**Pediatric Hospital Medicine**

The Division of Pediatric Hospital Medicine (PHM) plays a vital role in caring of hospitalized children at Children’s Medical Center Dallas. Our **mission** is to provide the highest quality of care to hospitalized children in a safe and family-centered care model. Our **vision** is to be among the top-10 pediatric hospital medicine divisions with excellent reputation and world class programs for patient care, training and clinical research.

In the year 2023, PHM experienced rapid GROWTH! We grew from 26 faculty to 43 faculty. This included 12 categorical PHM faculty, 4 Med/Peds. PHM faculty and faculty with both PHM and Palliative care fellowship training. This growth increased the number of fellowship trained faculty from one to seven. 75% of faculty are PHM board eligible and 22 of them are PHM Board certified.

The process of expansion and growth led to the creation of a divisional advisory committee. This committee that comprised of junior, mid and senior faculty helped develop a strong recruitment and onboarding program. The onboarding program included a 6-8 week clinical onboarding program and a longitudinal new faculty development program with peer mentoring to support all new faculty.

Divisional growth has allowed to expand clinical, education and health services research missions. Clinically, new service lines were added to increase both the capacity and efficiency model. To improve efficiency, an admittor and swing service was started to facilitate admission/discharges to optimize patient flow. The admittor/swing services reduce interruptions for primary team so they can care for their patients without disruption due to pages/calls for new admissions. Additionally, a 16 bed intermediate care unit (IMCU)- a step-up/step-down unit was started to care for hospitalized children who are too sick to be on general wards but not sick enough to be in the intensive care unit. Lastly, hospital capacity constraints and demands led to start of a observation unit in the Emergency Room staffed and led by PHM faculty, a model unique to our health system.

Faculty meet every Wednesday afternoon to review and discuss all admissions through Moderated sessions during WHIP (Weekly Hospitalists Intake Presentations). These discussions allow for evidence-based practice, group consensus where evidence is lacking and guidance on challenging cases. WHIP Moderators are selected through open call and are astute clinicians with collaborative leadership skills to facilitate team discussions. To ensure high quality and safe care, division implemented a safety program to reduce emergent transfers to ICUs by increasing facilitate controlled transfers through early recognition of clinical deterioration. This project was implemented in collaboration with ICUs and nursing leaders and has been highly successful with >80% reduction in emergent transfers.

Fellowship program recruited its second class, Dr.Ben Masserano and Averi Wilson. Dr.Wilson is persuing a combined PHM and Clinical Informatics fellowship. Starting a fellowship program has significantly lifted the academic footprint of the division. In 2023, all four fellows presented academic work through national meetings and the fellowship program went through its first ACGME site visit in March 2023.

Division’s growth and expansion is leading to development of a robust leadership structure. Dr.Judy Lee’s role was expanded from Associate Director of Clinical Operations to Medical Director of Clinical Operations. Through open call, Drs. Amee Patel accepted a position as the Medical Director of Step Down Unit and Drs. Kelli Martinez and Lasya Challa accepted Associate Program Director Positions. Additionally, this year seven of PHM faculty were promoted to Associate Professor.

Division’s research foot print is growing with health services research academy, a collaborative with Children’s Hospital Association that provides faculty with database and statistical support. Interested faculty meet every two weeks to form peer groups for collaborative research. Members of other division and national content experts are invited based on project topic. Thus far, six projects have been completed with 4 publications, over 10 national presentations. Additionally, local clinical and QI research iss beginning to grow.
Faculty

Division has forty three faculty. NEW faculty include:

**Abiara “Vanessa” Agwu, M.D.**
Assistant Professor

- **B.S.**, Neurobiology
  University of Texas at Austin, Austin, TX 2011
- **M.D.**
  University of Texas Health Science Center, Houston, TX, 2015
**Postdoctoral Training**
- Residency, Pediatrics
  University of Texas Health Science Center, Houston, TX, 2016 – 2019
- Fellowship, Pediatrics Hospital Medicine
  Phoenix Children's Hospital, Phoenix, AZ, 2020 – 2022
**Interests:** Clinical operations, evidence-based practice

