Pediatric Hospital Medicine

The Division of Pediatric Hospital Medicine (PHM) plays a vital role in caring of hospitalized children at Children’s Dallas campus and is continuously striving to provide the highest quality of care.

In fall of 2019, the inaugural Certification exam was held by the American Board of Pediatrics and 11 of the 28 PHM faculty are Pediatric Hospital Medicine Board Certified. Under the direction of Dr. Vineeta Mittal M.D., Division Chief, the Division is positioned to be among the top programs in the country known for providing highest quality of care in an operationally efficient and value-based practice model.

PHM practice involves caring for children from birth to 18 years of age and covers 76 beds in summer and 110 beds in fall and accounts for 35% of hospital admissions. Care is provided through both teaching service model and attending-only solo service model with 24/7 coverage. PHM practice cares for both healthy and medically complex children with technology dependence. PHM is also the primary admitting service for neurology, rheumatology, immunology, infectious disease, genetic metabolic disease, and orthopedic service for musculoskeletal infection. In addition, PHM service cares for post-operative ENT, intervention radiology and urology service patients and provides a consultation service for both medical and surgical services.

PHM faculty have diverse clinical and academic interests that range from clerkship student education, use of simulation and virtual education, residency education, administration in residency and clerkship program, operational leadership, quality improvement, implementing safety culture, utilization review management, complex care program development, clinical informatics, global health, transitions of care and ethics in practice. Division faculty have clinical research projects with collaborators from other divisions and departments. In addition, Division actively participates in American Academy of Pediatrics Value-In-Pediatric (VIP) network and Pediatric Research in the Inpatient Setting (PRIS) network. Division faculty are currently participating in Children’s Health Association’s Health Services Research Academy.

In 2020, COVID-19 pandemic led to establishment of a Special Isolation Unit (SIU) and the division faced the challenges and unknowns of the pandemic by establishing a SIU taskforce that rigorously reviewed emerging evidence and helped develop workflows and management protocols to care for children hospitalized with COVID-19. Faculty developed infection prevention protocols to provide safe care and developed and implemented a multisystem inflammatory syndrome (MIS-C) protocol for Children’s Health System of Texas.
Faculty

Division has twenty-eight faculty; three faculty are part-time, and six faculty are primarily nocturnist. Dr. Harita Katragadda, Sana Siddiqui, and Mary Villani joined the Division in 2020.

Harita Katragadda, M.D.
Instructor

**B.A.,** Biology, *cum laude*
Saint Louis University, 2011

**M.D.**
Saint Louis University School of Medicine, 2016

**Postdoctoral Training**
Residency, Pediatrics
UT Southwestern / Children’s, 2016 – 2019

**Interests**
Quality improvement, care of critically ill children, resident education and clinical informatics.

Mary Villani, M.D.
Instructor

**B.A.,** History, *summa cum laude*
New York University, 2011

**M.D.,**
UT Southwestern, 2016

**Postdoctoral Training**
Residency, Pediatrics
UT Southwestern / Children’s, 2018 – 2020

Dr. Villani is the Associate Program Director for Pediatric Residency Program

**Interests**
Education, skin and soft tissue infections, quality improvement

Sana Siddiqui, M.D.
Assistant Professor

**B.S.,** Biology, *magna cum laude*
Virginia Commonwealth University, 2011

**M.B.A.,** Management and Healthcare
University of Arizona, 2020

**M.D.**
Saint George University School of Medicine, 2015

**Postdoctoral Training**
Residency, Pediatrics
Cleveland Clinic Foundation, 2015 – 2018

Fellowship, Pediatrics Hospital Medicine
Phoenix Children’s Hospital, 2018-2020

**Interests**
Teaching and Education, Quality and Safety in Patient Care, Healthcare Database
Honors / Awards

Ami Waters
- Baylor College of Medicine Alumni Association, Humanism Award, 2020

Invited Lectures (Local)

Ladan Agharokh
- Pediatrics Multidisciplinary Case Conference, UT Southwestern, Dallas, TX, 2020
  - "Which came first, weakness or weight loss?"
- UT Southwestern, Effective Teacher Series Program
  - "Virtual Learner Engagement"

