease has already led not only to revolutionary understanding and treatments, but also for being recognized as one of the world's foremost research institutions. UTSW is uniquely positioned in the state to make pivotal discoveries of the underlying mechanisms with internationally-recognized researchers in discovering genes and processes that contribute to Alzheimer's, stroke, sickle cell, arthritis, and many other neurodegenerative and cardiovascular diseases and blood disorders.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

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GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2	Research Special Items	Service Categories:		
STRATEGY:	6	Center for Treatment and Research on Sickle Cell Disease	Service: NA	Income: NA	Age: NA

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
1001	SALARIES AND WAGES	\$291,130	\$212,930	\$273,364	\$273,364	\$273,364
1002	OTHER PERSONNEL COSTS	\$3,996	\$11,288	\$8,488	\$8,488	\$8,488
1005	FACULTY SALARIES	\$1,119,757	\$915,774	\$858,140	\$858,140	\$858,140
2009	OTHER OPERATING EXPENSE	\$14,109	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$1,428,992	\$1,139,992	\$1,139,992	\$1,139,992	\$1,139,992
Method of Financing:						
1	General Revenue Fund	\$1,290,924	\$1,139,992	\$1,139,992	\$1,139,992	\$1,139,992
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$1,290,924	\$1,139,992	\$1,139,992	\$1,139,992	\$1,139,992
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$138,068	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$138,068	\$0	\$0	\$0	\$0

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GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	2	Research Special Items	Service Categories:		
STRATEGY:	6	Center for Treatment and Research on Sickle Cell Disease	Service: NA	Income: NA	Age: NA

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$1,139,992	\$1,139,992
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$1,428,992	\$1,139,992	\$1,139,992	\$1,139,992	\$1,139,992
FULL TIME EQUIVALENT POSITIONS:		14.1	11.8	11.7	11.7	11.7

STRATEGY DESCRIPTION AND JUSTIFICATION:

Sickle cell disease, the most serious disorder in the United States resulting from a single gene mutation, is most prevalent in persons of African descent. The condition causes excruciating pain, organ damage, and premature death in children and adults. There is a pressing need to better understand the biology of the disease and to translate scientific discovery into better treatments and eventually a cure. UT Southwestern's Comprehensive Sickle Cell Center has made dramatic progress in clinical research which has brought improved treatments and set the stage for future scientific discoveries. With continuing added support from this State Special Item, UT Southwestern's mission is to maintain and build upon its world class Comprehensive Sickle Cell Center focused on the following: research leading to curative treatments, development and refinement of new and improved therapies to control disease complications, and marked expansion of treatment clinics for children and adults in order to improve the length and quality of life. The Center has been and plans to continue to be recognized as one of the world's best.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

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GOAL: 4 Provide Special Item Support
 OBJECTIVE: 3 Health Care Special Items
 STRATEGY: 1 Regional Burn Care Center

Statewide Goal/Benchmark: 2 0
 Service Categories:
 Service: 22 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
1001	SALARIES AND WAGES	\$11,426	\$0	\$0	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$250	\$941	\$707	\$707	\$707
1005	FACULTY SALARIES	\$106,149	\$94,051	\$94,285	\$94,285	\$94,285
2009	OTHER OPERATING EXPENSE	\$1,175	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$119,000	\$94,992	\$94,992	\$94,992	\$94,992
Method of Financing:						
1	General Revenue Fund	\$107,188	\$94,992	\$94,992	\$94,992	\$94,992
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$107,188	\$94,992	\$94,992	\$94,992	\$94,992
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$11,812	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$11,812	\$0	\$0	\$0	\$0

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GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	3	Health Care Special Items	Service Categories:		
STRATEGY:	1	Regional Burn Care Center	Service: 22	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$94,992	\$94,992
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$119,000	\$94,992	\$94,992	\$94,992	\$94,992
FULL TIME EQUIVALENT POSITIONS:		0.9	0.6	0.6	0.6	0.6

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Regional Burn Center's mission is to provide excellent comprehensive acute burn, as well as rehabilitative care and education, and banked organs and tissues for clinical transplant for adult and pediatric patients statewide. Banked skin was even utilized to save lives in Washington DC in the aftermath of the 9-11 Pentagon disaster. The Center is the only American Burn Association (ABA) and American College of Surgeons (ACS) verified Burn Center in North Texas, providing a vital designated resource for disaster management of burn trauma.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

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GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	4	Public Service Special Items	Service Categories:		
STRATEGY:	1	Program for Science Teacher Access to Resources (STARS)	Service:	18	Income: A.2 Age: B.1

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Output Measures:						
KEY 1	# High School and Middle School Teachers Completing a STARS Program	949.00	900.00	900.00	900.00	900.00
2	# High/Middle Schools Represented by Teachers Completing a STARS Pgm	308.00	300.00	300.00	300.00	300.00
Objects of Expense:						
1001	SALARIES AND WAGES	\$384,842	\$296,254	\$269,382	\$269,382	\$269,382
1002	OTHER PERSONNEL COSTS	\$922	\$5,647	\$4,246	\$4,246	\$4,246
1005	FACULTY SALARIES	\$320,604	\$268,091	\$296,364	\$296,364	\$296,364
2009	OTHER OPERATING EXPENSE	\$7,054	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$713,422	\$569,992	\$569,992	\$569,992	\$569,992
Method of Financing:						
1	General Revenue Fund	\$563,532	\$569,992	\$569,992	\$569,992	\$569,992
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$563,532	\$569,992	\$569,992	\$569,992	\$569,992
Method of Financing:						
770	Est Oth Educ & Gen Inco	\$149,890	\$0	\$0	\$0	\$0

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GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	4	Public Service Special Items	Service Categories:		
STRATEGY:	1	Program for Science Teacher Access to Resources (STARS)	Service:	18	Income: A.2 Age: B.1

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$149,890	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$569,992	\$569,992
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$713,422	\$569,992	\$569,992	\$569,992	\$569,992
FULL TIME EQUIVALENT POSITIONS:		14.9	9.1	8.7	8.7	8.7

STRATEGY DESCRIPTION AND JUSTIFICATION:

The STARS program is dedicated to maintaining a robust educational partnership between UTSW and secondary teachers, and providing programs for bright secondary school students. STARS has two goals: to improve science education in the North Texas area and beyond, and to increase the interest and enthusiasm among bright secondary school students to pursue careers in STEM fields, especially as they impact the future of biomedicine.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

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GOAL: 4 Provide Special Item Support
 OBJECTIVE: 5 Institutional Support Special Items
 STRATEGY: 1 Institutional Enhancement

Statewide Goal/Benchmark: 2 0
 Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
1001	SALARIES AND WAGES	\$491,045	\$409,198	\$458,095	\$458,095	\$458,095
1002	OTHER PERSONNEL COSTS	\$8,026	\$7,527	\$5,659	\$5,659	\$5,659
1005	FACULTY SALARIES	\$361,856	\$343,267	\$296,238	\$296,238	\$296,238
TOTAL, OBJECT OF EXPENSE		\$860,927	\$759,992	\$759,992	\$759,992	\$759,992
Method of Financing:						
1	General Revenue Fund	\$860,927	\$759,992	\$759,992	\$759,992	\$759,992
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$860,927	\$759,992	\$759,992	\$759,992	\$759,992
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$759,992	\$759,992
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$860,927	\$759,992	\$759,992	\$759,992	\$759,992
FULL TIME EQUIVALENT POSITIONS:		12.2	8.6	9.2	9.2	9.2
STRATEGY DESCRIPTION AND JUSTIFICATION:						

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GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	5	Institutional Support Special Items	Service Categories:		
STRATEGY:	1	Institutional Enhancement	Service: 19	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
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Institutional Enhancement funding plays a significant role in financing the core missions of all Health Related Institutions by providing a base level of funding for services and programs. Institutional Enhancement funding helps support leading-edge and innovative programs in graduate research education not otherwise supported by formula funding. The purpose of Institutional Enhancement at UT Southwestern is to help provide the highest quality education in the prevention, diagnosis, and treatment of disease to our medical students.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

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GOAL:	4	Provide Special Item Support	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	6	Exceptional Item Request	Service Categories:		
STRATEGY:	1	Exceptional Item Request	Service: NA	Income: NA	Age: NA

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
1001	SALARIES AND WAGES	\$0	\$0	\$0	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$0	\$0	\$0	\$0	\$0
1005	FACULTY SALARIES	\$0	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$0	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$0	\$0	\$0	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$0	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$0	\$0	\$0	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		0.0	0.0	0.0	0.0	0.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy is used to request exceptional items. Additional information for this strategy is available in Schedules 4.A through 4.C, Exceptional Item Request.

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GOAL: 4 Provide Special Item Support
 OBJECTIVE: 6 Exceptional Item Request
 STRATEGY: 1 Exceptional Item Request

Statewide Goal/Benchmark: 2 0
 Service Categories:
 Service: NA Income: NA Age: NA

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

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GOAL: 5 Institutional Operations
 OBJECTIVE: 1 Institutional Operations
 STRATEGY: 1 Institutional Operations

Statewide Goal/Benchmark: 2 0
 Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
1001	SALARIES AND WAGES	\$0	\$0	\$0	\$3,970,000	\$3,970,000
1002	OTHER PERSONNEL COSTS	\$0	\$0	\$0	\$30,000	\$30,000
TOTAL, OBJECT OF EXPENSE		\$0	\$0	\$0	\$4,000,000	\$4,000,000
Method of Financing:						
1	General Revenue Fund	\$0	\$0	\$0	\$4,000,000	\$4,000,000
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$0	\$0	\$0	\$4,000,000	\$4,000,000
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$4,000,000	\$4,000,000
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)					\$4,000,000	\$4,000,000
FULL TIME EQUIVALENT POSITIONS:		0.0	0.0	0.0	79.5	79.5

STRATEGY DESCRIPTION AND JUSTIFICATION:

Funding included in this strategy is appropriated to provide support for institutional operations.

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GOAL: 5 Institutional Operations
OBJECTIVE: 1 Institutional Operations
STRATEGY: 1 Institutional Operations

Statewide Goal/Benchmark: 2 0
Service Categories:
Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

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GOAL:	6 Tobacco Funds	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1 Tobacco Earnings for Eminent Scholars	Service Categories:		
STRATEGY:	1 Tobacco Earnings for UT Southwestern Medical Center at Dallas	Service: 21	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
1001	SALARIES AND WAGES	\$321,819	\$331,474	\$341,418	\$348,246	\$355,211
1002	OTHER PERSONNEL COSTS	\$196,338	\$202,228	\$208,295	\$212,461	\$216,710
1005	FACULTY SALARIES	\$1,189,490	\$1,225,175	\$1,261,930	\$1,287,168	\$1,312,912
2003	CONSUMABLE SUPPLIES	\$22,228	\$31,967	\$29,984	\$26,321	\$25,365
2004	UTILITIES	\$18,763	\$26,984	\$25,310	\$22,218	\$21,411
2007	RENT - MACHINE AND OTHER	\$1,254	\$1,803	\$1,691	\$1,484	\$1,430
2009	OTHER OPERATING EXPENSE	\$779,488	\$1,121,020	\$1,051,483	\$923,043	\$889,503
5000	CAPITAL EXPENDITURES	\$37,207	\$53,509	\$50,190	\$44,059	\$42,458
TOTAL, OBJECT OF EXPENSE		\$2,566,587	\$2,994,160	\$2,970,301	\$2,865,000	\$2,865,000
Method of Financing:						
813	Permanent Endowment FD UT SW MED	\$2,566,587	\$2,994,160	\$2,970,301	\$2,865,000	\$2,865,000
SUBTOTAL, MOF (OTHER FUNDS)		\$2,566,587	\$2,994,160	\$2,970,301	\$2,865,000	\$2,865,000

3.A. Strategy Request
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

8/20/2012 5:36:38PM

729 The University of Texas Southwestern Medical Center

GOAL:	6 Tobacco Funds	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1 Tobacco Earnings for Eminent Scholars	Service Categories:		
STRATEGY:	1 Tobacco Earnings for UT Southwestern Medical Center at Dallas	Service: 21	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$2,865,000	\$2,865,000
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$2,566,587	\$2,994,160	\$2,970,301	\$2,865,000	\$2,865,000
FULL TIME EQUIVALENT POSITIONS:		18.6	19.1	19.7	19.7	19.7

STRATEGY DESCRIPTION AND JUSTIFICATION:

Funding for this strategy is derived from annual distributions of Permanent Health Funds established Section 63.101 of the Texas Education Code. These are appropriated for research and other programs that are conducted by the institution and that benefit the public health.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

3.A. Strategy Request
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

8/20/2012 5:36:38PM

729 The University of Texas Southwestern Medical Center

GOAL:	6 Tobacco Funds	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1 Tobacco Earnings for Eminent Scholars	Service Categories:		
STRATEGY:	2 Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810	Service: 21	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
Objects of Expense:						
1001	SALARIES AND WAGES	\$338,772	\$348,935	\$359,403	\$366,591	\$373,923
1002	OTHER PERSONNEL COSTS	\$205,106	\$211,259	\$217,597	\$221,949	\$226,388
1005	FACULTY SALARIES	\$1,243,196	\$1,280,492	\$1,318,907	\$1,345,285	\$1,372,191
2001	PROFESSIONAL FEES AND SERVICES	\$1,559	\$3,174	\$2,485	\$2,117	\$2,016
2003	CONSUMABLE SUPPLIES	\$14,471	\$29,462	\$23,065	\$19,646	\$18,707
2004	UTILITIES	\$6,256	\$12,737	\$9,971	\$8,493	\$8,087
2007	RENT - MACHINE AND OTHER	\$1,002	\$2,040	\$1,597	\$1,360	\$1,295
2009	OTHER OPERATING EXPENSE	\$318,734	\$648,910	\$508,017	\$432,715	\$412,025
5000	CAPITAL EXPENDITURES	\$253,831	\$516,775	\$404,571	\$344,603	\$328,127
TOTAL, OBJECT OF EXPENSE		\$2,382,927	\$3,053,784	\$2,845,613	\$2,742,759	\$2,742,759
Method of Financing:						
810	Permanent Health Fund Higher Ed	\$2,382,927	\$3,053,784	\$2,845,613	\$2,742,759	\$2,742,759
SUBTOTAL, MOF (OTHER FUNDS)		\$2,382,927	\$3,053,784	\$2,845,613	\$2,742,759	\$2,742,759