**Andrea Chang, M.D.**
Clinical Instructor

- **B.S.**, Human Biology
  University of Texas at Austin, TX, 2014
- **M.D.**
  Texas Tech University Health Sciences Center, Lubbock, TX, 2019
**Postdoctoral Training**
- Residency, Pediatrics
  Phoenix Children's Hospital, Phoenix, AZ, 2019 – 2022
**Interests:** Education, Evidence-based practice, Teaching

**Caleb Cook, M.D.**
Assistant Professor

- **B.A.**, Biology
  Austin College, Sherman, TX, 2010
- **M.D.**
  University of Texas Health Science Center, Houston, TX, 2014
**Postdoctoral Training**
- Residency, Pediatrics
  Texas Tech University Health Science Center, Lubbock, TX, 2014 – 2017
- Fellowship, Pediatric Hospital Medicine
  Texas Tech University Health Science Center, Lubbock, TX, 2017 – 2018
**Interests:** Teaching and education, family-centered rounds, evidence-based practice
Anum Dadwani, M.D.
Assistant Professor

B.S., Biology
Baylor University, Waco, TX, 2012

M.D.
University of Texas Health Science Center at San Antonio, San Antonio, TX, 2017

Postdoctoral Training
Residency, Pediatrics
Children’s Medical Center/UT Southwestern, Dallas, TX, 2017 – 2020
Fellowship, Pediatric Hospital Medicine
Children’s Hospital/Baylor College of Medicine, San Antonio, TX, 2020 – 2022

Interests: Clinical operations, evidence-based practice, QI

Aishwarya Devarakonda, M.D.
Clinical Assistant Professor

B.S., Neuroscience
University of Texas at Dallas, Richardson, TX, 2013

M.D.
Texas A&M University College of Medicine, College Station, TX, 2017

Postdoctoral Training
Residency, Pediatrics
Phoenix Children’s Hospital/Maricopa Medical Center, Phoenix, AZ, 2017 – 2020
Fellowship, Pediatric Hospital Medicine
Texas Tech University Health Sciences Center, Lubbock, TX, 2020 – 2022

Interests: Teaching and education, evidence-based practice, fellowship

Christine Lee, M.D.
Clinical Instructor

B.A., Chemistry
Emory University, Atlanta, GA, 2015

M.D.
Morehouse School of Medicine, Atlanta, GA, 2019

Postdoctoral Training
Residency, Pediatrics
University of Florica College of Medicine, Gainsville, FL, 2019 – 2022

Interests: Teaching, Simulation, Evidence based practice

Kelli Martinez, M.D.
Assistant Professor

B.S., Biomedical Engineering
Texas A&M University, College Station, TX, 2012

M.D.
University of Texas Medical Branch, Galveston, TX, 2017

Postdoctoral Training
Residency, Pediatrics
Dell Medical School/University of Texas at Austin, Austin, TX, 2017 – 2020
Fellowship, Pediatric Hospital Medicine
Dell Medical School/University of Texas at Austin, Austin, TX, 2020 – 2022

Interests: Fellowship administration, teaching, evidence-based practice
Mekam Okoye, M.D., M.P.H.
Assistant Professor

M.D.
University of Nigeria, Enugu, Nigeria, 2010

M.P.H.
John Hopkins Bloomberg School of Public Health, Baltimore, MD, 2013

Postdoctoral Training
Residency, Pediatrics
Driscoll Children’s Hospital/Texas A&M College of Medicine, 2014 – 2017

Interests: Clinical practice, evidence-based practice

Madeline Rippstein, M.D.
Clinical Instructor

B.S., Microbiology
Brigham Young University, Provo, UT, 2015

M.D.
Baylor College of Medicine, Houston, TX, 2019

Postdoctoral Training
Residency, Pediatrics
University of Utah, Salt Lake City, UT, 2019 – 2022

Interests: Clinical practice, evidence-based medicine, clinical protocol

Ankita Tewari Gupta, M.D.
Clinical Instructor

B.S., Human Biology
University of Texas at Austin, Austin, TX, 2014

M.D.
McGovern Medical School at UTHealth, Houston, TX, 2018

Postdoctoral Training
Residency, Pediatrics
Children’s Medical Center/UT Southwestern, Dallas, TX, 2018 – 2021