Ladan Agharokh and Benjamin Lee
- Division of Pediatric Gastroenterology for Faculty and Fellow
  - "Virtual Learner Engagement"
- Office of Medical Education, Faculty Development
  - "Virtual Learner Engagement"

Tiffany Lieu
- Texas Pediatric Society Annual Meeting Plenary Presentation, Virtual, TX, October 2020
  - “Guidelines for Screening and Treatment for E-Cigarette, or Vaping, Product Use-Associated Lung Injury (EVALI)”

Conference Presentations

Ville, A, Gribbons, M, Yu, A
Clinical Conundrum at Pediatric Hospital Medicine, Virtual 2020 Meeting, July 2020
“The story of a febrile toddler who stops walking and then voiding—and a pet cat.”

Lee B
Pediatric Hospital Medicine Annual Meeting, Orlando (Virtual), July 2020
Poster Presentation, “IVIG-Associated Hemolytic Anemia in Patient with Kawasaki Disease.”

Mittal V
AAP Section of Hospital Medicine, PHM Division Directors Committee, November 2020
Moderator, “PHM response amidst COVID-19 outbreak across Divisions and Medical Directors of PHM in US”

Media Presentation

Nikki Oakman
Video [Fox4 News]. May 29, 2020,
“Doctors still learning about the symptoms of COVID-19.”
**Education and Training**

PHM faculty are members of the Department of Pediatrics with faculty appointments at UT Southwestern Medical School on the Clinician-Educator Track. Currently, 100% of faculty are on clinician educator track. Educating, supervising and training medical students and residents are the key roles and responsibilities of all PHM faculty.

- **PHM Fellowship:** In 2020, the division’s CAP (Common Application) and request for funding to start a new PHM fellowship program was approved by UTSW GME Committee and Children’s Health System. A request for new program application has been submitted through the ACGME. Dr. Vineeta Mittal will be the inaugural Program Director and Dr. Tiffany Lieu will be the inaugural Associate Program Director for the PHM Fellowship.

- **Faculty Development Program**: Division has a two-pronged faculty development program. A core faculty development program was started in FY 20 and includes workshop, lectures, and discussions that impact all faculty and our practice. An individualized faculty development program for longitudinal professional career development is aimed at honing individual faculty niches. This has included faculty participation in AAP’s Advancing Pediatric Excellence in Education (APEX) program (Dr. Andy Yu), Masters in Clinical Informatics (Dr. Clifford Chen), faculty mentor at Harvard Macy’s program (Dr. Ladan Agharokh), and attending Career Advancement and Leadership Skills for Women in Healthcare. Additionally, nationally recognized PHM leaders have been invited as Visiting Professor and Grand Round speakers. A Journal Watch program and WHIP (Weekly Hospitalist Intake Program) additionally add to faculty development through peer observation and robust case discussions.

- **Teaching Residents and Students:** In this role, PHM faculty supervise UTSW medical students, categorical pediatric and Med-Ped. residents, UTSW psychiatry and anesthesia residents, and rotating family medicine residents from many programs in the DFW metroplex. These include John Peter Smith (JPS) Hospital in Fort Worth, Baylor Hospital in Garland, and Charlton Methodist in Dallas. Students from the school of health professionals (Physician Assistant, pharmacy and nursing), high school students and college students occasionally attend inpatient rotation under faculty supervision. Division teaching venues include inpatient ward rotations, small group sessions, didactics, mentorship for resident led Morbidity and Mortality conferences, team-based learning session, simulation sessions, curriculum development, and course leadership. All pediatric residents and clerkship students rotate through teaching services. On a given day, 16-18 residents, 9-10 medical students, 2-3 sub-interns and 3-5 family medicine residents are supervised by PHM faculty while seeing about 100 patients a day. PHM teaching services are highly rated and individual faculty evaluations are excellent and rated among the highest in the Department.

- **Neuro-sciences elective:** Dr. Sarah Bradley is the Course Director for this new resident elective where categorical pediatric residents rotate for a month on PHM neurosciences elective. During this elective resident complete 15 modules that cover the PHM neurology curriculum.