729 The University of Texas Southwestern Medical Center

GOAL:	6 Tobacco Funds	Statewide Goal/Benchmark:	2	0
OBJECTIVE:	1 Tobacco Earnings for Eminent Scholars	Service Categories:		
STRATEGY:	2 Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810	Service:	21	Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$2,742,759	\$2,742,759
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$2,382,927	\$3,053,784	\$2,845,613	\$2,742,759	\$2,742,759
FULL TIME EQUIVALENT POSITIONS:		19.2	19.8	20.4	20.4	20.4

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy includes the institution's allocation of the Permanent Health Fund for Higher Education. The purpose of these funds includes medical research, health education or treatment programs.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

3.A. Strategy Request
83rd Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

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SUMMARY TOTALS:

OBJECTS OF EXPENSE:	\$153,315,716	\$146,270,473	\$138,040,786	\$54,290,864	\$54,375,853
METHODS OF FINANCE (INCLUDING RIDERS):				\$54,290,864	\$54,375,853
METHODS OF FINANCE (EXCLUDING RIDERS):	\$153,315,716	\$146,270,473	\$138,040,786	\$54,290,864	\$54,375,853
FULL TIME EQUIVALENT POSITIONS:	1,928.8	1,743.9	1,746.5	1,746.5	1,746.5

3.B. Rider Revisions and Additions Request

Agency Code: 729	Agency Name: The University of Texas Southwestern Medical Center	Prepared By: Arnim Dontes	Date: August 2012	Request Level: Base
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Current Rider Number	Page Number in 2012-13 GAA	Proposed Rider Language
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3

Article III: 159

Estimated Appropriation and Unexpended Balance. Included in the amounts appropriated above are: (1) estimated appropriations of amounts available for distribution or investment returns out of the Permanent Endowment Fund for The University of Texas Southwestern Medical Center at Dallas No. 813 and (2) estimated appropriations of the institution's estimated allocation of amounts available for distribution out of the Permanent Health Fund for Higher Education No. 810.

- a. Amounts available for distribution or investment returns in excess of the amounts estimated above are also appropriated to the institution. In the event that amounts available for distribution or investment returns are less than the amounts estimated above, this Act may not be construed as appropriating funds to make up the difference.
- b. All balances of estimated appropriations from the Permanent Endowment Fund for The University of Texas Southwestern Medical Center at Dallas No. 813 and of the institution's allocation from the amounts available for distribution out of the Permanent Health Fund for Higher Education No. 810, except for any General Revenue, at the close of the fiscal year ending August 31, ~~2014~~2013, and the income to said fund during the fiscal years beginning September 1, ~~2014~~2013, are hereby appropriated. Any unexpended appropriations made above as of August 31, ~~2014~~2014, are hereby appropriated to the institution for the same purposes for fiscal year ~~2013~~2015.

This rider has been revised to reflect updated dates associated with the existing rider. This change would not impact agency appropriations or operations as compared to the ~~2010-2011~~2012-2013 biennium.

4.A. Exceptional Item Request Schedule
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 8/20/2012
 TIME: 5:36:38PM

Agency code: 729

Agency name:

The University of Texas Southwestern Medical Center

CODE	DESCRIPTION	Excp 2014	Excp 2015
	Item Name: Institute for Translational Research		
	Item Priority: 1		
	Includes Funding for the Following Strategy or Strategies: 04-06-01 Exceptional Item Request		
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	1,060,046	1,060,046
1002	OTHER PERSONNEL COSTS	41,873	41,873
1005	FACULTY SALARIES	4,523,081	4,523,081
2009	OTHER OPERATING EXPENSE	1,875,000	1,875,000
	TOTAL, OBJECT OF EXPENSE	\$7,500,000	\$7,500,000
METHOD OF FINANCING:			
1	General Revenue Fund	7,500,000	7,500,000
	TOTAL, METHOD OF FINANCING	\$7,500,000	\$7,500,000
FULL-TIME EQUIVALENT POSITIONS (FTE):		54.10	54.10

DESCRIPTION / JUSTIFICATION:

Translational research efforts by UT Southwestern faculty to apply their basic discoveries to specific disease conditions have contributed to its long and successful history in the bench-to-bedside development of discoveries into new treatments. UT Southwestern is now at a pivotal point for advancing its faculty's discoveries, with their efforts further and uniquely supported by a new University Hospital, scheduled to open in 2014 and specifically designed to support cutting-edge clinical research, and a licensing revenue-funded BioCenter, a state-of-the-art commercial campus facility strategically positioned for the biomedical industry to interact with clinical medicine and academic science to accelerate bench-to-bedside progress. Recent examples of translational research successes at UTSW are:

- A way to direct the heart's own cells to regenerate to heal injury caused by heart attack and other disease, with drugs already in development by a newly formed biotech company
- A biochemical pathway and molecule with promise to actually prevent Alzheimer's, with a vaccine already in trials
- A new drug to control cholesterol already in trials with patients showing reductions of up to 75% for up to 3 months with a single injection.

Yet, development of basic discoveries into transformative patient care therapies at UT Southwestern suffers from lack of funding for the early steps in translational research. State funding of \$7.5M per year for the Institute would support the extension of basic discoveries from the lab and seed the earliest steps in translational research for which there are no competitive grant or investor sources of funding, yet are essential for fostering basic discoveries – with tremendous promise for bettering patient care, lowering healthcare costs, and ROI to the State – into novel patient therapies.

EXTERNAL/INTERNAL FACTORS:

4.A. Exceptional Item Request Schedule
83rd Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

DATE: 8/20/2012
TIME: 5:36:38PM

Agency code: 729

Agency name:

The University of Texas Southwestern Medical Center

CODE	DESCRIPTION	Excp 2014	Excp 2015
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Major accomplishments to date and expected over the next two years:

One of the largest returns for the state on the investments it makes with limited resources comes from its top research schools; each state research dollar is leveraged as much as 7:1 with external grants brought into Texas by these institutions. Investing in these top programs is as important as investing in STEM initiatives and research at emerging research universities, to drive the development of a skilled workforce and because these programs can have an immediate and dramatic impact on Texas' economic recovery. Furthermore, discoveries made in programs at Texas' top medical research schools and investment in the Institute for Translational Research at UT Southwestern hold enormous promise to dramatically improve patient care and to lower the state's healthcare costs.

Year established and funding source prior to receiving special item funding: N/A

Formula funding: N/A

Non-general revenue sources of funding: N/A

Consequences of not funding:

UT Southwestern's historical core strength in uncovering the genetic and molecular causes of disease has already led to UTSW being recognized as a foremost fundamental research institution. UT Southwestern faculty are poised to have an analogous substantial impact on the bench-to-bedside development of medical breakthroughs, yet without seed funding UT Southwestern cannot capitalize and expand on its faculty's expertise to accelerate the translation of scientific discoveries into novel patient therapies. The cost of not funding the Institute for Translational Research at UT Southwestern will be in the missed opportunities to bring in millions of dollars more in grant funding to Texas, to accelerate the translational research of its renowned faculty, to recruit rising stars in translational research, and to yield breakthrough treatments for our most devastating diseases.

4.A. Exceptional Item Request Schedule
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: **8/20/2012**
 TIME: **5:36:38PM**

Agency code: **729**

Agency name:
The University of Texas Southwestern Medical Center

CODE	DESCRIPTION	Excp 2014	Excp 2015
	Item Name: Debt Service for TRB Funding for North Campus Vivarium Item Priority: 2 Includes Funding for the Following Strategy or Strategies: 03-02-01 Tuition Revenue Bond Retirement		
	OBJECTS OF EXPENSE:		
2008	DEBT SERVICE	5,230,000	5,230,000
	TOTAL, OBJECT OF EXPENSE	\$5,230,000	\$5,230,000
	METHOD OF FINANCING:		
1	General Revenue Fund	5,230,000	5,230,000
	TOTAL, METHOD OF FINANCING	\$5,230,000	\$5,230,000

DESCRIPTION / JUSTIFICATION:

TRB funding for the New Construction of the North Campus Phase VI, Vivarium and Research Facilities. Total Gross Sq. Ft. of 300,000. A \$250 million project in total, 24% or \$60 million TRB authorization requested; the annual debt service on \$60 million at 6% interest rate and a 20-year bond amortization.

EXTERNAL/INTERNAL FACTORS:

Major accomplishments to date and expected over the next two years:N/A
 Year established and funding source prior to receiving special item funding:N/A
 Formula funding:N/A
 Non-general revenue sources of funding:N/A
 Consequences of not funding:N/A

4.A. Exceptional Item Request Schedule
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 8/20/2012
 TIME: 5:36:38PM

Agency code: 729

Agency name:
 The University of Texas Southwestern Medical Center

CODE	DESCRIPTION	Excp 2014	Excp 2015
	Item Name: Debt Service for TRB Funding for South Campus Repairs and Remodel Item Priority: 3 Includes Funding for the Following Strategy or Strategies: 03-02-01 Tuition Revenue Bond Retirement		
OBJECTS OF EXPENSE:			
2008	DEBT SERVICE	4,535,000	4,535,000
	TOTAL, OBJECT OF EXPENSE	\$4,535,000	\$4,535,000
METHOD OF FINANCING:			
1	General Revenue Fund	4,535,000	4,535,000
	TOTAL, METHOD OF FINANCING	\$4,535,000	\$4,535,000

DESCRIPTION / JUSTIFICATION:

TRB funding for the South Campus Repairs and Remodel. A \$70 million project in total, 74% or \$52 million TRB authorization requested; the annual debt service on \$52 million at 6% interest rate and a 20-year bond amortization.

EXTERNAL/INTERNAL FACTORS:

Major accomplishments to date and expected over the next two years:N/A
 Year established and funding source prior to receiving special item funding:N/A
 Formula funding:N/A
 Non-general revenue sources of funding:N/A
 Consequences of not funding:N/A

4.B. Exceptional Items Strategy Allocation Schedule
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 8/20/2012
 TIME: 5:36:39PM

Agency code: 729 Agency name: The University of Texas Southwestern Medical Center

Code	Description	Excp 2014	Excp 2015
Item Name: Institute for Translational Research			
Allocation to Strategy: 4-6-1 Exceptional Item Request			
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	1,060,046	1,060,046
1002	OTHER PERSONNEL COSTS	41,873	41,873
1005	FACULTY SALARIES	4,523,081	4,523,081
2009	OTHER OPERATING EXPENSE	1,875,000	1,875,000
TOTAL, OBJECT OF EXPENSE		\$7,500,000	\$7,500,000
METHOD OF FINANCING:			
1	General Revenue Fund	7,500,000	7,500,000
TOTAL, METHOD OF FINANCING		\$7,500,000	\$7,500,000
FULL-TIME EQUIVALENT POSITIONS (FTE):		54.1	54.1

4.B. Exceptional Items Strategy Allocation Schedule
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 8/20/2012
 TIME: 5:36:39PM

Agency code: 729 Agency name: The University of Texas Southwestern Medical Center

Code	Description	Excp 2014	Excp 2015
Item Name: Debt Service for TRB Funding for North Campus Vivarium			
Allocation to Strategy: 3-2-1 Tuition Revenue Bond Retirement			
OBJECTS OF EXPENSE:			
2008	DEBT SERVICE	5,230,000	5,230,000
TOTAL, OBJECT OF EXPENSE		\$5,230,000	\$5,230,000
METHOD OF FINANCING:			
1	General Revenue Fund	5,230,000	5,230,000
TOTAL, METHOD OF FINANCING		\$5,230,000	\$5,230,000
FULL-TIME EQUIVALENT POSITIONS (FTE):		0.0	0.0

4.B. Exceptional Items Strategy Allocation Schedule
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 8/20/2012
 TIME: 5:36:39PM

Agency code: 729 Agency name: The University of Texas Southwestern Medical Center

Code Description	Excp 2014	Excp 2015
Item Name: Debt Service for TRB Funding for South Campus Repairs and Remodel		
Allocation to Strategy: 3-2-1 Tuition Revenue Bond Retirement		
OBJECTS OF EXPENSE:		
2008 DEBT SERVICE	4,535,000	4,535,000
TOTAL, OBJECT OF EXPENSE	\$4,535,000	\$4,535,000
METHOD OF FINANCING:		
1 General Revenue Fund	4,535,000	4,535,000
TOTAL, METHOD OF FINANCING	\$4,535,000	\$4,535,000
FULL-TIME EQUIVALENT POSITIONS (FTE):	0.0	0.0

4.C. Exceptional Items Strategy Request
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 8/20/2012
TIME: 5:36:39PM

Agency Code: **729** Agency name: **The University of Texas Southwestern Medical Center**

GOAL: 2 Provide Research Support Statewide Goal/Benchmark: 2 - 0

OBJECTIVE: 1 Research Activities Service Categories:

STRATEGY: 1 Research Enhancement Service: 21 Income: A.2 Age: B.3

CODE DESCRIPTION	Exp 2014	Exp 2015
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STRATEGY IMPACT ON OUTCOME MEASURES:

<u>2</u> External Research Expends As % of Total State Appropriations	251.26 %	253.53 %
<u>3</u> External Research Expends As % of State Appropriations for Research	844.48 %	852.11 %

4.C. Exceptional Items Strategy Request
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 8/20/2012
TIME: 5:36:39PM

Agency Code: 729 Agency name: The University of Texas Southwestern Medical Center

GOAL: 3 Provide Infrastructure Support Statewide Goal/Benchmark: 2 - 0

OBJECTIVE: 2 Infrastructure Support Service Categories:

STRATEGY: 1 Tuition Revenue Bond Retirement Service: 10 Income: A.2 Age: B.3

CODE DESCRIPTION	Excp 2014	Excp 2015
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OBJECTS OF EXPENSE:

2008 DEBT SERVICE	9,765,000	9,765,000
Total, Objects of Expense	\$9,765,000	\$9,765,000

METHOD OF FINANCING:

1 General Revenue Fund	9,765,000	9,765,000
Total, Method of Finance	\$9,765,000	\$9,765,000

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Debt Service for TRB Funding for North Campus Vivarium
 Debt Service for TRB Funding for South Campus Repairs and Remodel

4.C. Exceptional Items Strategy Request
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 8/20/2012
TIME: 5:36:39PM

Agency Code: **729** Agency name: **The University of Texas Southwestern Medical Center**

GOAL: 4 Provide Special Item Support Statewide Goal/Benchmark: 2 - 0

OBJECTIVE: 6 Exceptional Item Request Service Categories:

STRATEGY: 1 Exceptional Item Request Service: NA Income: NA Age: NA

CODE DESCRIPTION	Excp 2014	Excp 2015
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OBJECTS OF EXPENSE:

1001 SALARIES AND WAGES	1,060,046	1,060,046
1002 OTHER PERSONNEL COSTS	41,873	41,873
1005 FACULTY SALARIES	4,523,081	4,523,081
2009 OTHER OPERATING EXPENSE	1,875,000	1,875,000
Total, Objects of Expense	\$7,500,000	\$7,500,000

METHOD OF FINANCING:

1 General Revenue Fund	7,500,000	7,500,000
Total, Method of Finance	\$7,500,000	\$7,500,000

FULL-TIME EQUIVALENT POSITIONS (FTE):

54.1	54.1
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EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Institute for Translational Research

6.A. Historically Underutilized Business Supporting Schedule
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Date: 8/20/2012
 Time: 5:36:39PM

Agency Code: 729 Agency: The University of Texas Southwestern Medical Center

COMPARISON TO STATEWIDE HUB PROCUREMENT GOALS

A. Fiscal Year 2010 - 2011 HUB Expenditure Information

Statewide HUB Goals	Procurement Category	% Goal	HUB Expenditures FY 2010			Total Expenditures FY 2010		HUB Expenditures FY 2011			Total Expenditures FY 2011
			% Actual	Diff	Actual \$	% Goal	% Actual	Diff	Actual \$		
26.1%	Building Construction	43.4 %	43.4%	0.0%	\$26,038,310	\$60,054,765	22.7 %	22.7%	0.0%	\$14,052,669	\$62,027,076
57.2%	Special Trade Construction	6.0 %	6.0%	0.0%	\$138,978	\$2,320,821	8.9 %	8.9%	0.0%	\$193,835	\$2,172,494
20.0%	Professional Services	0.0 %	0.0%	0.0%	\$0	\$233,164	0.0 %	0.0%	0.0%	\$0	\$106,924
33.0%	Other Services	11.8 %	11.8%	0.0%	\$14,845,419	\$125,752,225	11.3 %	11.3%	0.0%	\$16,139,863	\$142,903,267
12.6%	Commodities	12.9 %	12.9%	0.0%	\$28,756,295	\$223,367,520	12.9 %	12.9%	0.0%	\$32,074,833	\$248,612,001
	Total Expenditures		16.9%		\$69,779,002	\$411,728,495		13.7%		\$62,461,200	\$455,821,762

B. Assessment of Fiscal Year 2010 - 2011 Efforts to Meet HUB Procurement Goals

Attainment:

UT Southwestern attained HUB spending of 13.7% or \$62.5 million of the total spending of \$455.8 million for FY 2011.

Applicability:

HUB expenses were primarily in new construction and renovation projects (\$14.1 million), other services (\$16.1 million) and commodities (\$32.1 million). UT Southwestern does not have any HUB expenses related to Heavy Construction or Professional Services.

Factors Affecting Attainment:

Lower than forecasted construction spending accounted for the variance between total forecasted HUB spending of \$84.4 million and actual HUB spending of \$62.5 million.

"Good-Faith" Efforts:

UT Southwestern Medical Center remains fully committed to its "good-faith" efforts in support of the HUB Program. In FY2010 UT Southwestern sponsored vendor fairs and specialty forums to bring HUB vendors in contact with University buyers. In FY2008, UT Southwestern received the US Secretary of Labor's Exemplary Voluntary Award (EVE) for innovative voluntary programs for increasing minority participation in campus programs, including the HUB Program.

6.G HOMELAND SECURITY FUNDING SCHEDULE - PART A TERRORISM

DATE: 8/20/2012
TIME: 5:36:40PM

83rd Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 729 Agency name: UT SW Med Center

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
OBJECTS OF EXPENSE						
1001	SALARIES AND WAGES	\$1,113,916	\$891,133	\$1,125,055	\$1,125,055	\$1,125,055
1002	OTHER PERSONNEL COSTS	\$264,887	\$211,910	\$267,536	\$267,536	\$267,536
1005	FACULTY SALARIES	\$631,555	\$505,244	\$637,871	\$637,871	\$637,871
2001	PROFESSIONAL FEES AND SERVICES	\$22,178	\$17,742	\$22,400	\$22,400	\$22,400
2003	CONSUMABLE SUPPLIES	\$4,697	\$3,758	\$4,744	\$4,744	\$4,744
2004	UTILITIES	\$178	\$142	\$180	\$180	\$180
2005	TRAVEL	\$112,162	\$89,730	\$113,284	\$113,284	\$113,284
2009	OTHER OPERATING EXPENSE	\$1,419,751	\$1,135,801	\$1,433,949	\$1,433,949	\$1,433,949
5000	CAPITAL EXPENDITURES	\$108,990	\$87,192	\$110,080	\$110,080	\$110,080
TOTAL, OBJECTS OF EXPENSE		\$3,678,314	\$2,942,652	\$3,715,099	\$3,715,099	\$3,715,099
METHOD OF FINANCING						
555	Federal Funds					
	CFDA 12.420.000, Military Medical Researc	\$486,700	\$389,360	\$491,567	\$491,567	\$491,567
	CFDA 93.000.000, National Death Index	\$1,853,727	\$1,482,982	\$1,872,266	\$1,872,266	\$1,872,266
	CFDA 93.701.000, NIH Research Support - Stimulus	\$459,166	\$367,333	\$463,758	\$463,758	\$463,758
	CFDA 93.855.000, Allergy, Immunology and T	\$878,721	\$702,977	\$887,508	\$887,508	\$887,508
	Subtotal, MOF (Federal Funds)	\$3,678,314	\$2,942,652	\$3,715,099	\$3,715,099	\$3,715,099
TOTAL, METHOD OF FINANCE		\$3,678,314	\$2,942,652	\$3,715,099	\$3,715,099	\$3,715,099
FULL-TIME-EQUIVALENT POSITIONS		30.5	23.7	30.0	30.0	30.0

6.G HOMELAND SECURITY FUNDING SCHEDULE - PART A TERRORISM

DATE: 8/20/2012
TIME: 5:36:40PM

83rd Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 729 Agency name: UT SW Med Center

CODE	DESCRIPTION	Exp 2011	Est 2012	Bud 2013	BL 2014	BL 2015
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USE OF HOMELAND SECURITY FUNDS

Funds are used for salaries and operating expenses related to the projects.

UT Southwestern Medical Center (729)
Estimated Funds Outside the Institution's Bill Pattern
2012-13 and 2014-15 Biennia

August 2012

	2012 - 2013 Biennium				2014 - 2015 Biennium			
	FY 2012 Revenue	FY 2013 Revenue	Biennium Total	Percent of Total	FY 2014 Revenue	FY 2015 Revenue	Biennium Total	Percent of Total
APPROPRIATED SOURCES INSIDE THE BILL PATTERN								
State Appropriations (excluding HEGI & State Paid Fringes)	\$ 124,644,639	\$ 124,634,539	\$ 249,279,178		\$ 145,909,639	\$ 145,899,539	\$ 291,809,178	
Tuition and Fees (net of Discounts and Allowances)	6,874,111	6,845,147	13,719,258		6,845,147	6,845,147	13,690,294	
Endowment and Interest Income	984,428	1,103,524	2,087,952		1,147,665	1,193,572	2,341,237	
Sales and Services of Educational Activities (net)	-	-	-		-	-	-	
Sales and Services of Hospitals (net)	-	-	-		-	-	-	
Other Income	44,730	45,000	89,730		45,000	45,000	90,000	
Total	132,547,908	132,628,210	265,176,118	7.1%	153,947,451	153,983,258	307,930,709	7.4%
APPROPRIATED SOURCES OUTSIDE THE BILL PATTERN								
State Appropriations (HEGI & State Paid Fringes)	\$ 26,346,643	\$ 26,822,261	\$ 53,168,904		\$ 26,822,261	\$ 26,822,261	\$ 53,644,521	
Higher Education Assistance Funds	-	-	-		-	-	-	
Available University Fund	-	-	-		-	-	-	
State Grants and Contracts	11,000	10,973	21,973		10,973	10,973	21,946	
Total	26,357,643	26,833,234	53,190,877	1.4%	26,833,234	26,833,234	53,666,467	1.3%
NON-APPROPRIATED SOURCES								
Tuition and Fees (net of Discounts and Allowances)	\$ 11,407,792	\$ 12,252,680	\$ 23,660,472		\$ 13,083,921	\$ 13,944,103	\$ 27,028,023	
Federal Grants and Contracts	218,451,198	213,230,942	431,682,140		217,978,110	222,337,672	440,315,782	
State Grants and Contracts	17,699,462	31,117,984	48,817,446		34,045,525	37,269,545	71,315,070	
Local Government Grants and Contracts	174,069,139	192,468,555	366,537,694		198,242,612	204,189,890	402,432,502	
Private Gifts and Grants	116,214,051	92,317,002	208,531,053		94,163,342	96,046,609	190,209,951	
Endowment and Interest Income	87,445,407	90,928,835	178,374,242		92,747,412	94,602,360	187,349,772	
Sales and Services of Educational Activities (net)	8,860,278	8,930,897	17,791,175		9,020,206	9,110,408	18,130,614	
Sales and Services of Hospitals (net)	604,977,246	699,941,631	1,304,918,877		734,938,713	771,685,648	1,506,624,361	
Professional Fees (net)	376,671,045	395,617,124	772,288,169		415,397,980	436,167,879	851,565,859	
Auxiliary Enterprises (net)	21,733,208	21,944,391	43,677,599		22,163,835	22,385,473	44,549,308	
Other Income	21,398,310	19,923,367	41,321,677		20,122,601	20,323,827	40,446,427	
Total	1,658,927,136	1,778,673,408	3,437,600,544	91.5%	1,851,904,256	1,928,063,414	3,779,967,670	91.3%
TOTAL SOURCES	\$ 1,817,832,687	\$ 1,938,134,851	\$ 3,755,967,538	100.0%	\$ 2,032,684,940	\$ 2,108,879,905	\$ 4,141,564,846	100.0%

6.I. Percent Biennial Base Reduction Options

10 % REDUCTION

83rd Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Date: 8/20/2012
Time: 5:36:40PM

Agency code: 729 Agency name: **The University of Texas Southwestern Medical Center**

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			TARGET
	2014	2015	Biennial Total	2014	2015	Biennial Total	
1 Special Items							
Category: Programs - Service Reductions (FTEs-Hiring Freeze)							
Item Comment: UT Southwestern Medical Center has submitted a plan to decrease its non-formula funding by 10%. UTSW already identified and realized many cost-saving opportunities to achieve the 5% reduction in funding for the current biennium; the additional 10% reduction could only be absorbed through significant reductions in personnel. The first 5% incremental reduction would result in the elimination of 17.6 FTE (full-time-equivalent) each year. This reduction would be applied across-the-board to all our Special Item programs and would directly impact the services, activities and outcomes from these Special Item programs, disproportionately impacting research and education in the basic sciences.							
Strategy: 4-1-1 Primary Care Residency Training Program							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$59,185	\$59,185	\$118,370	
General Revenue Funds Total	\$0	\$0	\$0	\$59,185	\$59,185	\$118,370	
Strategy: 4-2-1 Institute for Nobel/National-Academy Biomedical Research							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$313,343	\$313,343	\$626,686	
General Revenue Funds Total	\$0	\$0	\$0	\$313,343	\$313,343	\$626,686	
Strategy: 4-2-2 Institute for Innovations in Medical Technology							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$341,985	\$341,985	\$683,970	
General Revenue Funds Total	\$0	\$0	\$0	\$341,985	\$341,985	\$683,970	
Strategy: 4-2-3 Metroplex Comprehensive Medical Imaging Center							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$285,000	\$285,000	\$570,000	

6.I. Percent Biennial Base Reduction Options

10 % REDUCTION

83rd Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Date: 8/20/2012
Time: 5:36:40PM

Agency code: 729 Agency name: **The University of Texas Southwestern Medical Center**

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			TARGET
	2014	2015	Biennial Total	2014	2015	Biennial Total	
General Revenue Funds Total	\$0	\$0	\$0	\$285,000	\$285,000	\$570,000	
Strategy: 4-2-4 Center for Obesity, Diabetes and Metabolism Research							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$342,000	\$342,000	\$684,000	
General Revenue Funds Total	\$0	\$0	\$0	\$342,000	\$342,000	\$684,000	
Strategy: 4-2-6 Center for Treatment and Research on Sickle Cell Disease							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$57,000	\$57,000	\$114,000	
General Revenue Funds Total	\$0	\$0	\$0	\$57,000	\$57,000	\$114,000	
Strategy: 4-3-1 Regional Burn Care Center							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$4,749	\$4,749	\$9,498	
General Revenue Funds Total	\$0	\$0	\$0	\$4,749	\$4,749	\$9,498	
Strategy: 4-4-1 Program for Science Teacher Access to Resources (STARS)							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$28,500	\$28,500	\$57,000	
General Revenue Funds Total	\$0	\$0	\$0	\$28,500	\$28,500	\$57,000	
Strategy: 4-5-1 Institutional Enhancement							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$37,999	\$37,999	\$75,998	
General Revenue Funds Total	\$0	\$0	\$0	\$37,999	\$37,999	\$75,998	