Interests: Evidence-based practice, QI, Clinical research, leadership

Afia Twumasi, M.D.
Clinical Instructor

B.S., Psychology
University of Texas at Austin, Austin, TX, 2014

M.D.
University of Texas Medical Branch School of Medicine, Galveston, TX, 2018

Postdoctoral Training
Residency, Pediatrics
Washington University-St. Louis Children’s Hospital, St. Louis, MO, 2018 – 2021

Interests: Education, Teaching, Simulation, Leadership
Caryn VandenBerg, M.D.
Assistant Professor

B.A., Biology
Providence Christian College, Pasadena, CA, 2009

M.D.
Wayne State University School of Medicine, Detroit, MI, 2016

Postdoctoral Training
Residency, Pediatrics
Helen DeVos Children’s Hospital, Grand Rapids, MI, 2016 – 2019
Fellowship, Pediatric Hospital Medicine
Ann & Robert H. Lurie Children’s Hospital of Chicago, Chicago, IL, 2020-2022

Interests: Teaching, Education, Evidence-based practice

Grace Slater

All NEW Med/Peds Hospitalists and Grace Slater (hire date March 2023)

New Faculty Orientation and Division’s Welcome

Above: Faculty getting oriented to the hospital
Below: Division’s social event for new faculty

Honors / Awards
Faculty promotions: Drs. Amit Mehta, Kathleen Vandiver, Jorge Bezerra-Department Chief, Phuong Nguyen, Ami Waters, Judy Lee and Eron Linver (not pictured: Dr. Clifford Chen) were promoted to Associate Professor.

Invited Lectures

Clifford Chen

- Pediatric Grand Rounds, Cook’s Childrens Hospital, Virtual, Ft. Worth, TX, 2022
  - “Understanding the AAP’s Clinical Practice Guideline for Evaluation and Management of the Well-Appearing Febrile Infant 8 to 60 Days Old”

Vineeta Mittal

- Fellows Lecture, Stanford Pediatric Hospital Medicine, Stanford, CA, 2022
  - “Developing you networking skills and personal brand management”
Katherine Johnson

- Millman Care Guidelines: Utilization Management and Physician Advisor Program

Vineeta Mittal

- Advance-PHM Fellowship Lecture, EVOLVE Fellowship for Equity
  - “Understanding Power and Political dynamics and developing your Influence”

Erika Ondrasek

- Texas Pediatric Society, Galveston, TX, September 2022
  - “Evaluation and Management of the Well-Appearing Febrile Neonate: A Review”

Conference Presentations

Pediatric Academic Societies, Denver, CO, April 2022

Francis JKR, Gribbons M, DeSilva N, Francis J, Jetelina K, Rosenthal S, Tiro JA.

Poster Presentation, “Cost Consciousness and Accuracy Among Hospitalists at Children’s Hospital in the United States”

Poster Presentation, “Pediatric Rhabdomyolysis and Associated Renal Failure: A 10-year Population-Based Study”

Oral Presentation, “Neighborhood Opportunity and Rehospitalization for Common Diagnoses at U.S. Children’s Hospitals”

McBride K, Nesiama J, Reisch J, Solomon C, Badawy M.
Poster Presentation, “Randomized Controlled Trial Assessing the Utility of Video Physical Exam During ED to Inpatient Handoff for Patients with Bronchiolitis Admitted on Heated High Flow Nasal Cannula”

Association of Pediatric Program Directors Meeting, San Diego, CA, May 2022

Poster Presentation, “Sustained Reduction in Work Hour Violations after X+Y Scheduling”

Poster Presentation, “As X+Y Scheduling Expands, Resident Perceptions Remain High”

Poster Presentation, “Faculty Perceive Significant Benefits of X+Y Scheduling at 12 Month Follow Up”

IDWeek 2022 (Infectious Disease), Washington, DC, October 2022
Clinical Practice

Division’s clinical practice is based at Children’s Medical Center Dallas since July 2020. Children’s Medical Center Dallas is licensed for 487 beds and is among the top-10 Children’s hospitals across US. Children’s Health System (CHST) is the main referral center for north Texas, east Texas, southern Oklahoma, and northern Louisiana. Division faculty care for 11,000 admissions per year and 30% of all hospitalized children at Dallas campus (110 beds/day). Approximately 20% of admissions are direct admission from pediatricians’ offices or are referrals from regional Emergency Departments. The daily patient census varies by season from 80-110 patients/day.

