

## To the UT Southwestern Community:

As we approach the holiday season and in the spirit of Thanksgiving, I am writing to express appreciation for your commitment to our mission and your service to our patients, their families, your co-workers, and our broader community.

You and every member of the UT Southwestern community – regardless of role – contribute to the pursuit of excellence that is synonymous with UT Southwestern. Whether you work to provide care to patients who give us the privilege of their trust, advance scientific understanding to better treat, cure, and prevent disease, or mentor the next generation of physicians, biomedical scientists, and health care personnel, together we promote a healthy society that enables individuals to achieve their full potential. For those who work in Business Affairs, Institutional Advancement, and other administrative departments, your efforts are essential to all the ways in which we deliver on our mission.

While it is not possible to summarize the breadth and depth of our achievements this past year in a single letter, I will note a few highlights and direct you to a message I shared at the start of the academic year that references many other accomplishments that are a reflection of our collective efforts. Beyond joining the Honor Roll of our country's best hospitals, including tying for No. 1 in Texas in this year's *U.S News & World Report*'s rankings, we opened the Texas Instruments Biomedical Engineering and Sciences Building with our partner institution UT Dallas as well as added laboratory space at the Peter O'Donnell Jr. Biomedical

Research Building. We are rehabilitating some of our older clinical sites, including Zale Lipshy Pavilion and James W. Aston Ambulatory Care Center. We are meeting the needs of our growing population by adding more outpatient space for cancer care, constructing a new behavioral health hospital, developing differentiated clinical programs at Texas Health Dallas, and expanding our regional medical centers in Fort Worth, Frisco, Coppell, and at RedBird in Southwest Dallas County. Our educational mission has broadened to provide more opportunities for understanding societal aspects of our health mission through the Peter O'Donnell Jr. School of Public Health.

Throughout the year, I have been fortunate to witness, across all our missions, the extraordinary teamwork and dedication to quality that you bring to your work and to helping others succeed. At a time when there is great tension in our country and around the world, your understanding, compassion, and kindness for others are particularly meaningful this season.

As we prepare for the holidays, I, along with our entire UT Southwestern leadership team and the patients and families who benefit from our efforts, extend our gratitude and wish you and your family a joyous season and a rewarding year ahead.

Daniel K. Podolsky, M.D.

President

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