6.I. Percent Biennial Base Reduction Options

10 % REDUCTION

83rd Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Date: 8/20/2012
Time: 5:36:40PM

Agency code: 729 Agency name: **The University of Texas Southwestern Medical Center**

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			TARGET
	2014	2015	Biennial Total	2014	2015	Biennial Total	
Strategy: 5-1-1 Institutional Operations							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$200,000	\$200,000	\$400,000	
General Revenue Funds Total	\$0	\$0	\$0	\$200,000	\$200,000	\$400,000	
Item Total	\$0	\$0	\$0	\$1,669,761	\$1,669,761	\$3,339,522	
FTE Reductions (From FY 2014 and FY 2015 Base Request)				17.6	17.6		
2 Special Items							
Category: Programs - Service Reductions (FTEs-Hiring Freeze)							
Item Comment: An additional 5% incremental reduction planned by UTSW would result in the elimination of another 17.6 FTE each year, resulting in a total reduction of 35.2 FTE for each year. This reduction would be applied across-the-board to all our Special Item programs and would directly impact the services, activities and outcomes from these Special Item programs, disproportionately impacting research and education in the basic sciences.							
Strategy: 4-1-1 Primary Care Residency Training Program							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$59,185	\$59,185	\$118,370	
General Revenue Funds Total	\$0	\$0	\$0	\$59,185	\$59,185	\$118,370	
Strategy: 4-2-1 Institute for Nobel/National-Academy Biomedical Research							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$313,343	\$313,343	\$626,686	
General Revenue Funds Total	\$0	\$0	\$0	\$313,343	\$313,343	\$626,686	

Strategy: 4-2-2 Institute for Innovations in Medical Technology

General Revenue Funds

6.I. Percent Biennial Base Reduction Options

10 % REDUCTION

83rd Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Date: 8/20/2012

Time: 5:36:40PM

Agency code: 729 Agency name: The University of Texas Southwestern Medical Center

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			TARGET
	2014	2015	Biennial Total	2014	2015	Biennial Total	
1 General Revenue Fund	\$0	\$0	\$0	\$341,985	\$341,985	\$683,970	
General Revenue Funds Total	\$0	\$0	\$0	\$341,985	\$341,985	\$683,970	
Strategy: 4-2-3 Metroplex Comprehensive Medical Imaging Center							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$285,000	\$285,000	\$570,000	
General Revenue Funds Total	\$0	\$0	\$0	\$285,000	\$285,000	\$570,000	
Strategy: 4-2-4 Center for Obesity, Diabetes and Metabolism Research							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$342,000	\$342,000	\$684,000	
General Revenue Funds Total	\$0	\$0	\$0	\$342,000	\$342,000	\$684,000	
Strategy: 4-2-6 Center for Treatment and Research on Sickle Cell Disease							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$57,000	\$57,000	\$114,000	
General Revenue Funds Total	\$0	\$0	\$0	\$57,000	\$57,000	\$114,000	
Strategy: 4-3-1 Regional Burn Care Center							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$4,749	\$4,749	\$9,498	
General Revenue Funds Total	\$0	\$0	\$0	\$4,749	\$4,749	\$9,498	
Strategy: 4-4-1 Program for Science Teacher Access to Resources (STARS)							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$28,500	\$28,500	\$57,000	

6.I. Percent Biennial Base Reduction Options

10 % REDUCTION

83rd Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Date: 8/20/2012
Time: 5:36:40PM

Agency code: 729 Agency name: The University of Texas Southwestern Medical Center

Item Priority and Name/ Method of Financing	REVENUE LOSS			REDUCTION AMOUNT			TARGET
	2014	2015	Biennial Total	2014	2015	Biennial Total	
General Revenue Funds Total	\$0	\$0	\$0	\$28,500	\$28,500	\$57,000	
Strategy: 4-5-1 Institutional Enhancement							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$37,999	\$37,999	\$75,998	
General Revenue Funds Total	\$0	\$0	\$0	\$37,999	\$37,999	\$75,998	
Strategy: 5-1-1 Institutional Operations							
<u>General Revenue Funds</u>							
1 General Revenue Fund	\$0	\$0	\$0	\$200,000	\$200,000	\$400,000	
General Revenue Funds Total	\$0	\$0	\$0	\$200,000	\$200,000	\$400,000	
Item Total	\$0	\$0	\$0	\$1,669,761	\$1,669,761	\$3,339,522	
FTE Reductions (From FY 2014 and FY 2015 Base Request)				17.6	17.6		
AGENCY TOTALS							
General Revenue Total				\$3,339,522	\$3,339,522	\$6,679,044	\$6,679,044
Agency Grand Total	\$0	\$0	\$0	\$3,339,522	\$3,339,522	\$6,679,044	
Difference, Options Total Less Target							
Agency FTE Reductions (From FY 2014 and FY 2015 Base Request)				35.2	35.2		

729 The University of Texas Southwestern Medical Center

	Est 2012	Bud 2013	BL 2014	BL 2015	Excp 2014	Excp 2015
Item: 1 Impacts of Health Care Reform						
Objects of Expense						
Strategy: 1-1-1 MEDICAL EDUCATION						
1001 SALARIES AND WAGES	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, Strategy 1-1-1	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL, Objects of Expense	\$0	\$0	\$0	\$0	\$0	\$0
Method of Financing						
GENERAL REVENUE FUNDS						
Strategy: 1-1-1 MEDICAL EDUCATION						
1 General Revenue Fund	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, Strategy 1-1-1	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, GENERAL REVENUE FUNDS	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL, Method of Financing	\$0	\$0	\$0	\$0	\$0	\$0

LEGAL AUTHORITY/STATUTORY REFERENCE FOR ITEM:

H.R. 3590 and H.R. 4872 Reconciliation Act of 2010

DESCRIPTION/KEY ASSUMPTIONS:

The grant funding is for 5 years and will fund 10 residents for up to 3 years each.

The CFDA Grant 93.510 is a 5 year grant for Primary Care Residency Expansion, issued September 2010 expiring September 2015, for a total award of \$1.9 million. The grant will be used to fund 2 additional residents each year and the resident program is for a 3 year term. The residents added in the first, second and third year would be funded for all 3 years, the residents added in the fourth year would be funded 2 years and the residents added in the fifth year would be funded one year. The Grant will fund up to 10 residents over the 5 year period.

CONCERNS:

729 The University of Texas Southwestern Medical Center

	Est 2012	Bud 2013	BL 2014	BL 2015	Excp 2014	Excp 2015
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An increase in patients and insured status is difficult to project related to the Health Care Reform Act and no significant changes are anticipated until 2014 and beyond, after the Act is fully implemented.

The University of Texas Southwestern Medical Center at Dallas does not expect any significant impact on General Revenue Appropriations for patient care due to the Health Care Reform during the 2012-2013 Biennium. Certainly, there will be an impact on the need for additional workforce as the insured population grows over the following years as a result of the Act. Additional medical students and other health care givers will be required, however, substantial increases are not likely until 2014 and beyond, after full implementation of the Reform Act. We do need to consider expanding educational opportunities, especially in Graduate Medical Education, to train a larger health care workforce now in preparation for this influx. Studies show that 85% of the students obtaining medical degrees in the state of Texas stay in Texas to continue their medical practice.

Over the past several years The University of Texas Southwestern Medical Center at Dallas has made substantial improvements in the Information Technology systems for the Practice Plan and Hospital. We do not anticipate any significant investment in our Information Technology related to the Health Care Reform Act until 2013 or later after the Act is fully implemented and we have a better understanding of the impact and needs.

TOTAL, ALL ITEMS	\$0	\$0	\$0	\$0	\$0	\$0
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MOF RECAP

	Est 2012	Bud 2013	BL 2014	BL 2015	Excp 2014	Excp 2015
GENERAL REVENUE FUNDS						
1 General Revenue Fund	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, GENERAL REVENUE FUNDS	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL, ALL ITEMS	\$0	\$0	\$0	\$0	\$0	\$0

6.J Part B Summary of Budgetary Impacts Related to Federal Health Care Reform Schedule
 83rd Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 8/20/2012
 TIME: 5:36:41PM

Agency code: 729 Agency name: The University of Texas Southwestern Medical Center

ITEM	ITEM NAME	Est 2012	Bud 2013	BL 2014	BL 2015	Excp 2014	Excp 2015	Total Request 2014	Total Request 2015
1	Impacts of Health Care Reform	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total, Cost Related to Health Care Reform		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
METHOD OF FINANCING									
	GENERAL REVENUE FUNDS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Schedule 1A: Other Educational and General Income

8/20/2012 5:36:42PM

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Automated Budget and Evaluation System of Texas (ABEST)

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	Act 2011	Act 2012	Bud 2013	Est 2014	Est 2015
Gross Tuition					
Gross Resident Tuition	5,552,241	6,323,725	6,356,400	6,356,400	6,356,400
Gross Non-Resident Tuition	6,517,925	6,863,730	6,866,244	6,866,244	6,866,244
Gross Tuition	12,070,166	13,187,455	13,222,644	13,222,644	13,222,644
Less: Remissions and Exemptions	(5,301,270)	(5,123,250)	(5,182,427)	(5,182,427)	(5,182,427)
Less: Refunds	0	0	0	0	0
Less: Installment Payment Forfeits	0	0	0	0	0
Less: Board Authorized Tuition Increases (TX. Educ. Code Ann. Sec. 54.008)	(334,875)	(409,700)	(409,700)	(409,700)	(409,700)
Less: Tuition increases charged to doctoral students with hours in excess of 100 (TX. Educ. Code Ann. Sec. 54.012)	0	0	0	0	0
Less: Tuition increases charged to undergraduate students with excessive hours above degree requirements. (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0
Less: Tuition rebates for certain undergraduates (TX. Educ. Code Ann. Sec. 54.0065)	0	0	0	0	0
Plus: Tuition waived for Students 55 Years or Older (TX. Educ. Code Ann. Sec. 54.013)	0	0	0	0	0
Less: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	0	0	0	0	0
Plus: Tuition waived for Texas Grant Recipients (TX. Educ. Code Ann. Sec. 56.307)	0	0	0	0	0
Subtotal	6,434,021	7,654,505	7,630,517	7,630,517	7,630,517
Less: Transfer of Tuition to Retirement of Indebtedness: 1) Skiles Act	0	0	0	0	0
Less: Transfer of funds for Texas Public Education Grants Program (Tex. Educ. Code Ann. Sec. 56c) and for Emergency Loans (Tex. Educ. Code Ann. Sec. 56d)	(1,166,337)	(1,102,790)	(1,104,622)	(1,104,622)	(1,104,622)
Less: Transfer of Funds (2%) for Emergency Loans (Medical Schools)	(148,832)	(115,804)	(118,948)	(118,948)	(118,948)
Less: Transfer of Funds for Repayment of Student Loans of Physicians (Tx. Educ. Code Ann. Sec. 61.539)	0	0	0	0	0
Less: Statutory Tuition (Tx. Educ. Code Ann. Sec. 54.051) Set Aside for Doctoral Incentive Loan Repayment Program (Tx. Educ. Code Ann. Sec. 56.095)	0	0	0	0	0

Schedule 1A: Other Educational and General Income

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Automated Budget and Evaluation System of Texas (ABEST)

729 The University of Texas Southwestern Medical Center					
	Act 2011	Act 2012	Bud 2013	Est 2014	Est 2015
Less: Other Authorized Deduction					
Net Tuition	5,118,852	6,435,911	6,406,947	6,406,947	6,406,947
Student Teaching Fees	0	0	0	0	0
Special Course Fees	0	0	0	0	0
Laboratory Fees	36,908	28,500	28,500	28,500	28,500
Subtotal, Tuition and Fees	5,155,760	6,464,411	6,435,447	6,435,447	6,435,447
OTHER INCOME					
Interest on General Funds:					
Local Funds in State Treasury	109,458	120,695	150,895	156,931	163,208
Funds in Local Depositories, e.g., local amounts	950,038	863,733	952,629	990,734	1,030,364
Other Income (Itemize)					
Miscellaneous Income	60,262	44,730	45,000	45,000	45,000
Subtotal, Other Income	1,119,758	1,029,158	1,148,524	1,192,665	1,238,572
Subtotal, Other Educational and General Income	6,275,518	7,493,569	7,583,971	7,628,112	7,674,019
Less: O.A.S.I. Applicable to Educational and General Local Funds Payrolls	(442,226)	(787,748)	(831,825)	(848,461)	(865,430)
Less: Teachers Retirement System and ORP Proportionality for Educational and General Funds	(546,478)	(755,654)	(795,083)	(810,985)	(827,205)
Less: Staff Group Insurance Premiums	(227,390)	(1,054,986)	(1,116,127)	(1,511,198)	(1,590,042)
Total, Other Educational and General Income	5,059,424	4,895,181	4,840,936	4,457,468	4,391,342
Reconciliation to Summary of Request for FY 2011-2013					
Plus: Transfer of Tuition for Retirement of Indebtedness - Skiles Act	0	0	0	0	0
Plus: Transfer of Funds for Texas Public Education Grants Program and Emergency Loans	1,166,337	1,102,790	1,104,622	1,104,622	1,104,622
Plus: Transfer of Funds 2% for Emergency Loans (Medical Schools)	148,832	115,804	118,948	118,948	118,948
Plus: Transfer of Funds for Cancellation of Student Loans of Physicians	0	0	0	0	0
Plus: Organized Activities	0	0	0	0	0

Schedule 1A: Other Educational and General Income

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 Automated Budget and Evaluation System of Texas (ABEST)