With expansion, services were added to build both capacity and an efficiency model. Capacity was increased by adding 16 bed Intermediate Care Unit/Silver Service and a 12-bed solo service. Efficiency was increased by adding admitter, swing and a 7-month long demand response team which was subsequently transitioned to an annual solo service due to loss of a 5-month resident covered surge service (Brown).

PHM Service Lines

<table>
<thead>
<tr>
<th>Service Lines</th>
<th>Census (max)</th>
<th>2019 encounters</th>
<th>2020 encounters</th>
<th>2021 encounters</th>
<th>2022 Service changes/max. census</th>
<th>2022 encounters</th>
</tr>
</thead>
<tbody>
<tr>
<td>PHM total admissions</td>
<td>10,174</td>
<td></td>
<td></td>
<td></td>
<td>11,894</td>
<td></td>
</tr>
<tr>
<td>Teaching-Red</td>
<td>20</td>
<td>2068</td>
<td>1418</td>
<td>2245</td>
<td>Red/16</td>
<td>1,998</td>
</tr>
<tr>
<td>Teaching-Green</td>
<td>20</td>
<td>1979</td>
<td>1524</td>
<td>2257</td>
<td>Green/16</td>
<td>2,168</td>
</tr>
<tr>
<td>Teaching-Blue</td>
<td>20</td>
<td>1505</td>
<td>1003</td>
<td>1515</td>
<td>Blue 16</td>
<td>1,550</td>
</tr>
<tr>
<td>Teaching-Brown</td>
<td>18</td>
<td>738</td>
<td>716</td>
<td>708</td>
<td>Purple/12</td>
<td>1,293</td>
</tr>
<tr>
<td>Purple-Solo</td>
<td>12</td>
<td>997</td>
<td>621</td>
<td>1098</td>
<td>Yellow/10</td>
<td>1,011</td>
</tr>
<tr>
<td>Yellow-Solo</td>
<td>10</td>
<td>971</td>
<td>678</td>
<td>1070</td>
<td>Pink/12</td>
<td>1,361</td>
</tr>
<tr>
<td>%CMC Dallas admissions</td>
<td>37%</td>
<td>35%</td>
<td>37%</td>
<td>Orange/12</td>
<td>976</td>
<td></td>
</tr>
<tr>
<td>Admission Source</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ED/Direct</td>
<td>77%/22%</td>
<td>76%/24%</td>
<td>75%/25%</td>
<td>Silver A 8</td>
<td>78</td>
<td></td>
</tr>
<tr>
<td>LOS Inpatient days)</td>
<td>5.5</td>
<td>5.6</td>
<td>4.94</td>
<td>Silver B 8</td>
<td>100</td>
<td></td>
</tr>
<tr>
<td>LOS Observation (days)</td>
<td>1.37</td>
<td>1.3</td>
<td>1.3</td>
<td>LOS inpatient days</td>
<td>4.84</td>
<td></td>
</tr>
<tr>
<td>7-day all cause readmission rate</td>
<td>2.5%</td>
<td>2.2%</td>
<td></td>
<td>LOS observation days</td>
<td>1.34</td>
<td></td>
</tr>
</tbody>
</table>
Observation Unit

Was started to meet the high surge volume of patients in 2022 and limited bed capacity in the hospital, a 12-bed observation unit was started in ED while the hospital was in the HIECS structure and subsequently as the hospital went out of HEICS structure, a more formal criteria based on CMS/InterQual criteria were implemented to keep appropriate patients and this led to LOS<48 hours starting April 2023.