- **PHM Elective**: Division of PHM offers a PHM elective for residents interested in PHM as a career. Dr. Stephanie Arar and Dr. Phuong Nguyen are the Division co-lead for the PHM elective.

- **Virtual Course for Medical Students**: Dr. Ladan Agharokh and Benjamin Lee along with other faculty developed and led an innovative course to engage and teach high yield clinical topics to trainees during the peak of pandemic. The course was well received by students and continues to be administered.

- **Courses under development**: A utilization management curriculum is being developed by Dr. Katherine Johnson in her role as Physician Advisor for UM for CHST.

- **Resident Essentials**: A mandatory course for the fourth-year students focusing on transition from medical school to residency program. PHM facilitators for this weekend mock case focused course are Drs. Ladan Agharokh, Katherine Johnson, Judy Lee, Kathleen Vandiver, Stephanie Arar, Tiffany Lieu, and Dr. Stephen Dietz

- **Virtual Rounds Platform**: A virtual rounding app was developed in collaboration with IT offer options for virtual rounding and consults as a supplement to daily patient care during the Pandemic.

- **Educational Leadership**: Division of PHM plays a significant role in the education mission of Department of Pediatrics and UTSW through faculty leadership; Drs. Andy Yu and Mary Villani are Associate Program Directors for the Pediatric Residency Program. Drs. Ben Lee is the Clerkship Director and Dr. Ladan Agharokh is the Associate Clerkship Director. Dr. Ami Waters as the Interim Director of Global Health Education Program, leads the global health elective for residents twice yearly and mentors’ residents interested in global health. She is an adjunct faculty with Government of Liberia ELWA Hospital Family Medicine Residency Program and leads the Community Health Elective.
Research Activities

- To improve clinical and health services research, Division has recently partnered with Children’s Hospital Association’s (CHA’s) Health Services Research Academy
  - Tier 1: **Access to education modules.** These are a series of 15 interactive educational modules designed to teach content to participants and walk them through the process of performing research, from designing a study to responding to reviewed critiques from a peer-reviewed publication. Drs. Stephanie Arar, Sarah Bradley, Lays Challa, Clifford Chen, Harita Katragadda, Judy Lee, Tiffany Lieu, Vineeta Mittal and Courtney Solomon are currently undergoing Tier 1 training.
  - Tier 3: **Access to educational modules+ Research Mentoring + Statistical Support** In addition to having access to online on-demand educational modules, participants at this level receive full mentoring from a nationally recognized clinical expert in health services research and full statistical support in order to complete a capstone project. Drs. Ladan Agharokh, Andy Yu, Sarah Bradley and Ben Lee are currently enrolled in Tier-3.

- Current CHA Research Academy projects include:
  - Risk factors for morbidity and mortality associated with pediatric rhabdomyolysis. PI Dr. Agharokh
  - Association of Child Opportunity Index 2.0 Score Changes on Pediatric Hospital Readmission. PI Dr. Yu
  - The Impact of Physician Cost Consciousness and Medical Waste Initiative Awareness on Reducing Pediatric Inpatient Costs. PI. Dr. Ben Lee
  - Impact of early MDI introduction (asthma protocol) on length of stay and readmission rate. PI Dr. Bradley

- Other clinical research and Quality Improvement projects
  - Post-discharge outcomes and side effects after treatment of MIS-C infection. Drs. Andy Yu, Ami Waters, Megan Gribbons, Harita Katragadda and Nicole Oakman. Abstract and manuscript under review.
  - Cryptosporidium Infections in Immunocompromised Pediatric Patients. PI Mary Villani. IRB approved. Funded project.
  - Improving HPV vaccination rates during hospitalization. Drs. Megan Gribbben and Jenny Francis.
  - As the site lead for AAP’s Value-in-Pediatrics (VIP) network and APA’s PRIS (Pediatric Research in the Inpatient Setting) network, division faculty have participated in national networks.
  - BaSiC Project Better Antibiotic Selection for Children. VIP network. Project lead Dr. Judy Lee
  - Impact of monthly MET and ICU transfer review on PHM practice. Drs. Ameer Patel, Courtney Solomon, Judy Lee and Vineeta Mittal. IRB approved.