729 The University of Texas Southwestern Medical Center

	Act 2011	Act 2012	Bud 2013	Est 2014	Est 2015
Plus: Staff Group Insurance Premiums	227,390	1,054,986	1,116,127	1,511,198	1,590,042
Plus: Board-authorized Tuition Income	334,875	409,700	409,700	409,700	409,700
Plus: Tuition Increases Charged to Doctoral Students with Hours in Excess of 100	0	0	0	0	0
Plus: Tuition Increases Charged to Undergraduate Students with Excessive Hours above Degree Requirements (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0
Plus: Tuition rebates for certain undergraduates (TX Educ.Code Ann. Sec. 54.0065)	0	0	0	0	0
Plus: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	0	0	0	0	0
Less: Tuition Waived for Students 55 Years or Older	0	0	0	0	0
Less: Tuition Waived for Texas Grant Recipients	0	0	0	0	0
Total, Other Educational and General Income Reported on Summary of Request	6,936,858	7,578,461	7,590,333	7,601,936	7,614,654

Schedule 2: Selected Educational, General and Other Funds

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Automated Budget and Evaluation System of Texas (ABEST)

729 The University of Texas Southwestern Medical Center

	Act 2011	Act 2012	Bud 2013	Est 2014	Est 2015
General Revenue Transfers					
Transfer from Coordinating Board for Advanced Research Program	401,642	0	0	0	0
Transfer from Coordinating Board for Texas College Work Study Program (2011, 2012, 2013)	11,000	11,000	10,973	0	0
Transfer from Coordinating Board for Professional Nursing Shortage Reduction Program	0	0	0	0	0
Transfer of GR Group Insurance Premium from Comptroller (UT and TAMU Components only)	12,140,645	12,158,486	12,817,296	0	0
Less: Transfer to Other Institutions	0	0	0	0	0
Less: Transfer to Department of Health, Disproportionate Share - State-Owned Hospitals (2011, 2012, 2013)	0	0	0	0	0
Other (Itemize)					
Other: Fifth Year Accounting Scholarship	0	0	0	0	0
Texas Grants	0	0	0	0	0
B-on-Time Program	0	0	0	0	0
Less: Transfer to System Administration	0	0	0	0	0
Subtotal, General Revenue Transfers	12,553,287	12,169,486	12,828,269	0	0
General Revenue HEF for Operating Expenses	0	0	0	0	0
Transfer from Available University Funds (UT, A&M and Prairie View A&M Only)	0	0	0	0	0
Other Additions (Itemize)					
Increase Capital Projects - Educational and General Funds	0	0	0	0	0
Transfer from Department of Health, Disproportionate Share - State-owned Hospitals (2011, 2012, 2013)	0	0	0	0	0
Transfers from Other Funds, e.g., Designated funds transferred for educational and general activities (Itemize)	0	0	0	0	0
Transfer from Coordinating Board for Incentive Funding	0	0	0	0	0
Other (Itemize)					
Gross Designated Tuition (Sec. 54.0513)	9,407,941	10,237,019	10,947,118	11,681,845	12,442,181
Indirect Cost Recovery (Sec. 145.001(d))	79,021,032	77,929,489	71,313,105	71,541,250	72,477,796
Correctional Managed Care Contracts	0	0	0	0	0

Schedule 3B: Staff Group Insurance Data Elements (UT/A&M)
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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
GR & GR-D Percentages					
GR %	90.00%				
GR-D %	10.00%				
Total Percentage	100.00%				
FULL TIME ACTIVES					
1a Employee Only	982	884	98	982	4,868
2a Employee and Children	235	212	24	235	1,194
3a Employee and Spouse	190	171	19	190	877
4a Employee and Family	283	255	28	283	1,491
5a Eligible, Opt Out	0	0	0	0	0
6a Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	1,690	1,522	169	1,690	8,430
PART TIME ACTIVES					
1b Employee Only	69	62	7	69	326
2b Employee and Children	19	17	2	19	89
3b Employee and Spouse	15	14	2	15	82
4b Employee and Family	35	32	4	35	185
5b Eligible, Opt Out	0	0	0	0	0
6b Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	138	125	15	138	682
Total Active Enrollment	1,828	1,647	184	1,828	9,112

Schedule 3B: Staff Group Insurance Data Elements (UT/A&M)
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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
FULL TIME RETIREES by ERS					
1c Employee Only	223	201	22	223	666
2c Employee and Children	5	5	1	5	16
3c Employee and Spouse	107	96	11	107	321
4c Employee and Family	9	8	1	9	25
5c Eligible, Opt Out	0	0	0	0	0
6c Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	344	310	35	344	1,028
PART TIME RETIREES by ERS					
1d Employee Only	0	0	0	0	0
2d Employee and Children	0	0	0	0	0
3d Employee and Spouse	0	0	0	0	0
4d Employee and Family	0	0	0	0	0
5d Eligible, Opt Out	0	0	0	0	0
6d Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	0	0	0	0	0
Total Retirees Enrollment	344	310	35	344	1,028
TOTAL FULL TIME ENROLLMENT					
1e Employee Only	1,205	1,085	120	1,205	5,534
2e Employee and Children	240	217	25	240	1,210
3e Employee and Spouse	297	267	30	297	1,198
4e Employee and Family	292	263	29	292	1,516
5e Eligible, Opt Out	0	0	0	0	0
6e Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	2,034	1,832	204	2,034	9,458

Schedule 3B: Staff Group Insurance Data Elements (UT/A&M)
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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
TOTAL ENROLLMENT					
1f Employee Only	1,274	1,147	127	1,274	5,860
2f Employee and Children	259	234	27	259	1,299
3f Employee and Spouse	312	281	32	312	1,280
4f Employee and Family	327	295	33	327	1,701
5f Eligible, Opt Out	0	0	0	0	0
6f Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	2,172	1,957	219	2,172	10,140

Schedule 4: Computation of OASI
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Proportionality Percentage Based on Comptroller Accounting Policy Statement #011, Exhibit 2	2011		2012		2013		2014		2015	
	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>
General Revenue (% to Total)	95.00	\$8,402,299	90.00	\$7,089,735	89.69	\$7,236,313	89.69	\$7,381,035	89.69	\$7,528,653
Other Educational and General Funds (% to Total)	5.00	\$442,226	10.00	\$787,748	10.31	\$831,825	10.31	\$848,461	10.31	\$865,430
Health-Related Institutions Patient Income (% to Total)	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0
Grand Total, OASI (100%)	100.00	\$8,844,525	100.00	\$7,877,483	100.00	\$8,068,138	100.00	\$8,229,496	100.00	\$8,394,083

Schedule 5: Calculation of Retirement Proportionality and ORP Differential

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Description	Act 2011	Act 2012	Bud 2013	Est 2014	Est 2015
Proportionality Amounts					
Gross Educational and General Payroll - Subject To TRS Retirement	83,439,922	74,766,600	72,891,266	74,349,109	75,836,094
Employer Contribution to TRS Retirement Programs	6,488,414	4,485,996	4,665,041	4,758,343	4,853,510
Gross Educational and General Payroll - Subject To ORP Retirement	57,112,389	51,175,733	47,605,109	48,557,203	49,528,344
Employer Contribution to ORP Retirement Programs	4,441,146	3,070,544	3,046,727	3,107,661	3,169,814
Proportionality Percentage					
General Revenue	95.00 %	90.00 %	89.69 %	89.69 %	89.69 %
Other Educational and General Income	5.00 %	10.00 %	10.31 %	10.31 %	10.31 %
Health-related Institutions Patient Income	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %
Proportional Contribution					
Other Educational and General Proportional Contribution (Other E&G percentage x Total Employer Contribution to Retirement Programs)	546,478	755,654	795,083	810,985	827,205
HRI Patient Income Proportional Contribution (HRI Patient Income percentage x Total Employer Contribution To Retirement Programs)	0	0	0	0	0
Differential					
Gross Payroll Subject to Differential - Optional Retirement Program	119,693,407	73,541,374	73,606,031	75,078,092	76,579,695
Total Differential	1,089,210	963,392	964,239	983,523	1,003,194

Schedule 6: Capital Funding
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729 The University of Texas Southwestern Medical Center					
Activity	Act 2011	Act 2012	Bud 2013	Est 2014	Est 2015
I. Balances as of Beginning of Fiscal Year					
A. PUF Bond Proceeds	3,131,125	9,004,332	10,941,880	8,941,880	6,941,880
B. HEF Bond Proceeds	0	0	0	0	0
C. HEF Annual Allocations	0	0	0	0	0
D. TR Bond Proceeds	0	0	0	0	0
E. Other Debt Proceeds (e.g. Patient Income)	0	0	0	0	0
II. Additions					
A. PUF Bond Proceeds Allocation	7,971,876	8,928,964	5,000,000	5,000,000	5,000,000
B. HEF General Revenue Appropriation	0	0	0	0	0
C. HEF Bond Proceeds	0	0	0	0	0
D. TR Bond Proceeds	0	0	0	0	0
E. Investment Income on PUF Bond Proceeds	0	0	0	0	0
F. Investment Income on HEF Bond Proceeds	0	0	0	0	0
G. Investment Income on TR Bond Proceeds	0	0	0	0	0
H. Other Debt Proceeds (e.g. Patient Income)	0	0	0	0	0
I. Other (Itemize)					
TR Bond Proceeds					
TRB Debt Service	12,332,049	12,333,374	12,331,036	12,328,747	12,330,403
III. Total Funds Available - PUF, HEF, and TRB	\$23,435,050	\$30,266,670	\$28,272,916	\$26,270,627	\$24,272,283
IV. Less: Deductions					
A. Expenditures (Itemize)					
Library and Equipment	54,132	191,416	0	0	0
Repair and Rehab	2,044,537	6,800,000	7,000,000	7,000,000	7,000,000
North Campus Phase V - PUF	0	0	0	0	0
North Campus Phase V - TRB	0	0	0	0	0
B. Annual Debt Service on PUF Bonds	0	0	0	0	0
C.1. Annual Debt Service on HEF Bonds - RFS Commercial Paper	0	0	0	0	0
C.2. Annual Debt Service on HEF Bonds - RFS Bonds, Series 2001	0	0	0	0	0
D. Annual Debt Service on TR Bonds	12,332,049	12,333,374	12,331,036	12,328,747	12,330,403
E. Annual Debt Service on Other Bonds (e.g. Patient Income)	0	0	0	0	0
F. Other (Itemize)					
Total, Deductions	\$14,430,718	\$19,324,790	\$19,331,036	\$19,328,747	\$19,330,403

Schedule 6: Capital Funding

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Activity	Act 2011	Act 2012	Bud 2013	Est 2014	Est 2015
V. Balances as of End of Fiscal Year					
A.PUF Bond Proceeds	9,004,332	10,941,880	8,941,880	6,941,880	4,941,880
B.HEF Bond Proceeds	0	0	0	0	0
C.HEF Annual Allocations	0	0	0	0	0
D.TR Bond Proceeds	0	0	0	0	0
E.Other Revenue (e.g. Patient Income)	0	0	0	0	0
	<u>\$9,004,332</u>	<u>\$10,941,880</u>	<u>\$8,941,880</u>	<u>\$6,941,880</u>	<u>\$4,941,880</u>

Schedule 7: Personnel
 83rd Regular Session, Agency Submission, Version 1
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Date: 8/20/2012
 Time: 5:36:43PM

Agency code: **729** Agency name: **UT SW Med Center**

	Actual 2011	Actual 2012	Budgeted 2013	Estimated 2014	Estimated 2015
Part A.					
FTE Postions					
Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	407.3	362.2	361.6	361.6	361.6
Educational and General Funds Non-Faculty Employees	1,483.7	1,342.8	1,344.8	1,344.8	1,344.8
Subtotal, Directly Appropriated Funds	1,891.0	1,705.0	1,706.4	1,706.4	1,706.4
Other Appropriated Funds					
Other (Itemize)	37.8	38.9	40.1	40.1	40.1
Subtotal, Other Appropriated Funds	37.8	38.9	40.1	40.1	40.1
Subtotal, All Appropriated	1,928.8	1,743.9	1,746.5	1,746.5	1,746.5
Non Appropriated Funds Employees	9,198.1	9,529.5	9,997.6	10,497.5	11,022.4
Subtotal, Other Funds & Non-Appropriated	9,198.1	9,529.5	9,997.6	10,497.5	11,022.4
GRAND TOTAL	11,126.9	11,273.4	11,744.1	12,244.0	12,768.9

Schedule 7: Personnel
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Date: 8/20/2012
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Agency code: **729** Agency name: **UT SW Med Center**

	Actual 2011	Actual 2012	Budgeted 2013	Estimated 2014	Estimated 2015
Part B.					
Personnel Headcount					
Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	414.0	393.0	392.0	392.0	392.0
Educational and General Funds Non-Faculty Employees	1,511.0	1,435.0	1,437.0	1,437.0	1,437.0
Subtotal, Directly Appropriated Funds	1,925.0	1,828.0	1,829.0	1,829.0	1,829.0
Other Appropriated Funds					
Other (Itemize)	181.0	186.0	192.0	192.0	192.0
Subtotal, Other Appropriated Funds	181.0	186.0	192.0	192.0	192.0
Subtotal, All Appropriated	2,106.0	2,014.0	2,021.0	2,021.0	2,021.0
Non Appropriated Funds Employees	10,224.0	10,906.0	11,437.0	12,009.0	12,609.0
Subtotal, Non-Appropriated	10,224.0	10,906.0	11,437.0	12,009.0	12,609.0
GRAND TOTAL	12,330.0	12,920.0	13,458.0	14,030.0	14,630.0

Schedule 7: Personnel
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Date: 8/20/2012
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Agency code: **729** Agency name: **UT SW Med Center**