Safety Program – MET vs. Controlled Transfers

To improve safety of patients on the wards a new program aimed at identifying emergent transfers early was implemented. This allowed teams to prevent unnecessary overuse of METs (Medical Emergency Teams) and transfer patients to ICUs when clinical trajectory suggested clinical deterioration. This has led to team twice daily team huddles to review patients at risk for deterioration, implementation of a WATCHER program and revision of PEWS. Reduction in METs has reduced interruptions
in ICU workflow. Below are the data showing trends in reduction in METs and increase in Controlled transfers by service lines.

Above: Shows trends in Controlled Transfers from Jan 2022 - July 2023

Below: Shows trends in METs. Colored legends are for PHM teams/services which are color coded.

Research Activities

Health Service Research Academy

Division’s Health Services Research Academy is a partnership with Children’s Health Association (CHA) where faculty meet every two weeks with a national PHM mentor, a CHA leader, statistician with access to national databases such as PHIS, HCUP, Medicare Claims database etc. Based on faculty interest, faculty are paired with a national mentor who guides faculty through a clinical research project including, brainstorming about research design, use of database, inclusion/exclusion criteria, research methods, statistical methods and manuscript and abstract writing. In 2023, seven faculty successfully participated in this program.

Their presentations and publications include:

1. Cost consciousness and accuracy among hospitalists at children’s hospitals across US. Dr. Benjamin Lee, Matt Hall, Ladan Agharokh, Andrew Yu, Kavita Parikh, Samir Shah. Published 2023
2. Neighborhood opportunity and rehospitalization for common diagnosis at US children’s hospital. Andrew Yu, Matt Hall, Ladan Agharokh, Benjamin Lee, Karen Wilson, Derek Williams. Published 2023
3. Pediatric rhabdomyolysis and renal failure: A 10-year population-based study. Dr. Ladan Agharokh, Matt Hall, Andrew Yu, Benjamin Lee, Derek Williams, Karen Wilson. Published 2023
4. Sustaining long-term asthma outcomes at a community and tertiary care pediatric hospital. Dr. Sarah Bradley, Matt Hall, Divya Rajan, Jennifer Johnston, Erika Ondrasek, Clifford Chen, Vineeta Mittal. Published 2023
5. Development of Achievable Benchmarks of Care Report Card for Pediatric Hospital Medicine. Matthew Malloy (Cincinnati), Troy Richardson (CHA), Amber Davidson (CHA) Vineeta Mittal, Michael Tchou (Children’s Colorado), Kathy Auger (Cincinnati), Jessica Markham (Cincinnati), Kavita Parikh (Children’s National DC), Samir Shah (Cincinnati). Platform presentation at PHM 2023.
• Other clinical, educational and quality improvement research projects
  o Post-discharge outcomes and side effects after treatment of MIS-C infection. Drs. Andy Yu, Ami Waters, Megan Gribbons, Harita Katragadda and Nicole Oakman. Published 2023

• Fellows research projects
  o Dr. Challa
    ▪ Vancomycin toxicity in children with musculoskeletal infections. Mentor: Dr. Copley. Presented at Peds ID conference and man u manuscript under publication.
    ▪ Reducing NPO time for hospitalized children requiring surgery. Mentor: Dr. Lehman
  o Dr. Katragadda
  o Dr. Ben Masserano
    ▪ Pharmacologic Restraint Use During Primary Mental Health Admissions to Children’s Hospitals Across the United States. Platform presentation at annual Pas meeting and Poster at PHM 2023.
  o Dr. Averi Wilson
    ▪ Electronic Health Record Usability and Clinician Satisfaction when caring for Children with Medical Complexity. Poster presentation at annual PAS and PHM conference 2023