- Grand Round Speakers and Visiting Professor in 2020
  - Dr. Karen Wilson, Vice Chair of Research & Division Chief of General Pediatrics at Icahn School of Medicine at Mount Sinai Hospital. Dr. Wilson Chairs the PRIS network. Grand round presentation on E-cigarette epidemic and developing your career niche.
  - Dr. Barrett Fromme, Division Chief and Chair AAP Section of Hospital Medicine. Grand round presentation-“Growing an academic career as a medical educator.” Dr. Fromme is the Chair of AAP Section’s APEX (Advancing Pediatric Educator Excellence) program.
  - Matt Hall: Chief Statistician Children’s Hospital Association. “All you need to know about Pediatric National Databases: PHIS, HCUP, NIS, Medicaid Claims data and more.” Visiting professor
Clinical Practice

In July 2020, Division of PHM, consolidated its practice to Dallas campus. Children’s Medical Center Dallas is licensed for 487 beds and is among the top-10 Children’s hospitals across the US. Children’s Health System of Texas (CHST) is the main referral center for north and east Texas, Southern Oklahoma, and Northern Louisiana. Division of PHM faculty care for 35% of all hospitalized children at Children’s Medical Center Dallas. About 25% of admissions are direct admissions from the pediatrician’s office or are referrals from regional emergency departments or inpatient units. The daily patient census varies by season, with 80-100 patients per day. Annually, our practice cares for 9000 patients.

As the primary attending physician for hospitalized children, PHM faculty provide 24/7 care. The staffing model includes two types of services: teaching service (traditional service with direct supervision of residents and medical students) and solo service (direct patient care by attending-only service). Division of PHM staffs 3 teaching services year-round and a fourth teaching service is added to accommodate for winter census. Two year-round solo service include a general PHM service and a neurosciences service. At any given time in the day, there are 6-7 daytime attendings staffing the PHM services. At night, 1 in-house attendings provides care on solo services and teaching service night call is via pager/phone call. A short-call attending supervises teaching services until 11 pm.

We care for a broad range of patients up to 18 years of age that include previously healthy children and children with medical complexity presenting with varying degree of acuity with general medical conditions. We provide general medical consultation to medical and surgical services.

Typical patient categories include, i) children with general acute medical conditions (e.g. neonatal fever, respiratory illness (bronchiolitis, asthma, pneumonia), musculoskeletal infections), ii) children with medical complexity with/without technology dependence including children with tracheostomy, VP shunts, BIPAP etc., iii) acute neurological and neuropsychiatric conditions like seizures, encephalitis, neuropathies, and neuropsychiatric conditions requiring IVIG, plasmapheresis, or immunomodulators, iv) rheumatological/immunology/metabolic cases: SLE, rheumatoid arthritis, dermatomyositis, SCID, MCAD, Urea cycle defects etc. We are the primary inpatient medical service for rheumatology, musculoskeletal, genetic, metabolic service, immunology, neurology, psychiatry, and some pulmonology, cardiac, and GI patients. We provide care to post-operative surgical patients with ENT, orthopedics and urological disorders.
Clinical Service Lines and Children’s Medical Service Dallas
Hospitalist Bed Coverage By Group And Type Of Service.

<table>
<thead>
<tr>
<th>Service</th>
<th>Type of Service</th>
<th>Max Beds Summer/fall</th>
<th>Coverage Model</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Green Teaching</td>
<td>Teaching</td>
<td>18/20</td>
<td>Annual</td>
</tr>
<tr>
<td>2 Red Teaching</td>
<td>Teaching</td>
<td>1820</td>
<td>Annual</td>
</tr>
<tr>
<td>3 Blue Teaching</td>
<td>Teaching</td>
<td>18/20</td>
<td>Annual</td>
</tr>
<tr>
<td>4 Brown Teaching</td>
<td>Winter-Surge</td>
<td>0/20</td>
<td>5 months</td>
</tr>
<tr>
<td>5 Purple Solo</td>
<td>Solo attending-only/SIU</td>
<td>12</td>
<td>Annual</td>
</tr>
<tr>
<td>6 Yellow</td>
<td>Solo attending-only Neurosciences</td>
<td>10</td>
<td>Annual</td>
</tr>
<tr>
<td>7 Night 1</td>
<td>Solo attending-only</td>
<td></td>
<td>Annual</td>
</tr>
<tr>
<td>8 Night short-call</td>
<td>Solo attending-only</td>
<td></td>
<td>Annual</td>
</tr>
<tr>
<td><strong>Total Beds covered</strong></td>
<td></td>
<td>76/110</td>
<td></td>
</tr>
</tbody>
</table>