	Actual 2011	Actual 2012	Budgeted 2013	Estimated 2014	Estimated 2015
PART C.					
Salaries					
Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	\$57,536,105	\$49,690,196	\$50,376,890	\$51,384,428	\$52,412,116
Educational and General Funds Non-Faculty Employees	\$83,862,440	\$71,766,927	\$74,049,018	\$75,529,998	\$77,040,598
Subtotal, Directly Appropriated Funds	\$141,398,545	\$121,457,123	\$124,425,908	\$126,914,426	\$129,452,714
Other Appropriated Funds					
Other (Itemize)	\$4,006,131	\$4,126,315	\$4,250,104	\$4,335,106	\$4,421,809
Subtotal, Other Appropriated Funds	\$4,006,131	\$4,126,315	\$4,250,104	\$4,335,106	\$4,421,809
Subtotal, All Appropriated	\$145,404,676	\$125,583,438	\$128,676,012	\$131,249,532	\$133,874,523
Non Appropriated Funds Employees	\$769,956,232	\$789,615,888	\$844,910,839	\$887,156,381	\$931,514,200
Subtotal, Non-Appropriated	\$769,956,232	\$789,615,888	\$844,910,839	\$887,156,381	\$931,514,200
GRAND TOTAL	\$915,360,908	\$915,199,326	\$973,586,851	\$1,018,405,913	\$1,065,388,723

Schedule 8A: Tuition Revenue Bond Projects
 83rd Regular Session, Agency Submission, Version 1
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DATE: 8/20/2012
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Agency 729 The University of Texas Southwestern Medical Center

Project Priority:	Project Code:	Tuition Revenue Bond Request	Total Project Cost	Cost Per Total Gross Square Feet
1	3	\$ 60,000,000	\$ 250,000,000	\$ 833
Name of Proposed Facility:	Project Type:			
North Campus Phase VI	New Construction			
Location of Facility:	Type of Facility:			
North Campus	Vivarium and Research			
Project Start Date:	Project Completion Date:			
01/01/2014	01/01/2016			
Gross Square Feet:	Net Assignable Square Feet in Project			
300,000	210,000			

Project Description

The North Campus Phase 6 Project is the sixth major development of UT Southwestern's North Campus Research Facilities, adding 300,000 Gross Square Feet with a total project cost of \$250 million. This project includes four levels of critical Vivarium and Research space to adequately support UT Southwestern's robust research enterprise.

Phase 6 Project: includes a research tower and an interstitial courtyard adjacent to the existing Phase 5 Research Tower. A modern, centralized vivarium would allow efficiencies in automation and compliance oversight that would in turn decrease staffing requirements and animal housing costs. This new facility would be designed to incorporate rooms for expensive, shared equipment such as animal irradiators, imaging equipment and specialized testing equipment. Without additional vivarium capacity, UTSW will experience a shortage of animal research quarters to support faculty in two to three years.

Schedule 8A: Tuition Revenue Bond Projects
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Agency 729 The University of Texas Southwestern Medical Center

Project Priority:	Project Code:	Tuition Revenue Bond Request	Total Project Cost	Cost Per Total Gross Square Feet
2	4	\$ 52,000,000	\$ 70,000,000	\$ 306
Name of Proposed Facility:		Project Type:		
South Campus Repair and Remodel		Remodel/Utility Improve		
Location of Facility:		Type of Facility:		
South Campus		Research Labs/Teaching		
Project Start Date:		Project Completion Date:		
09/01/2013		08/31/2015		
Gross Square Feet:		Net Assignable Square Feet in Project		
184,436		138,327		

Project Description

Tuition Revenue Bond funds are needed for a critical project to repair and remodel aged biomedical research laboratories and teaching facilities that were constructed 25 to 52 years ago. In addition, new thermal energy piping will be constructed to repair and replace 36 year-old piping. The remodeling includes laboratories, vivariums, faculty offices, and vital repairs to utility infrastructure.

The cost for the remodeling of the biomedical research laboratories is \$56.5 million, with construction costing \$47.4 million of the total, or \$257 per SF. The total gross area is 184,436 SF, and the total net assignable area is 138,327 SF. The expected life of the remodeled laboratories is between 20 and 30 years. The cost for a walk-able tunnel to house vital new piping is \$13.5 million.

Schedule 8B: Tuition Revenue Bond Issuance History

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Authorization Date	Authorization Amount	Issuance Date	Issuance Amount	Authorized Amount Outstanding as of 08/31/2012	Proposed Issuance Date for Outstanding Authorization	Proposed Issuance Amount for Outstanding Authorization
1997	\$20,000,000	Sep 16 1998	\$20,000,000			
		<i>Subtotal</i>	\$20,000,000	\$0		
2001	\$40,000,000	Oct 2 2001	\$40,000,000			
		<i>Subtotal</i>	\$40,000,000	\$0		
2003	\$56,000,000	Nov 4 2004	\$56,000,000			
		<i>Subtotal</i>	\$56,000,000	\$0		
2006	\$42,000,000	Feb 15 2008	\$5,590,000			
		Jan 6 2009	\$33,025,000			
		Feb 18 2009	\$3,385,000			
		<i>Subtotal</i>	\$42,000,000	\$0		

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Special Item: 1 **Primary Care Residency Training Program**

(1) Year Special Item: 1996

(2) Mission of Special Item:

Medical education is only partially complete when the M.D. degree is awarded; further education in accredited residency programs is essential for the development of the full range of knowledge and skills to perform medical diagnosis and treatment and the certification required before a doctor is qualified to practice. This residency education function is a major part of the primary mission of all Texas medical schools. UTSW shoulders the burden of training the vast majority of residents, in primary and specialty care, in all of N Texas. Consequently, it has more residents than every other State institution, and thus bears the greatest share of the State's resident costs. Serving the mission of training residents has significant costs, and the primary cost borne by medical schools is that of providing education by faculty. A portion of the costs associated with faculty supervising the care residents provide are paid with some sources of GME funds from Medicare. Other than the State's GME formula, which pays only 1/4 of the costs, there are no dedicated funds for residents' education.

This strategy helps fund the disproportionate cost UTSW bears in educating the State's largest number of primary care residents, including direct support for 15 residents through payment of resident stipends. It is essential to continue the number and quality of primary care residency programs at UTSW since they are the most important source of primary care doctors in North Texas and statewide.

(3) (a) Major Accomplishments to Date:

This item critically supports the statewide goal of decreasing the shortage of primary care doctors and providing quality primary care to the citizens of Texas. UT Southwestern continues to train more primary care doctors than any other State institution in Texas, with 624 residents in primary care programs, compared to 380 for the next highest State institution.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

Over 40% of UT Southwestern's 1,475 residents are in primary care programs. UT Southwestern intends to continue maintaining the largest and most competitive primary care residency training programs in Texas, in order to continue graduating ~150 primary care doctors every year to address the shortage of primary care doctors and provide quality primary care to the citizens of Texas.

(4) Funding Source Prior to Receiving Special Item Funding:

Previously funded by MSRDP Funds

(5) Formula Funding:

N/A

(6) Non-general Revenue Sources of Funding:

2012	\$191,804	Federal Funds
	\$481,613	Private Funds

Schedule 9: Special Item Information
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2013	\$197,558	Federal Funds
	\$500,877	Private Funds
2014	\$203,485	Federal Funds
	\$520,912	Private Funds
2015	\$209,590	Federal Funds
	\$541,749	Private Funds

(7) Consequences of Not Funding:

A 26% reduction in funding for FY12-13 compared to FY10-11 appropriated resulted in 5 fewer critically-needed primary care residents supported through this program, 15 residents compared to 20 in FY10-11. With increasing pressure on other sources of funding and with no other funding dedicated to this purpose, a further reduction in primary care residency program funding would not be replaced. Any further reduction to UT Southwestern for this Special Item not only would impact the quality of the education received by the largest number of primary care residents among Texas health institutions, but would directly result in a reduction in the number of primary care residents trained. With an existing shortage of primary care doctors practicing in the state, Texas can ill afford to lose any primary care residency positions at any institution across the state.

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Special Item: 2 Institute for Nobel/National-Academy Biomedical Research

(1) Year Special Item: 2004

(2) Mission of Special Item:

The Institute for Nobel/National-Academy Biomedical Research began in 2004, predicated on the fact that Texas' long-term success in biomedical science and biotechnology industry depends on having research leaders at our health institutions who rank among the greatest in the world, and this Institute is extremely effective in facilitating this for Texas' future. The National Academy of Sciences is the "scientific hall of fame" and election as a member is the highest honor in the U.S. for a scientist. With 70% of all National Academy members at Texas health institutions at UTSW, and with four of its now five Nobel laureates as active faculty members, UTSW is exclusively positioned in Texas for the Institute for Nobel/National-Academy Biomedical Research. Investigators of Nobel Prize and National Academy caliber conduct cutting-edge research, bring to Texas millions in grants, and attract the best and brightest co-workers.

UTSW is working to further leverage the success of our globally-recognized research leaders in order to expand research opportunities, recruit more world-class collaborators, and secure more funds from sources outside of Texas. Special Item funding has been appropriated specifically to:

- Provide incentives for these highly sought-after scientists to remain in Texas,
- Bring many millions in outside grants to Texas,
- Cultivate cutting-edge research and commercializable technologies,
- Recruit rising-star scientists mentored by these scientists.

(3) (a) Major Accomplishments to Date:

When the Institute was first funded in 2004, UTSW was home to 4 Nobel Laureates and to 13 of the 16 medical National Academy of Sciences members in Texas. Remarkably, after only 8 years, a star faculty member recruited back from California to UTSW in 2011 with Institute support won the 2011 Nobel Prize, for seminal discoveries made at UTSW in the 1990s. Also since 2004, 6 more UTSW scientists have been elected to the National Academy and 1 was recruited back, so that now 70% of all members at Texas health institutions are at UTSW. This funding has paid tremendous dividends for Texas in other ways. Since inception, the Institute has had remarkable success in leveraging State investment, with almost 60 highly sought after, rising-star scientists having been successfully recruited to Texas from Harvard, Yale, and elsewhere in order to collaborate with UTSW National Academy members and Nobel laureates. Also since 2004, with Institute support all but one of UTSW's elite scientists have been retained, although all are constantly recruited. Beyond maintaining vigorous research programs, these individuals are critically important in recruiting the best junior faculty from other leading institution. Finally, UTSW has leveraged Institute State seed research funding into a major economic engine for Texas. In general, UTSW brings in >\$7 for every State research \$1 spent, based on FY11 data, and accordingly, Institute scientists have secured an avg \$36M/year in external grants since 2004.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

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When the Institute was assessed in 2006 by external scientific reviewers on behalf of THECB, it received the highest possible ratings and accolades such as, "Every measurable record of academic productivity, performance, and quality has been achieved;" "highly successful and indicative of the wisdom of targeting funding based on programmatic quality;" and "absolutely a good investment for the state."

While reduced 26% compared to FY10-12 appropriated, funding at FY12-13 levels would allow UTSW to commensurately continue to leverage the remarkable success of our globally-recognized research leaders in biomedicine in order to:

- recruit more world-class collaborators who in turn attract the best and brightest co-workers (to date, almost 60 highly sought after young scientists have been successfully recruited to Texas, and one lead faculty won a 2011 Nobel Prize)
- yield new effective discoveries and cultivate commercializable technologies for our most common, chronic and devastating diseases, and
- bring even more tens of millions per year in outside sources of funds into Texas' economy (\$36M/year since 2004).

Ultimately, Nobel Prize and National Academy caliber faculty leaders enable remarkable research productivity at UTSW. In FY11, faculty were responsible for \$423M in total research expenditures, an increase of 20% in just the last 5 years. These are research dollars that are spent in Texas and that generate enormous job growth and total economic impact.

(4) Funding Source Prior to Receiving Special Item Funding:

Not Applicable

(5) Formula Funding:

N/A

(6) Non-general Revenue Sources of Funding:

2012	\$39,256,483	Federal Funds
	\$12,981,383	Private Funds
2013	\$39,500,000	Federal Funds
	\$13,000,000	Private Funds
2014	\$39,500,000	Federal Funds
	\$13,000,000	Private Funds
2015	\$39,500,000	Federal Funds
	\$13,000,000	Private Funds

(7) Consequences of Not Funding:

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Without research Special Item funding to support these elite research leaders, UT Southwestern and Texas are highly vulnerable to their recruitment by states interested in developing their commercial medical business base. The loss of even one more National Academy member in the next two years would have a corresponding impact on technical talent and millions in outside grant funding brought to Texas. Moreover, with increasingly limited external grant funding sources, such as the NIH, attracting the best becomes even more critical for growing the research base in Texas, while competition becomes even more fierce, and institutions without independent sources will have an even harder time recruiting and retaining star researchers.

Funding to the Institute positions Texas well to be able to offer research support to attract and retain either current National Academy members or rising-star investigators who will collaborate with them. No other program in Texas can specifically target such a number of faculty of this recognized caliber, to ensure they remain in Texas, to further propel their research with the resources to build teams of collaborators, and to mentor the next generation of medical-science leaders in Texas. Such State investment in this caliber of scientists is essential for Texas to one day have a medical school that ranks in the top 10 in the nation, so that Texas' best students need not leave the state to attend a top school.

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Special Item: 3 **Institute for Innovations in Medical Technology**

(1) Year Special Item: 2002

(2) Mission of Special Item:

The mission of this Institute for Innovations in Medical Technology (IIMT) is to cultivate cutting-edge research with potential to develop into commercializable technologies, and to help transition them from discovery to patient care. This is being accomplished by developing and maintaining a rare collection of specialized "Core" Laboratory facilities that support such research affordably and efficiently, retaining an extraordinary concentration of innovative biomedical scientists on our faculty and recruiting rising star faculty to Texas, bringing millions in federal and private grants to Texas, and maintaining enhanced infrastructure and expert staff to facilitate commercialization and to attract vital biotechnology partners to North Texas.