Committees and Leadership Role

Division Committee/Leadership
- Director for Clinical Operations: Dr. Judy Lee
- PHM Fellowship Program: Dr. Vineeta Mittal (director), Dr.Lasya Challa and Kelli Martinez (Associate PD)
- PHM Felowship Core competencies Committee: Drs. Judy Lee, Katherine Johnson, Phuong Nguyen and Vineeta Mittal
- PHM ACGME Site visit committee Drs. Judy Lee, Katherine Johnson, Phuong Nguyen, Vineeta Mittal, Andy Yu, Mary Villani, Kelli Martinez, Lasya Challa, Harita Katragadda, Ben Masserano, Averi Wilson
- Lead, PHM Fellowship Recruitment, UT Southwestern Medical Center: Dr. Sana Siddiqui
- PHM Operations Leadership Committee: Drs. Amee Patel, Courtney Solomon, Judy Lee, Vineeta Mittal, Anum Dadwani and Vanessa Agwu
- PHM WHIP (Weekly Hospitalists Intake Committee): Drs. Katherine Johnson (lead), Kathleen Vandiver, Mary Villani and Katie Mamola
- PHM Schedule Committee: Drs. Phuong Nguyen (lead), Jennifer Johnston, Lubna Hussain
- PHM Quality Committee: Drs. Amee Patel, Courtney Solomon (co-Leads) and Divya Rajan
- PHM Morbidity/Mortality Conference lead: Dr. Amee Patel
- PHM Resident elective Lead: Dr. Phuong Nguyen
- PHM co-Directors of faculty development: Katie Mamola and Mary Villani
- PHM co-Leads for NEW faculty development: Drs. Andy Yu and Nikki Oakman
- PHM Epic optimization Committee Drs. Clifford Chen (lead), Averi Wilson, Stephen Dietz
- PHM Proctors for FPPE Drs. Eron Linver, Monica Peng and Amit Mehta

Department Committee
- Pediatric faculty advocacy committee (PFACT): Drs. Jennifer Johnston and Benjamin Lee
- 2022-23 AAMC Standpoint Committee co-lead, Dr. Vineeta Mittal

Residency/Clerkship/Medical School Committee/Course
- Resident small group mentor, Clinical Competency Committee: Drs. Katherine Johnson, Caryn VandenBerg
- Residency Essentials: Drs. Judy Lee, Kathleen Vandiver, Stephanie Arar, Megan Gribbons and Aishwarya Devarakonda
• Clinical Competency Committee, Lead, Class of 2023, Pediatric Residency Program: Drs. Andrew Yu and Stephanie Arar
• Program Evaluation Committee, Pediatric Residency Program: Dr. Andrew Yu
• Member, Medical Students Promotions Committee: Dr. Benjamin Lee
• Clerkship Director: Dr. Benjamin Lee
• Chair, Post: Clerkship Committee: Dr. Benjamin Lee
• Member, Medical Education Curriculum Committee: Dr. Benjamin Lee
• GME Committee, UT Southwestern Medical Center: Dr. Vineeta Mittal, Kelli Martinez
• GME Diversity and Inclusion Sub-Committee, UT Southwestern Medical Center: Dr. Andrew Yu
• Committee on Faculty Training and Development as Educators, UTSW MECC, Dr. Andrew Yu
• Member, UTSW Global Health Student Advisory Committee: Dr. Andrew Yu
• Faculty Advisor for Global Health Competition, UTSW Competition Team, Emory University, Atlanta, GA: Dr. Amit Waters
• Member, Peer Support Cohort: Dr. Amit Mehta
• Member, Continuing Medical Education/Maintenance of Certification Committee: Dr. Amit Mehta
• Member, Pediatrics Clerkship Grade Evaluation Committee: Dr. Lasya Challa