PHM Service Line: Operations Data
Hospitalist Admissions Data by Group by Year.

<table>
<thead>
<tr>
<th>Service</th>
<th>2019</th>
<th>2020</th>
<th>2021 (Feb)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Blue</td>
<td>1505</td>
<td>1003</td>
<td>103</td>
</tr>
<tr>
<td>Green</td>
<td>1979</td>
<td>1524</td>
<td>226</td>
</tr>
<tr>
<td>Red</td>
<td>2068</td>
<td>1418</td>
<td>184</td>
</tr>
<tr>
<td>Brown</td>
<td>738</td>
<td>716</td>
<td>230</td>
</tr>
<tr>
<td>Yellow</td>
<td>971</td>
<td>678</td>
<td>142</td>
</tr>
<tr>
<td>Purple</td>
<td>997</td>
<td>621</td>
<td>89</td>
</tr>
<tr>
<td><strong>Total admissions</strong></td>
<td>9060</td>
<td>6525</td>
<td>1039</td>
</tr>
<tr>
<td>CMC Dallas admissions</td>
<td>24,395</td>
<td>18,752</td>
<td>2607</td>
</tr>
<tr>
<td>Percent of CMC Dallas admissions</td>
<td>37%</td>
<td>35%</td>
<td>40%</td>
</tr>
<tr>
<td>Source of admission ER/community</td>
<td>77%/22%</td>
<td>76%/24%</td>
<td>75%/25%</td>
</tr>
<tr>
<td>LOS (Inpatient) days</td>
<td>5.53</td>
<td>5.6</td>
<td>5.24</td>
</tr>
<tr>
<td>LOS (Observation) days</td>
<td>1.37</td>
<td>1.3</td>
<td>1.32</td>
</tr>
<tr>
<td>7-day all cause readmissions</td>
<td>2.5%</td>
<td>2.2%</td>
<td></td>
</tr>
</tbody>
</table>
Special Isolation Unit for COVID-19 Positive Patients

Since the beginning of SARS-CoV-2 pandemic, Division of PHM was directly involved in caring for children with COVID-19 infection and Multisystemic Inflammatory Syndrome (MIS-C). Children with COVID-19 are cared for in a Special Isolation Unit (SIU). SIU is a 24-bed unit where hospitalists and other specialists provide care to children hospitalized with COVID-19 infection. SIU has special systems and processes to ensure adequate infection control and patient safety protocols are followed. Division of PHM led the SIU since February 2020 and has developed protocols and processes for safe admission of patients. Since, March 2020 we have cared for over 500 COVID-positive children and there were zero exposures to staff, faculty or other providers. Patients were admitted from ED or as direct admission from the community regional EDs and pediatrician offices.

Through the pandemic, PHM has led the development of new workflow as additional knowledge became available about COVID-19 infections. These also led to the development of hospital-level multidisciplinary MIS-C pathway by PHM faculty (Drs. Amy Waters, Andy Yu, Harita Katragadda, Nicole Oakman, Megan Gribbons and Vineeta Mittal) in collaboration with faculty from infectious diseases, cardiology and hematology.
To ensure adequate communication, high quality care, and workforce safety, telemedicine was used in the SIU. Each room had a telemedicine cart and additional cart were available at nursing station. Physicians, nurses, pharmacists and other care givers used telemedicine to reduce PPE, reduce their own exposure and to provide high quality care. Telemedicine was used as a supplement to daily in-person visit by primary physician in the SIU.

The Division’s formal leadership structure is in progress. Dr. Judy Lee is the lead physician for Division’s clinical operations. Drs. Amee Patel and Courtney Solomon are co-leaders for divisions quality and safety initiatives.