(3) (a) Major Accomplishments to Date:

The Institute has provided critical infrastructure for early-stage research to identify drug targets and other treatments. To achieve its chief goal of transitioning technologies to patient care, IIMT to date has created 12 Core Labs, a rare collection of facilities providing the latest equipment and expertise necessary to support faculty research. Core Labs offer research services at marginal cost for use by all investigators, and by commercial partners housed in our new BioCenter, an incubator financed with tech transfer revenue. The cost to set up the Cores in individual labs or start-up companies would be prohibitive, but by making them widely available on a subsidized basis, many projects can tap into state-of-the-art technologies to make scientific breakthroughs. Access to the Cores has not only aided scientific discovery, it has made hundreds of UTSW researchers more competitive for grants, resulting in \$180 million brought to Texas since FY04. In addition, UTSW's Technology Development office has expanded. To date, 15 companies have been formed, raising >\$1.6 billion in financing; 391 discoveries have been licensed for development; and \$113 million in revenues has been generated. Most recently, three new companies were formed based on faculty research, raising in aggregate more than \$40 million: Spectral MD, Peloton Therapeutics, and Vitruvian BioMedical, developing devices for long-term bed-ridden patients and drugs for cancer and Alzheimer's Disease, respectively.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

With the Core Labs, North Texas is positioned to meet the needs of future biotech firms seeking to locate where state-of-the-art facilities are available. At UTSW in FY10 and 11 alone, 201 patents were filed, 59 patents were issued, and \$22 million in licensing revenue was received. More than 15 products are in clinical trials or pre-clinical toxicology studies. On this basis and track record, the Institute at UTSW anticipates launching additional biotechnology companies in Dallas over the next two years.

It is also expected that the Institute will continue to support research with its unique Core facilities, and to support technology transfer, yet support for this remarkably successful Institute will be commensurate with the reduced funds available. Research support available will continue to make hundreds of UT Southwestern investigators more competitive for grant funding, resulting in millions more in external funding coming to Texas. Such external funding not only enhances economic development in the short term by funding salaries and supplies for researchers, it also enhances economic development in the long term through scientific discoveries that form the basis for the high-tech industry. Together, research and technology transfer support will lead to groundbreaking development of findings, subsequent patents filing, and ultimately commercializable technologies that will improve treatments for patients in Texas and the world.

(4) Funding Source Prior to Receiving Special Item Funding:

Not Applicable

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(5) Formula Funding:

N/A

(6) Non-general Revenue Sources of Funding:

2012	\$21,670,187	Federal Funds
	\$ 7,744,048	Private Funds
2013	\$21,750,000	Federal Funds
	\$ 7,750,000	Private Funds
2014	\$21,750,000	Federal Funds
	\$ 7,750,000	Private Funds
2015	\$21,750,000	Federal Funds
	\$ 7,750,000	Private Funds

(7) Consequences of Not Funding:

When the Institute was assessed in 2008 by external scientific reviewers on behalf of THECB, it received the highest possible ratings with such comments as, “the Institute is an excellent source of education;” “the economic impact is on course to make significant impact for the Texas economy;” and “funding... should be continued.”

While IIMT capitalized on momentum built since 2002, the 26% reduction in funding for research special items in FY12-13 hinders research that would otherwise lead to the development of new biotechnologies and limits the crucial development of Core Labs to facilitate the transition from discovery to commercialization. Having access to the Core Labs has not only aided scientific discovery, it has made hundreds of UTSW researchers more competitive for grants, resulting in \$36M in funds brought to Texas in FY10-11.

On the whole, UTSW has the opportunity to create a significant commercialization center in Dallas. The BioCenter—an incubator to house industry partners and foster collaborations with UTSW faculty—holds promise for creating a critical mass for a biotech industry in Nth Texas. The Core Labs continue to identify and offer leading technologies to UTSW researchers and partners.

Without continued funding, not only will research that is already identifying drug candidates and other treatments be further impaired, but the promise of a biotech industry in N Texas becomes unfeasible.

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Special Item: 4 **Metroplex Comprehensive Medical Imaging Center**

(1) Year Special Item: 2006

(2) Mission of Special Item:

Modern imaging techniques permit exquisite views of both structure and function—from views of every atom in a protein molecule to functional magnetic resonance images of the neural activities that underlie complex behaviors in humans. With such amazing opportunities, the Imaging Center’s scientists and doctors are engaged in both the development of imaging technologies and their exploitation to understand and treat disease. The goals of the Center are to:

- Provide the only imaging center of its kind in the Southwest, allowing UT Southwestern researchers and collaborators to investigate molecular and cellular mechanisms of disease.
- Advance the diagnosis, treatment, and prevention of numerous debilitating diseases through the development and use of advanced medical imaging.
- Retain highly sought-after basic and clinical researchers and recruit rising star faculty to Texas.
- Bring millions in federal and private grants to Texas.

To achieve these goals, the Center at UT Southwestern encompasses a broad spectrum of imaging activities. The Advanced Imaging Research Center—established in collaboration with UT Dallas and UT Arlington—houses necessary state-of-the-art instruments and a variety of other imaging capabilities are encompassed in Core Labs. Ultimately, the unprecedented images and measurements of healthy and diseased tissue that modern imaging provides are crucial to developing more effective treatments for the sick and, eventually, preventive care to the well.

(3) (a) Major Accomplishments to Date:

Funding for the Center has accelerated existing research, enabled recruitment of more world-class faculty in other imaging-related fields, and made available to all faculty and collaborators on a per-use basis world-class imaging facilities. As a result, there is no other center in Texas and arguably in the U.S. that can match the combination of basic science strengths, clinicians seeking new insights into metabolic, neurologic, psychiatric and other diseases, and state-of-the-art equipment. The Center’s equipment and corresponding imaging expertise have stimulated funding on all three UT campuses in North Texas (UTSW, UTD, and UTA) and catalyzed many collaborative research and educational programs. One of the first CPRIT multi-investigator grants to develop novel cancer imaging technologies was awarded to 8 Center faculty with 2 scientists each from Texas A&M and MD Anderson. This substantial award was made possible only by the availability of the Center’s unique imaging equipment and faculty expertise not found elsewhere in Texas. The Green Fellows program which brings 20 of UTD’s brightest undergraduate science/engineering students to UTSW each spring semester for a concentrated research effort continues to thrive. New funding in the imaging sciences has steadily increased since the Center was established, totaling \$51M in FY10-11. Center faculty have secured significant funds from NIH (a large-scale center grant, a collaboration with Duke, plus many individual awards).

(3) (b) Major Accomplishments Expected During the Next 2 Years:

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No other Imaging Center in Texas and arguably in the U.S. can match the combination of basic science strengths, clinicians seeking new insights into metabolic, neurologic, psychiatric, and other diseases, and state-of-the-art equipment. The Center includes research-dedicated 3T and 7T human and animal MRIs, analytical NMR and small animal PET systems, optical imaging, and in-house radiochemistry and imaging agent development. The uncommon close proximity of the human and animal research labs to UTSW's clinical facilities aids progress. Visitors often remark on the uniqueness and breadth of Center capabilities. Advanced imaging is critical to the future of Texas, since the far-reaching impact of the new techniques means that only institutions with world-class imaging facilities and expertise will claim top-tier status in medical research. In the next two years, the Center plans to install a cyclotron to produce PET imaging isotopes that will catalyze development of novel metabolic tracers for improved imaging of cancer, metabolic diseases such as diabetes, and diseases of the aging brain such as Alzheimer's. A new graduate program in Biomedical & Molecular Imaging will be available to students at the three North Texas UT campuses beginning September 2013. These efforts will enable UTSW to improve diagnosis and treatment for patients throughout Texas, to leverage State investment to bring in more millions in grants, and to advance in its quest to claim Top 10 status.

(4) Funding Source Prior to Receiving Special Item Funding:

Not Applicable

(5) Formula Funding:

N/A

(6) Non-general Revenue Sources of Funding:

2012	\$25,839,413	Federal Funds
	\$11,076,138	Private Funds
2013	\$26,000,000	Federal Funds
	\$11,250,000	Private Funds
2014	\$26,000,000	Federal Funds
	\$11,250,000	Private Funds
2015	\$26,000,000	Federal Funds
	\$11,250,000	Private Funds

(7) Consequences of Not Funding:

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When the Center was assessed in 2008 by external scientific reviewers on behalf of THECB, it received the highest possible ratings with such comments as, "Special item funding... should be continued and should be a state priority" and "it is especially important to continue supporting this effort."

The operation of this unique facility housing costly state-of-the-art equipment requires substantial support for the engineers, staff, and physicists that operate it. Retention and recruitment of world-class faculty to continue to position Texas as a leader in imaging science demands such infrastructure. Without support, the facility could not be maintained, world-class faculty could not be retained and rising stars could not be recruited. Funding is vital for economic development, production of a highly-trained workforce to develop imaging technologies in Texas, and research collaboration among the three North Texas UT institutions.

The 26% reduction to research Special Items in FY12-13 already has hindered vital support for this Center. The opportunity cost of not funding or further reductions for this facility and this expertise would be in the loss of scientific discovery and hundreds of millions in future external grant funding. Funding enables UTSW to improve diagnosis and treatment for patients throughout Texas, to leverage State investment to bring in even more millions in grants, and to advance in its quest to soon claim Texas' first Top 10 university ranking.

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Special Item: 5 **Regional Burn Care Center**

(1) Year Special Item: 1978

(2) Mission of Special Item:

The Regional Burn Center's mission is to provide excellent comprehensive acute burn, as well as rehabilitative care and education, and banked organs and tissues for clinical transplant for adult and pediatric patients statewide. Banked skin was even utilized to save lives in Washington DC in the aftermath of the 9-11 Pentagon disaster. The Center is the only American Burn Association (ABA) and American College of Surgeons (ACS) verified Burn Center in North Texas, providing a vital designated resource for disaster management of burn trauma.

(3) (a) Major Accomplishments to Date:

The center has forged significant improvements in its education, resuscitation, research and prevention programs, and in its patient care in burn trauma medicine. Caring for over 600 burn patients annually (644 in 2012), a third of whom are children, the Center has developed improvements in burn care that have reduced the average in-hospital length of stay from 1.7 days to under 1 day per percent body area burned since 1990. In addition, the average burn survival rate is approximately 90% for burns covering 50% of the body (up from 20% in 1970). These improvements are due to many factors, most significantly developments supported by State appropriations. Advancements in resuscitation, surgical intervention, metabolic support, and the use of banked skin to name a few have all been important in the improved outcomes experienced in our Burn Center. Equally important, the center serves as a regional and statewide resource for teaching and referral for the latest techniques in burn care and prevention. Furthermore, leveraging of funding for this program has resulted in national recognition and a coveted burn center grant from the NIH.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

The center combines emergency care, in-hospital treatment of acute pediatric and adult burns, as well as reconstructive surgery and rehabilitation to meet UTSW's mission to provide the best comprehensive patient care. With its renowned clinical research, the Center also serves to advance the goals of medical care, improved patient survival and morbidity. The banking of human skin has added greatly to the pursuit and realizations of this goal. Technological developments for skin have led to the extension of other bankable tissue needs for a wide variety of medical problems in orthopedic, neuro, and oral surgery, ophthalmologic and trauma patients.

In addition, every year residents and medical students as well as professional health students, faculty and other advanced personnel are trained in clinical and rehabilitative burn treatment and in the use of homologous tissue and transplants.

(4) Funding Source Prior to Receiving Special Item Funding:

Limited funding from extramural granting agencies

(5) Formula Funding:

N/A

(6) Non-general Revenue Sources of Funding:

2012 \$10,000 Federal Funds

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	\$0	Private Funds
2013	\$10,000	Federal Funds
	\$0	Private Funds
2014	\$10,000	Federal Funds
	\$0	Private Funds
2015	\$10,000	Federal Funds
	\$0	Private Funds

(7) Consequences of Not Funding:

As the only American Burn Association (ABA) and American College of Surgeons (ACS)-verified Burn Center in North Texas, the curtailment of this program would seriously hamper the continuation of services to burn patients and health care professionals in the region, and delay the development and implementation of regional disaster management strategies.

State funding has furthered the relationship between care delivery, teaching, and innovative research, allowing these programs to contribute to medical care statewide. Reduction in funding would seriously hinder these efforts.

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Special Item: 6 **Center for Treatment and Research on Sickle Cell Disease**

(1) Year Special Item: 2006

(2) Mission of Special Item:

Sickle cell disease, the most serious disorder in the United States resulting from a single gene mutation, is most prevalent in persons of African descent. The condition causes excruciating pain, organ damage, and premature death in children and adults. There is a pressing need to better understand the biology of the disease and to translate scientific discovery into better treatments and eventually a cure. UT Southwestern's Comprehensive Sickle Cell Center has made dramatic progress in clinical research which has brought improved treatments and set the stage for future scientific discoveries. With continuing added support from this State Special Item, UT Southwestern's mission is to maintain and build upon its world class Comprehensive Sickle Cell Center focused on the following: research leading to curative treatments, development and refinement of new and improved therapies to control disease complications, and marked expansion of treatment clinics for children and adults in order to improve the length and quality of life. The Center has been and plans to continue to be recognized as one of the world's best.

(3) (a) Major Accomplishments to Date:

Tremendous progress has been made at UTSW in fundamental research to find new techniques to repair the genetic mutations involved in sickle cell. UTSW researchers are internationally known for their seminal study, the Dallas Newborn Cohort, describing outcomes of the world's largest group of children with sickle cell disease diagnosed at birth since 1983 and followed continually in UTSW's clinics and hospitals. The complications, treatments, and successful outcomes of these patients have been described in two key scientific publications in 2004 and 2010 that are among the most highly cited in the world. Over 100 publications in major scientific journals have resulted from the Center's research, focused on new treatments for the disease, prediction of disease severity, and studying mechanisms of stroke, a common complication in affected children, and how best to diagnose it and even prevent it. This work includes unique methods to study oxygen levels in the brain and blood of affected children.