Hospital Committee
• Co-Chair, Events Prevention Governance Council, Children’s Health System of Texas: Dr. Judy Lee
• Member, Events Prevention Governance Council, Children’s Health System of Texas: Drs. Amee Patel, Courtney Solomon
• Member, Credentials Committee, M/D Staff, Children’s Medical Center Dallas: Dr. Judy Lee
• Member, Peer Review Committee, M/D Staff, Children’s Medical Center Dallas: Dr. Kathleen Vandiver
• Member, Ethics Committee, Children’s Medical Center Dallas: Dr. Eron Linver
• Member, CPR Committee, Children’s Medical Center Dallas: Drs. Amee Patel and Courtney Solomon
• Member, Infection Control Committee, Children’s Medical Center Dallas: Dr. Benjamin Lee
• Member, Medication Safety Committee: Dr. Anum Dadwani and Stephen Dietz
• Member, Record of Care Committee: Dr. Clifford Chen
• Member, Hospital Acquired Condition (HAC) Prevention Committee: Dr. Clifford Chen
• Member, Falls HAC subcommittee co-chair: Dr. Clifford Chen
• Member, Clinical Decision Support Committee: Dr. Clifford Chen
• Member, Point of Care Ultrasound (POCUS) Committee: Dr. Lubna Hussain
• Member, Inpatient Operations Governance Council: Drs. Vineeta Mittal and Judy Lee
• Member, Pharmacy and Therapeutics Committee Dallas/Plano/OCH: Drs. Phuong Nguyen and open position
• Member, Physician Advisory Council, Children’s Medical Center Dallas: Drs. Clifford Chen, Amit Mehta, Judy Lee (Division lead)
• Member, Quality and Safety Committee, Children’s Medical Center Dallas: Drs. Vineeta Mittal and Courtney Solomon
• Member, TRACQI Committee, Children’s Medical Center Dallas: Dr. Judy Lee
• CLABSI steering committee, Children’s Health: Dr. Courtney Solomon
• Member, Physician Champion for Asthma Management Programs (Enterprise Care Management): Dr. Judy Lee
• Member, Utilization Management Committee, Children’s Health System of Texas: Drs. Arar, Ondrasek, Vandiver, Johnson (Chair)
• Member, Core Committee of the Musculoskeletal Infection Program: Dr. Lasya Challa
• Infectious Pleural Effusion Workgroup, Children’s Medical Center, Dallas, TX Dr. Andrew Yu, Judy Lee
• Co-Course Director, Frontiers in Medicine – Conception, Obstetrics, and Child Health (COACH): Amit Mehta
• Unified Communications Steering Committee: Dr Erika Ondrasek

Administrative Leadership
• Physician Advisor, Utilization Management, Children’s Health System: Dr. Katherine Johnson
• Associate Program Director, Pediatric Residency, UT Southwestern: Drs. Andrew Yu and Mary Villani
• Core Clerkship Director: Dr. Benjamin Lee
Regional and State
- Dallas County Medical Society Delegate to TMA: Dr. Benjamin Lee
- Member, Council on Science and Public Health, Texas Medical Association: Dr. Benjamin Lee
- Co-Chair, Texas Pediatric Society. Hospital Committee: Dr. Clifford Chen
- Member, Texas Pediatric Society- Committees on Hospital Care and Medical Education: Dr. Lasya Challa

National Committees/Programs/Boards/Research Network
- Medical Editor (Content Expert), PHM Sub Board, American Board of Pediatrics: Dr. Vineeta Mittal
- Member, Credentials Committee, PHM Sub-Board, American Board of Pediatrics: Dr. Vineeta Mittal
- Editorial Board, Hospital Pediatrics (Peer Reviewed PHM Journal), American Academy of Pediatrics: Dr. Vineeta Mittal
- Member, PHM Fellowship Program Directors Council: Drs. Lasya Challa, Kelli Martinez, Vineeta Mittal
- Member, PHM Division Directors Council: Dr. Vineeta Mittal
- Pediatric Research in Inpatient Setting - Site Lead: Dr. Erika Ondrasek
- Value-In-Pediatric Network: Site lead: Dr. Erika Ondrasek
- AAP Intermediate Care Subcommittee: Dr. Vineeta Mittal (co-chair), Dr. Amee Patel (Executive Committee member)

International Committees:
- Member, COVID-19 Operational and Programmatic Response, Community Health Impact Coalition: Dr. Ami Waters

Peer-Reviewed Publications


Book Chapters


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**Care of Hospitalized Children: A Handbook of Inpatient Pediatrics**

*American Academy of Pediatrics Publication*

**Associate Editor: Vineeta Mittal (2023)**

**Chapter Authors**

1. Thrombocytopenia, Phuong Nguyen (2023)
2. Early Onset Sepsis, Erika Ondrasek (2023)
3. Constipation, Ben Lee (2023)
4. Utilization Management: Katherine Johnson (2023)
5. Demyelinating disorders: Katherine Mamola (2023)
6. Billing: Katherine Johnson (2023)