PHM Quality and Safety Program

To perform a gap analyses, as needs assessment survey was conducted in 2020 to understand faculty knowledge and skills about quality and safety. 25 faculty participated and survey results have led to the development of initial foundation of QI program. These include three components:

1. Education and Training of Faculty
   2. QI/Safety/PI Program
      a. Morbidity &Mortality review
      b. Safety culture
      c. PHM dashboard, and
      d. Clinical practice and performance improvement

3. QI Council/QI Projects including participation in national QI networks

Dr. Courtney Solomon is currently enrolled in Cincinnati Children’s I2S2 Intermediate Improvement Science Series.
Rate your current knowledge and skill level in the following aspects of quality improvement and patient safety:

- Value equation and QI methodologies
- Writing SMART aim statement
- Developing QI metrics (outcome, balancing, and process metrics)
- QI tools: Key Driver diagrams, Fish Bone, Pareto charts, PDSA etc.
- Data driven assessment and outcomes improvement using process mapping, run chart, control chart, statistical process control
- Multidisciplinary team and stakeholder assessment and development
- Waste and variation reduction: Lean principles (six-sigma)
- SQUIRE methodology for publishing QI
- Patient safety and high reliability organizations (HRO)
- Safety processes and tools (root cause analyses (RCA), Just Culture, Failure mode effect analyses (FMEA), trigger tools
- Patient safety regulations (mandatory reporting, disclosures, never events)
- Role of regulatory, accrediting, licensing and other legal agencies impacting practice of PHM

Rating Scale

1 = Novice-getting started, very little familiarity
2 = Advanced beginner-may be proficient in some parts, knowledge development requires support
3 = Competent knows, confident in skill level, so support required
4 = Proficient: ability to implement knowledge into local and institutional goals
5 = Expert-authoritative knowledge and deep understanding across various areas of

P-QuIP Overview

**Education and Training**
- Local 4 hour sessions/6 months
- Professional training through I2S2, APA QI scholars. Etc.

**QI/Safety/PI**
- M&M: Grievance review, M&M
- QI Dashboard
- Safety Culture: Post MET huddle, handoffs, Discharges, bed placement etc.
- Clinical practice and performance improvement

**Projects**
Process and outcomes tracking
National Networks: VIP/PRIS
Peer-Reviewed Publications


Book Chapters


Committees and Leadership Role

**Division Committee**
- PHM Fellowship Committee: **Drs. Vineeta Mittal and Tiffany Lieu**
- PHM Operations Leadership Committee: **Drs. Stephanie Arar, Amee Patel, Courtney Solomon, Judy Lee, Vineeta Mittal**
- PHM WHIP (Weekly Hospitalists Intake Committee): **Drs. Katherine Johnson (lead), Judy Lee, and Ben Lee**
- PHM Schedule Committee: **Drs. Phuong Nguyen (lead), Eron Linver, Jennifer Johnston, Danielle Dukellis, Stephanie Arar**
- PHM Quality Committee: **Drs. Amee Patel and Dr. Courtney Solomon (co-Leads)**
- PHM Morbidity/Mortality Conference lead: **Dr. Amee Patel**
- PHM Journal Watch Lead: **Dr. Megan Gribbons**
- PHM MIS-C Committee: **Drs. Andy Yu, Harita Katragadda, Niccole Oakman, Ami Waters and Megan Gribbons**
- PHM Resident elective Lead: **Dr. Stephanie Arar and Dr. Phuong Nguyen**
- PHM co-Directors of faculty development: **Drs. Benjamin Lee & Vineeta Mittal**
- Virtual Rounds Committee Children’s Dallas- **Dr. Ladan Agharokh (Division Lead) & Vineeta Mittal**
- Course Director, PHM Neurosciences elective. **Dr. Sarah Bradley**
**Department Committee**

- Co-chair, Pediatric Business Strategy group: Dr. Vijay Kalidindi
- Associate Vice Chair, Clinical Documentation: Dr. Vijay Kalidindi
- Pediatric faculty advocacy committee (PFAC): Dr. Jennifer Johnston and Benjamin Lee