Such advances have resulted in UTSW's selection to lead an elite international research initiative endorsed by the United Nations and to serve as co-chair on an NIH panel to develop sickle cell treatment guidelines to be used by primary care physicians. The Center continues to expand its clinics and a major new initiative to care for and conduct research involving adult patients throughout North Texas. The number of pediatric and adult patients now followed in the Center numbers 1,000.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

In 2008, the prior NIH-designated Comprehensive Sickle Cell Centers were replaced by a smaller Basic and Translational Research Program through a competitive grant process, with UT Southwestern being one of only five of the original comprehensive sickle cell center institutions chosen in this successor program. UT Southwestern is also participating in six other NIH-supported multi-center clinical research studies and has been a leader in each of them. A major program accomplishment has been the recent recruitment of a young sickle cell specialist (one of few in the nation) who will focus full time on patient care and research in both children and adults. Over 20 research projects are currently being conducted in the Center, with plans to expand fundamental research as well, aimed at better understand the sickling process and to eventually employ genetic testing and treatment to cure this debilitating disorder.

(4) Funding Source Prior to Receiving Special Item Funding:

Not Applicable

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(5) Formula Funding:

N/A

(6) Non-general Revenue Sources of Funding:

2012	\$1,337,274	Federal Funds
	\$1,009,282	Private Funds
2013	\$1,350,000	Federal Funds
	\$1,025,000	Private Funds
2014	\$1,350,000	Federal Funds
	\$1,025,000	Private Funds
2015	\$1,350,000	Federal Funds
	\$1,025,000	Private Funds

(7) Consequences of Not Funding:

Sickle cell disease, one of the most common and devastating conditions affecting African Americans, is a genetic disorder resulting in the production of abnormal red blood cells that are unable to carry oxygen normally. The condition causes severe pain, diminished IQ, severe organ damage (especially involving lungs, kidneys, and heart) and early death (often in young adulthood). Despite dramatic progress in recent years, it remains a disabling condition. All out effort is needed to find a cure. A reduction in State support will seriously hinder the Center's continued efforts to serve as an international Center of Excellence to mount its broad attack on sickle cell disease, ranging from basic molecular genetics research to the development and refinement of new therapies. Moreover, State funding is essential for UT Southwestern to remain well positioned nationally and internationally to receive additional external support and continue its track record in groundbreaking discoveries and successful efforts to offer specialized care for these patients.

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Special Item: 7 **Science Teacher Access to Resources at UT Southwestern (STARS)**

(1) Year Special Item: 1994

(2) Mission of Special Item:

The STARS program is dedicated to maintaining a robust educational partnership between UTSW and secondary teachers, and providing programs for bright secondary school students. STARS has two goals: to improve science education in the North Texas area and beyond, and to increase the interest and enthusiasm among bright secondary school students to pursue careers in STEM fields, especially as they impact the future of biomedicine.

(3) (a) Major Accomplishments to Date:

STARS has developed free educational outreach and professional development services for science teachers, as well as paid summer research and other opportunities for secondary school students. Since its inception, STARS has offered services to over 7800 teachers from 4900 schools. An estimated 39,000 students have been impacted by teacher and direct student participation. In the last two years there has been spectacular growth, with teacher participation increasing 64%, and student participation increasing 80%.

Several core programs have been staples in the STARS repertoire for many years. These include a Basic Science Symposium and In-services program, Summer Research Programs for students and teachers, and customized Medical Center Tours. New programs in the past few years include an Exploring Post for secondary school students to explore careers in biomedicine, annual Women in Science and Medicine workshops, and UTSW hosting annual district science and engineering fairs for the Dallas ISD and Uplift Education (a charter district serving a disadvantaged minority student population at several Dallas area sites). In the past several years 100% of students in the Summer Research Program have graduated from high school and gone on to prepare for careers in health-and science- related fields.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

Demand of student and teachers for more STARS activities is higher than ever. 546 students applied in 2012 for the Summer Research Program, yet we could only accept 41. We have recently been successful in obtaining funds from resource-rich schools and districts to support their students in summer research, but it is proving more difficult to fund students from more needy backgrounds in Dallas and neighboring urban public school districts, such as Mesquite, Arlington and Ft. Worth. Registration at many of the science symposia must be capped at 250 due to lack of resources. There is demand to increase teacher training lab exercises from only biology into chemistry and physics. Continued funding will allow STARS to maintain current extensive programs.

New initiatives include websites to distribute resources to teachers, including original video animations of basic concepts of biology, already sustaining 30,000 downloads, and free virtual instruments (with lab activities) on the web such as the virtual microscope and spectrophotometer.

By developing scientifically strong future students to come to UTSW from across Texas, STARS promotes a stronger academic population that in turn helps to keep UTSW in top standing among medical institutions nationwide. Strong support from the state allows us to continue to support the vast growth and high demand of all STARS initiatives and, in particular, maintain summer research positions for the brightest and most underserved students.

(4) Funding Source Prior to Receiving Special Item Funding:

Not Applicable

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(5) Formula Funding:

N/A

(6) Non-general Revenue Sources of Funding:

2012 \$ 29,532 Federal Funds
\$219,620 Private Funds

2013 \$ 30,000 Federal Funds
\$225,000 Private Funds

2014 \$ 30,000 Federal Funds
\$225,000 Private Funds

2015 \$ 30,000 Federal Funds
\$225,000 Private Funds

(7) Consequences of Not Funding:

State funding is essential for STARS core programming and new initiatives. It has allowed the leveraging of new and expanded programs with external grants. One example is a 5-year grant, expiring in 2012, to train teachers and students from lowest-performing Dallas ISD schools, as well as the building of the uniquely effective Science Suitcases (portable demonstrations of scientific principles) and the virtual instruments described above, which have proven critical aids for teaching in low-income schools where real instruments are too expensive to purchase and maintain. STARS has shown that students enrolled in this program have increased their biology class final grades by an average of over 8 points, compared to matched students not participating (from 75% to 83%, for example).

Continued State funding will allow STARS to expand such programs to include even more teachers and students. Without funding, local science educators and UTSW faculty would lose the opportunity and inherent potential in partnering in the educational process of science. Much knowledge would not be shared and would never serve to spark the interest of our future scientists who are currently secondary school students.

State funds are more important than ever to maintain core STARS programming. With the current economic climate, many public, private and industrial outreach opportunities on which STARS has depended for expansion of core programming have contracted or disappeared.

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Special Item: 8 Institutional Enhancement

(1) Year Special Item: 2000

(2) Mission of Special Item:

Institutional Enhancement funding plays a significant role in financing the core missions of all Health Related Institutions by providing a base level of funding for services and programs. Institutional Enhancement funding helps support leading-edge and innovative programs in graduate research education not otherwise supported by formula funding. The purpose of Institutional Enhancement at UT Southwestern is to help provide the highest quality education in the prevention, diagnosis, and treatment of disease to our medical students.

(3) (a) Major Accomplishments to Date:

Institutional Enhancement support has contributed to maintaining the highest standard of excellence in myriad clinical programs. In the recently-released 2012-13 U.S. News & World Report's America's Best Hospitals, UT Southwestern Medical Center is nationally ranked or recognized in 12 specialty-care areas. This makes UT Southwestern one of two highest ranking health care providers in North Texas, and among the top 5 ranked hospitals in Texas. In addition, a new Masters of Clinical Science degree program has been implemented for M.D. students who wish to increase their knowledge of clinical research, in order to help more quickly translate basic research into more effective patient therapies.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

UT Southwestern will continue to expand and revamp existing clinical programs and develop new clinical programs to sustain the quality of our medical education. Major objectives for the school are the integration and expansion of programs in the basic and clinical neurosciences, including a planned Neurosciences Institute focused on the ever-increasing cognitive diseases of the aging brain, to occupy former university hospital facilities when our new hospital opens in 2014. UT Southwestern will also continue growing its programs in clinical investigation, including epidemiology, Biostatistics, and clinical trials along with the continued development of new programs in international health. While the total extent and costs of these programs continues to be defined, student participation will require additional State support.

(4) Funding Source Prior to Receiving Special Item Funding:

Not Applicable

(5) Formula Funding:

N/A

(6) Non-general Revenue Sources of Funding:

2012	\$718,012	Federal Funds
	\$224,304	Private Funds
2013	\$725,000	Federal Funds
	\$225,000	Private Funds

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2014 \$725,000 Federal Funds
\$225,000 Private Funds

2015 \$725,000 Federal Funds
\$225,000 Private Funds

(7) Consequences of Not Funding:

The highest quality medical education at UT Southwestern is supported through Institutional Enhancement. An important component of its medical education is accomplished for ~450 students in the third and fourth years of medical school when they rotate through the many clinical rotations offered. Medical students participate first hand in patient management, learning how to apply the information they learned in the first two years of medical school, and acquiring new knowledge. The excellence of these clinical programs is one of the reasons UTSW is highly regarded as a medical school, and is sought after by the most qualified medical school applicants from across Texas and beyond.

In the past, programs such as oncology and clinical epidemiology have been targets for development to support excellence in medical education. UTSW must remain constantly vigilant to identify new clinical programs that must be developed or expanded to maintain our cutting-edge medical education. However, as all funding sources contract, established primary care programs that are equally essential to medical education, such as Family Practice and Internal Medicine, are now also supported with these funds.

Any reduction would thus result in severe deterioration of myriad clinical programs, lowering the standard of excellence and quality of our medical teaching programs, and result in declines in the level of services that we have been able to deliver to students.

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Special Item: 9 **Center for Obesity, Diabetes, and Metabolism Research**

(1) Year Special Item: 2008

(2) Mission of Special Item:

Since it was founded in 2007, the interdisciplinary Center for Obesity, Diabetes and Metabolism Research has become widely recognized as the top obesity center in the world and uniquely positioned to tackle a medical crisis that costs Texas \$10 billion annually and continues to spiral out of control. The trends in obesity and related diseases are frightening, with the percent of overweight Texans increasing from 43% to 63% in just 15 years. What was once unheard of—Type II diabetes occurring in children—is now common, and obesity dramatically increases not only the risk of diabetes but also heart disease, kidney failure, stroke, high blood pressure, respiratory problems and other chronic conditions. UT Southwestern’s Obesity Center is committed to developing novel treatments for the prevention and treatment of obesity, to continued outreach to thousands of Dallas ISD elementary students to provide early intervention and an effective model for Texas, and to ensuring significant benefit to Texas from millions in external grant funding secured and eventual cost savings and revenue possible from breakthrough treatments.

(3) (a) Major Accomplishments to Date:

In the short time since it was funded, dozens of seminal discoveries by Center researchers have changed the way we think about how people become obese, created new paradigms for the development of treatments, and appeared in 200 news outlets worldwide. Below are just 2 examples of over 65 pivotal discoveries:
-A novel approach to control Type I Diabetes without insulin for weeks at a time was discovered by a National Academy member. This treatment is now in human trials and has received national acclaim. If effective, it will both greatly enhance quality of life and save Texans millions per year.
-Two Nobelists discovered how a hormone tells the brain to be hungry, explaining why some people need more will power than others to remain thin. Drugs to block the mechanism are being pursued by drug companies to effectively curb hunger. In the same way that the discovery of the mechanism behind cholesterol control at UTSW led to statin drugs such as Lipitor, this discovery holds promise as an effective appetite suppressant that can change the course of the obesity epidemic.

Center researchers have also secured a remarkable \$154 million in external research funds brought to Texas since 2008. Finally, UTSW has also expanded obesity prevention outreach to children. Using a new interactive program, 223 medical and nutrition students visited >60 schools in Dallas ISD, reaching >7,500 elementary students.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

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UT Southwestern's Center for Obesity, Diabetes, and Metabolism Research is uniquely positioned, compared to all other medical centers in the country, to tackle this national crisis that promises to cost Texas alone billions per year. With sufficient support, the preeminent team assembled at UTSW can continue its astounding pace of discovery and build on the great strides already made in understanding the fundamental causes and developing treatments. More groundbreaking advances and effective treatments can be expected from continuing research on other recent pivotal findings, including:

- Landmark discovery of estrogen's role in metabolism, with promise for a novel way to control weight in postmenopausal women that avoids known risks such as breast cancer and stroke from conventional hormone replacement therapies,
- Demonstrated for the first time that the heart can regulate energy balance throughout the body, opening up an entirely novel area of investigation that can lead to more effective treatments for obesity, diabetes and heart disease.

The Center also expects to remain highly successful at leveraging State Special Item funds, capitalizing on the remarkable \$154 million in outside grants secured since 2008. Additional support would help seed more research from this stellar large team, promising to reduce obesity and its costs and bring even more outside grant dollars into Texas' economy.

(4) Funding Source Prior to Receiving Special Item Funding:

Previously Funded with a NIH Planning Grant of \$3M over 3 years.

(5) Formula Funding:

N/A

(6) Non-general Revenue Sources of Funding:

2012	\$ 19,063,415	Federal Funds
	\$ 5,510,287	Private Funds
2013	\$ 19,100,000	Federal Funds
	\$ 5,550,000	Private Funds
2014	\$ 19,100,000	Federal Funds
	\$ 5,550,000	Private Funds
2015	\$ 19,100,000	Federal Funds
	\$ 5,550,000	Private Funds

(7) Consequences of Not Funding:

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The opportunity cost of not funding this Center would be enormous. Unless it is halted, the epidemic of obesity and its related diseases will cost Texas hundreds of billions of dollars in the future, and the preeminent team assembled at UT Southwestern is already making great strides in understanding the fundamental causes and developing highly-effective interventions. This funding has facilitated the recruitment and retainment of some of the most prestigious obesity and metabolism experts in the world. Furthermore, the research labs supported by this funding will leverage the funding many-fold in the future. Continuing the stature of this Center as one of world's preeminent research centers in this field will take continued seed funding that this Special Item provides. Not funding this Center would not only cost the state many millions of dollars in grant funding in the near term, it will put at risk a valuable Texas resource. Most importantly, the opportunity cost of not realizing future discoveries may cost the State billions of dollars per year in the future that might otherwise be saved from treatments resulting from Center research.