**Residency/Clerkship/Medical School Committee/Course**

- Resident small group mentor, Clinical Competency Committee: Dr. Katherine Johnson
- Residency Essentials: Drs. Katherine Johnson, Judy Lee, Kathleen Vandiver, Stephanie Arar, Megan Gribbons, Tiffany Lieu, Stephen Dietz
- Transitions to Clerkship Handover Simulation & Resident Simulation Curriculum: Dr. Ladan Agharokh
- Virtual Course Director, Advanced Clinical Reasoning in Pediatrics, UT Southwestern 2020: Dr. Ladan Agharokh and Dr. Benjamin Lee
- Course Critically Appraising COVID, UT Southwestern 2020: Dr. Ladan Agharokh (assistant faculty coordinator), Dr. Amee Patel (Faculty Coordinator)
- Clinical Competency Committee, Lead, Class of 2023, Pediatric Residency Program: Drs. Andrew Yu, Stephanie Arar
- Program Evaluation Committee, Pediatric Residency Program: Dr. Andrew Yu
- ACGME Site Visit Preparation Committee, Pediatric Residency Program: Dr. Andrew Yu
- Member, Resident Simulation Curriculum (Drs. Blake Nichols and Ali McMichael awarded UT Provost’s Office Simulation Innovation Award for curriculum): Dr. Ladan Agharokh
- Member, Medical Students Promotions Committee: Dr. Benjamin Lee
- Member, Clerkship Directors Committee: Drs. Benjamin Lee, Ladan Agharokh
- Chair, Post-Clerkship Committee: Dr. Benjamin Lee
- Member, Post-Clerkship Committee: Dr. Ladan Agharokh
- Member, Medical Education Curriculum Committee: Dr. Benjamin Lee
- Taskforce on Residents’ Ability to Raise Concerns: Dr. Andrew Yu
- UT Southwestern GME Taskforce on 2020-21 Recruitment – Helping GME Programs: Dr. Andrew Yu

**Hospital Committee**

- Member, Credentials Committee, M/D Staff, Children’s Medical Center Dallas: Dr. Judy Lee
- Member, Medical Advisory Committee, M/D Staff, Children’s Medical Center Dallas: Dr. Vineeta Mittal
- Member, Peer Review Committee, M/D Staff, Children’s Medical Center Dallas: Dr. Vineeta Mittal
- Member, Ethics Committee, Children’s Medical Center Dallas: Dr. Eron Linver
- Member, Emergency Oversight Committee, COVID-19 Operations Oversight: Dr. Vineeta Mittal
- Member, CPR Committee, Children’s Medical Center Dallas: Dr. Tiffany Lieu
- Member, Safe Sleep Workgroup and Nursing Safe Sleep Policy, Children’s Medical Center Dallas: Dr. Tiffany Lieu
- Member, Credentials Committee, Children’s Medical Center Plano: Drs. Phuong Nguyen, Sarah Bradley (President)
- Member, Quality and Safety Committee, Children’s Medical Center Plano: Dr. Sarah Bradley (President)
- Member, HER/HIM Committee, Children’s Medical Center Dallas: Dr. Benjamin Lee & Clifford Chen
- Member, Infection Control Committee, Children’s Medical Center Dallas: Dr. Benjamin Lee
- Member, Utilization Review Committee, Children’s Medical Center Dallas: Drs. Amit Mehta, Katherine Johnson (Chair)
- Member, Medication Safety Committee: Dr. Amee Patel
- Member, Record of Care Committee: Dr. Clifford Chen
- Member, Hospital Acquired Condition (HAC) Prevention Committee: Dr. Clifford Chen
- Member, Falls HAC subcommittee co-chair: Dr. Clifford Chen
- Member, Clinical Decision Support Committee: Dr. Clifford Chen
- Member, Point of Care Ultrasound (POCUS) Committee: Dr. Lubna Hussain
- Member, Inpatient Operations Governance Council: Drs. Vineeta Mittal and Amit Mehta
- Member, Pharmacy and Therapeutics Committee Dallas/Plano/OCH: Drs. Phuong Nguyen and Sarah Bradley
- Member, MOC Committee: Dr. Vineeta Mittal and Amit Mehta
• Member, Physician Advisory Council, *Children’s Medical Center Dallas* - Drs. Amit Mehta, Clifford Chen, Judy Lee (Division lead)
• Member, Quality and Safety Committee, *Children’s Medical Center Dallas* - Drs. Vineeta Mittal, Amit Mehta
• Member, CMC/UTSW Virtual Rounds Committee - Drs. Vineeta Mittal (Chair) and Ladan Agharokh
• Member, Re-admissions Committee Children’s Health - Dr. Vineeta Mittal

**Administrative Leadership**

• President for M/D Staff, *Children’s Medical Center Plano 2020-23* - Dr. Sarah Bradley
• M/D Staff Representative-at-Large, *Children’s Medical Center Plano 2020* - Dr. Judy Lee
• M/D Staff Representative-at-Large, *Children’s Medical Center Plano 2020* - Dr. Monica Peng
• Associate Vice Chair, Clinical Documentation - Dr. Vijay Kalidindi
• Lead, Sick Isolation Unit (SIU) for COVID-19 Pandemic, *UT Southwestern 2020* - Dr. Vineeta Mittal
• Physician Advisor, Utilization Management, Children’s Health System - Dr. Katherine Johnson
• Lead, CMC Virtual Rounds Project. Dr. Vineeta Mittal
• Associate Program Director, Pediatric Residency, *UT Southwestern 2020* - Drs. Andrew Yu, Mary Villani
• Core Clerkship Director (Dr. Ben Lee) and Associate Director (Dr. Ladan Agharokh)
• Interim Global Medical Director, Last Mile Health. Dr. Ami Waters (Sep 2020-present)
• Co-Director, Liberia Last Mile Health. Dr. Ami Waters (Sep 2020-present)

**Regional and State**

• Dallas County Medical Society Delegate to TMA Dr. Ben Lee
• Member, Council on Science and Public Health, Texas Medical Association. Dr. Ben Lee

**National Committees/Programs/Boards/Research Network**

• Feasibility pilot of audit and feedback with educational outreach to align continuous pulse oximetry use in stable bronchiolitis patients with evidence and guideline recommendation. *Pediatric Research in the Inpatient Setting (PRIS) network*- Project site lead - Dr. Courtney Solomon
• Invited faculty, Harvard Macy Program for Educators in Health Professionals. Harvard Macy Institute - Dr. Ladan Agharokh
• Texas Pediatric Society- Hospital Care Committee -co-chair Dr. Clifford Chen
• Medical Editor (Content Expert), PHM Sub Board, *American Board of Pediatrics* - Dr. Vineeta Mittal
• Member, Credentials Committee, PHM Sub-Board, *American Board of Pediatrics* - Dr. Vineeta Mittal
• Associate Editor, PHM Core Competencies, Society of Hospital Medicine - Dr. Vineeta Mittal
• Member, Executive Committee, Section of Hospital Medicine, *American Academy of Pediatrics* - Dr. Vineeta Mittal
• Editorial Board, *Hospital Pediatrics* (Peer Reviewed PHM Journal), American Academy of Pediatrics - Dr. Vineeta Mittal
• Chair, Program Committee, 2020 NCE H Program, *Section of Hospital Medicine, American Academy of Pediatrics* – Dr. Vineeta Mittal
• Member, PHM Directors Council for PHM Program Directors - Drs. Tiffany Lieu and Vineeta Mittal
• Member, PHM Division Directors Council - Dr. Vineeta Mittal
• Associate Editor, Caring for Hospitalized Children, AAP Textbook of Pediatrics - Dr. Vineeta Mittal
• Pediatric Research in Inpatient Setting- Site Lead Dr. Vineeta Mittal
• Value-In-Pediatric Network: Current Project Leads: Drs. Judy Lee, Ameen Patel, and Erika Ondrasek

**International Committees:**

• Member, Community Health Impact Coalition. Dr. Ami Waters
• Member, Liberia Reproductive, Maternal, Neonatal Child Health Committee of Family Health Division. Dr. Ami Waters